

Autogrill Group

Half-year Report at 30 June 2014

(Translation from the Italian original which remains the definitive version)

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1. Report on operations

Definitions and symbols

Exchange rates: more than half the Group's operations are located in countries which use a non-euro currency, primarily the United States of America, the United Kingdom, Canada and Switzerland. Due to the local nature of the business, in each country revenue is generally expressed in the same currency as costs and investments. The Group also has a currency risk management policy, financing most of its net assets in the principal non-euro currencies with debt in the same currency, or entering into currency hedges that achieve the same effect. However, this does not neutralize the impact of exchange rate fluctuations when translating individual financial statement items. In comparisons with prior-year figures, the phrase "at constant exchange rates" may also be used, to signify the increase or decrease that would have occurred had the comparative figures of consolidated companies with functional currencies other than the euro been calculated at the same exchange rates employed for the period under review.

Revenue: in the report on operations this refers to operating revenue, excluding fuel sales. Costs as a percentage of revenue are calculated on this basis.

EBITDA: this is the sum of EBIT (earnings before interest and tax) and depreciation, amortization and impairment losses, and can be gleaned directly from the consolidated financial statements, as supplemented by the notes thereto. As this indicator it is not defined in the IAS/IFRS, it could differ from and therefore not be comparable with EBITDA reported by other companies.

Capital expenditure: this excludes investments in non-current financial assets and equity investments.

Comparable basis: this refers to revenue generated only by locations open throughout the comparison period as well as the period under review, without any significant change in products sold or services provided.

Symbols

Unless otherwise specified, amounts in the report on operations are expressed in millions of euros (€m), millions of US dollars (\$m), or millions of British pounds (£m). In the notes to the condensed interim consolidated financial statements, unless otherwise specified, amounts are expressed in thousands (€k, \$k and £k).

Where figures have been rounded to the nearest million, changes and ratios are calculated using figures extended to thousands for the sake of greater accuracy.

1.1 The Autogrill Group

Autogrill is the world's leading provider of food & beverage services for travelers.

Present in 30 countries with a workforce of about 55,000, it manages more than 4,500 points of sale in over 1,000 locations. It operates mainly through concessions: at airports and railway stations, along motorways, on high streets and at shopping centers, trade fairs and cultural attractions.

With its operations in North America, Italy and other European countries such as France, Belgium, Switzerland and Germany, Autogrill is now the world's largest provider of food & beverage services under concession.

It offers a highly varied selection, including both proprietary products and concepts (such as Ciao, Bistrot, Bubbles, Beaudevin and Tapenade) and third-party concepts and brands. The latter include local brands as well as names recognized around the world (Starbucks Coffee, Burger King, Brioche Dorée, etc.). Autogrill manages a portfolio of more than 250 brands, directly or under license.

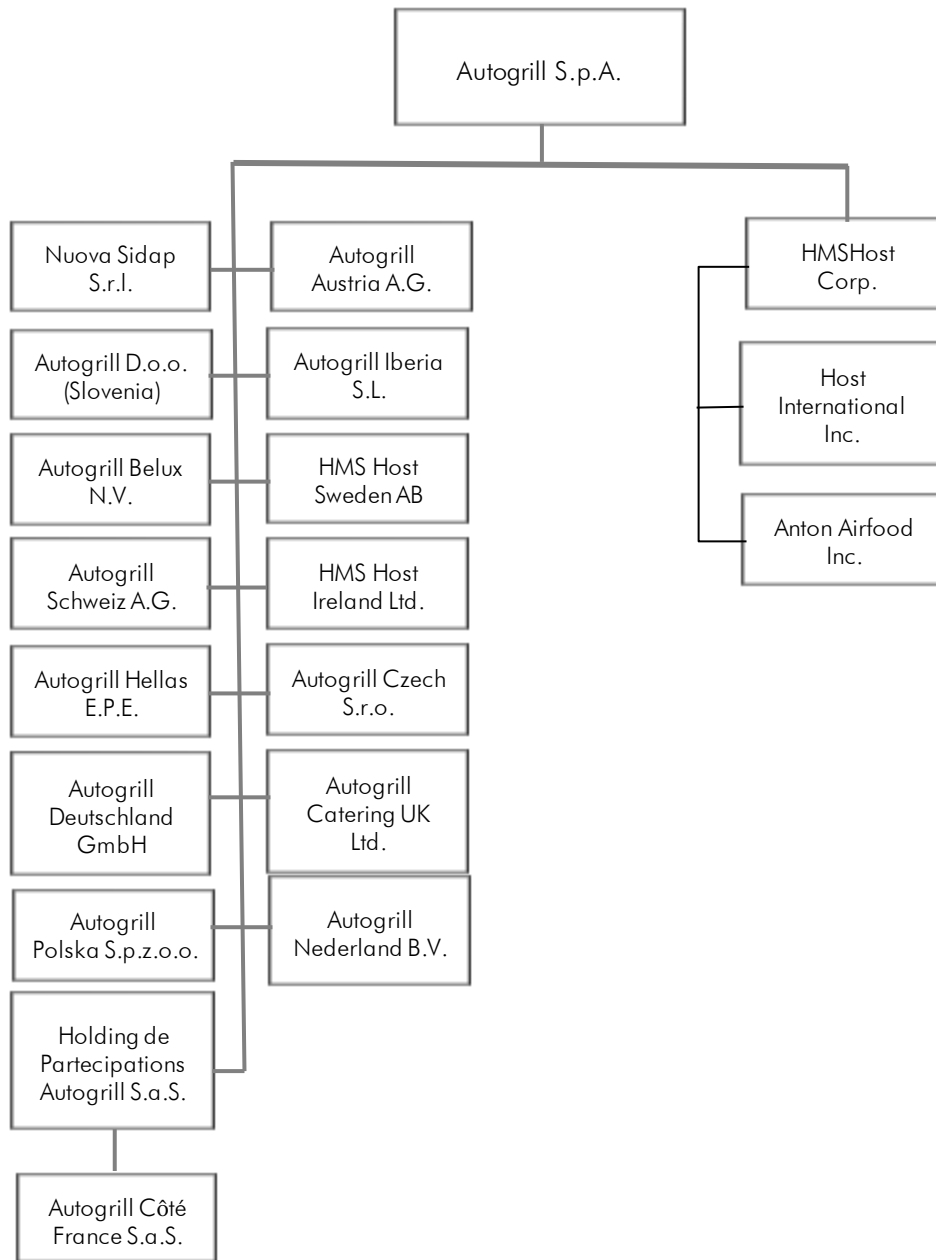
Between 2005 and 2008 the group diversified into the Travel Retail & Duty-Free business through a series of acquisitions (Aldeasa, Alpha and World Duty Free) that were then integrated with each other in the following years.

On 6 June 2013, during their Annual General Meetings, the shareholders of Autogrill S.p.A. and World Duty Free S.p.A., approved a proportional partial demerger by which Autogrill assigned to World Duty Free S.p.A. the portion of its equity relating to the Autogrill Group's Travel Retail & Duty-Free operations.

As part of the process of separation of the two businesses, in the September 2013 the Group completed also the sale by HMSHost to World Duty Free Group of the airport retail activities in the United States (the "US Retail business").

As a result of the demerger, effective since 1 October 2013, the two groups operate separately and independently from one another.

Simplified Group structure ¹



¹ Where not otherwise specified, all companies are wholly owned.

1.2 Interim Group performance

1.2.1 Highlights ^{2,3}

	First Half 2014	First Half 2013	Change	
			2013	at constant exchange
Revenue	1,787.3	1,837.8	-2.7%	-0.2%
Ebitda	103.5	102.8	0.7%	4.7%
<i>Ebitda margin</i>	5.8%	5.6%		
EBIT	14.2	3.9	262.0%	560.7%
<i>Ebit margin</i>	0.8%	0.2%		
Loss from continuing operations	(18.4)	(32.6)	43.5%	45.1%
<i>% of revenue</i>	1.0%	1.8%		
Profit from discontinued operations (demerger)	-	42.6	-100.0%	-100.0%
Profit/(Loss) attributable to owners of the parent	(23.7)	4.3	n.s.	n.s.
Earnings per share (€ cents)				
basic	(9.4)	1.7		
diluted	(9.3)	1.7		

(m€)	First Half 2014	First Half 2013	Change	
			2013	at constant exchange
Net cash flows from operating activities	75.4	21.3		
Net investment	74.7	64.8	15.2%	17.8%
<i>% of net sales</i>	4.2%	3.5%		

(m€)	30/06/2014	31/12/2013	Change	
			31/12/2013	at constant exchange
Net invested capital	1,118.2	1,117.5	0.7	(7.1)
Net financial position	691.9	672.7	19.2	15.5

² Following the proportional partial demerger of Autogrill S.p.A. to World Duty Free S.p.A. effective as of 1 October 2013, the profit and cash flow recorded by the Travel Retail & Duty-Free business for the first half of 2013, in accordance with IFRS 5, are presented on a single line of the consolidated income statement and the consolidated statement of cash flows ("Net profit from discontinued operations") below the result from continuing operations.

³ Average exchange rates for the first half: 2014 €/€/\$ 1.3703; 2013 €/€/\$ 1.3134.

Exchange rate at 30 June 2014 €/€/\$ 1.3658; current exchange rate at 31 December 2013 €/€/\$ 1.3791

1.2.2 Income statement results⁴

Condensed consolidated income statement⁵

(€m)	First Half 2014		First Half 2013		Change	
		% of revenue		% of revenue	2013	at constant exchange rates
Revenue	1,787.3	100.0%	1,837.8	100.0%	-2.7%	-0.2%
Other operating income	64.4	3.6%	59.9	3.3%	7.6%	7.8%
Total revenue and other operating income	1,851.7	103.6%	1,897.6	103.3%	-2.4%	0.0%
Raw materials, supplies and goods	(601.9)	33.7%	(616.8)	33.6%	-2.4%	-0.7%
Personnel expense	(609.1)	34.1%	(628.3)	34.2%	-3.1%	-0.9%
Leases, rentals, concessions and royalties	(308.3)	17.2%	(316.7)	17.2%	-2.7%	-0.4%
Other operating expense	(229.0)	12.8%	(233.0)	12.7%	-1.8%	0.2%
EBITDA	103.5	5.8%	102.8	5.6%	0.7%	4.7%
Depreciation, amortisation and impairment losses	(89.3)	5.0%	(98.9)	5.4%	-9.7%	-7.7%
EBIT	14.2	0.8%	3.9	0.2%	262.0%	560.7%
Net financial expense	(19.5)	1.1%	(25.8)	1.4%	-24.4%	-23.0%
Impairment losses on financial assets	0.5	0.0%	(0.5)	0.0%	n.s.	n.s.
Pre-tax loss	(4.8)	0.3%	(22.4)	1.2%	78.4%	79.6%
Income tax	(13.6)	0.8%	(10.2)	0.6%	33.3%	38.6%
Loss from continuing operations	(18.4)	1.0%	(32.6)	1.8%	43.5%	45.1%
Profit from discontinued operations (demerger)	-	0.0%	42.6	2.3%	-100.0%	-100.0%
Profit/(Loss) attributable to:	(18.4)	1.0%	9.9	0.5%	n.s.	n.s.
- owners of the parent	(23.7)	1.3%	4.3	0.2%	n.s.	n.s.
- non-controlling interests	5.3	0.3%	5.7	0.3%	-6.7%	-3.5%

Revenue

The Group's consolidated revenue in the first half of 2014 amounted to €1,787.3m, a slight decrease (-0.2%) with respect to the €1,837.8m posted in the same period of the previous year (-2.7% at current exchange rates) explained by the lack of any contribution from the US retail business which was sold in the fourth quarter of 2013. Net of this item, sales were actually up by 3.3% (+0.8% at current exchange rates) with respect to the first half of 2013. The results for each channel are shown below:

⁴ The changes commented on are shown at constant exchange rates in order to better illustrate the real business trend.

⁵ Revenue" and "Raw materials, supplies and goods" differ from the amounts shown in the consolidated income statement primarily because they do not include revenue from the sale of fuel and the related cost, the net amount of which is classified as "Other operating income" in accordance with Group protocol for the analysis of figures. This revenue came to €257.9m in the first half of 2014 (€272.6m in the first half of 2013) and the cost to €247.9m (€264.5m in the first half of 2013).

	First Half 2014	First Half 2013	Change	
			2013	at constant exchange rates
(€m)				
Airports	881.0	870.6	1.2%	5.5%
Motorways	738.7	725.5	1.8%	2.8%
Railway Stations	78.7	70.9	11.1%	11.2%
Other	88.9	106.5	-16.6%	-16.0%
Total (excl. Retail US)	1,787.3	1,773.5	0.8%	3.3%
Retail US	-	64.3	-100.0%	-100.0%
Total	1,787.3	1,837.8	-2.7%	-0.2%

In the first half of 2014 the Group confirmed the growth trend of the airport channel, with sales rising 5.5%⁶, thanks to the good performance reported in North America and the new openings in Fort Lauderdale in Florida, in the UK, Russia, Turkey and Vietnam.

Revenue for the motorway channel rose by 2.8%⁷, again thanks to the excellent performance posted in North America and the new openings made in Europe in 2013 (in Belgium and Germany).

Revenue for railway stations increased 11.2%⁸ as a result of the new openings made in 2013 in France and Italy and in Spain in 2014.

The negative sales performance of the "Other" channel (-16% vs last year), reflects the closure of locations.

Ebitda

The Group posted an Ebitda of €103.5m in the first half of 2014, an increase of 4.7% against the €102.8m recorded in the first half of 2013 (+0.7% at current exchange rates), thanks to the stronger performance reported in HMSHost and in the European countries which made it possible to offset the drop in Italy's profitability.

Excluding the sale of the US retail business (which contributed \$3.8m to Ebitda in the first half of 2013) and the reorganization costs which amounted to €3.0m in the first half of 2014 versus €4.2m in 2013, Ebitda would have increased 6% (+2.3% at current exchange rates).

Overall the Ebitda margin came to 5.8% versus 5.6% in the first half of 2013.

Depreciation, amortization and impairment losses

These came to €89.3m in the first half of 2014, a decline of 7.7% compared with the €98.9m posted in the comparison period (-9.7% at current exchange rates), due to lower capital expenditure in 2013 with respect to the prior year.

⁶ +1.2% at current exchange rates

⁷ +1.8% at current exchange rates

⁸ +11.1% at current exchange rates

Net financial expense

Net financial expense in the first half of 2014 came to €19.5m, down with respect to the €28.5m posted in the first half of 2013, due to the reduction in debt with respect to the same period of the previous year and the absence of the charges to account for the early termination of interest rate hedging contracts during the Group's refinancing in July 2011 (€4.5m in the first half of 2013).

Income tax

Income tax amounted to €13.6m, versus €10.2m in the first half of 2013, due to an improvement in EBIT, particularly in HMSHost. No deferred tax assets were recognized for Italy given the current profit forecasts and the negative performance of the Group's business in the country.

This item also includes the income tax charged on operations in Italy and France (IRAP and CVAE) which amounted, respectively, to €2.7m and €0.9m in the first of half of 2014, in line with the same period of the prior year.

Loss from continuing operations

In the first half of 2014 the net loss from continuing operations was €18.4m, an improvement with respect to the loss of €32.6m reported in the comparison period, explained primarily by the improved operating profit and the drop in financial expense.

Profit from discontinued operations

The contribution of Travel Retail & Duty Free amounted to €42.6m in the first half of 2013 and was recognized under "Profit from discontinued operations".

Profit/(Loss) attributable to the owners of the parent

The net loss attributable to owners of the parent came to €23.7m in the first half of 2014, versus a profit of €4.3m in the comparison period. The change reflects the exit of the Travel Retail & Duty-Free business from the scope of consolidation as a result of the demerger that took effect as of 1 October 2013.

Non-controlling interests in profit came to €5.3m (€5.7m the same period of the previous year), mainly related to HMSHost subsidiaries.

1.2.3 Financial position

Reclassified consolidated statement of financial position⁹

	30/06/2014	31/12/2013	Change	
			2013	at constant exchange rates
(€m)				
Intangible assets	813.7	811.1	2.6	(2.5)
Property, plant and equipment	775.5	782.5	(7.0)	(11.8)
Financial assets	21.4	22.0	(0.7)	(0.7)
A) Non-current assets	1,610.6	1,615.6	(5.0)	(15.1)
Inventories	110.3	106.1	4.2	3.9
Trade receivables	51.0	46.4	4.6	4.4
Other receivables	200.9	191.1	9.8	9.2
Trade payables	(418.7)	(396.2)	(22.5)	(21.4)
Other payables	(282.5)	(287.5)	4.9	6.4
B) Working capital	(339.1)	(340.0)	1.0	2.6
C) Invested capital, less current liabilities	1,271.5	1,275.6	(4.1)	(12.5)
D) Other non-current non-financial assets and liabilities	(153.3)	(158.1)	4.8	5.5
E) Net invested capital	1,118.2	1,117.5	0.7	(7.1)
Equity attributable to owners of the parent	395.3	413.6	(18.3)	(22.2)
Equity attributable to non-controlling interests	31.0	31.2	(0.2)	(0.4)
F) Equity	426.3	444.8	(18.5)	(22.6)
Non-current financial liabilities	762.6	748.2	14.4	10.6
Non-current financial assets	(9.0)	(11.1)	2.2	2.3
G) Non-current financial indebtedness	753.6	737.0	16.6	12.9
Current financial liabilities	133.5	128.2	5.3	4.6
Cash and cash equivalents and current financial assets	(195.2)	(192.5)	(2.7)	(2.0)
H) Current net financial indebtedness	(61.7)	(64.3)	2.6	2.6
Net financial position (G+H)	691.9	672.7	19.2	15.5
I) Total as in E)	1,118.2	1,117.5	0.7	(7.1)

Net invested capital amounted to €1,118.2m at 30 June 2014, a slight increase (€0.7m) with respect to 31 December 2013 (€1,117.5m). At constant exchange rates the decline comes to €7.1m.

⁹ The figures in the reclassified consolidated statement of financial position are directly derived from the consolidated financial statements and notes, with the exception of "other receivables" and "other non-current non-financial assets and liabilities", which include deferred tax assets and liabilities (these are shown indistinctly under non-current assets in the consolidated statement of financial position).

Cash flow

(€m)	First Half 2014	First Half 2013
EBITDA	103.5	102.8
Change in net working capital	(10.0)	(70.4)
Other items	(0.2)	(0.4)
Cash flows from operating activities	93.3	31.9
Tax (paid)/reimbursed	(0.7)	8.6
Net interest paid	(17.1)	(19.2)
Net cash flows from operating activities	75.4	21.3
Net Capex paid	(85.0)	(100.5)
Vietnam Acquisition	-	(16.0)
Free operating cash flow	(9.6)	(95.2)

Free operating cash flow absorption fell from €95.2m to €9.6m, an improvement of €85.6m due to:

- improvement in current operations of €53.7m thanks also to lower absorption of net working capital;

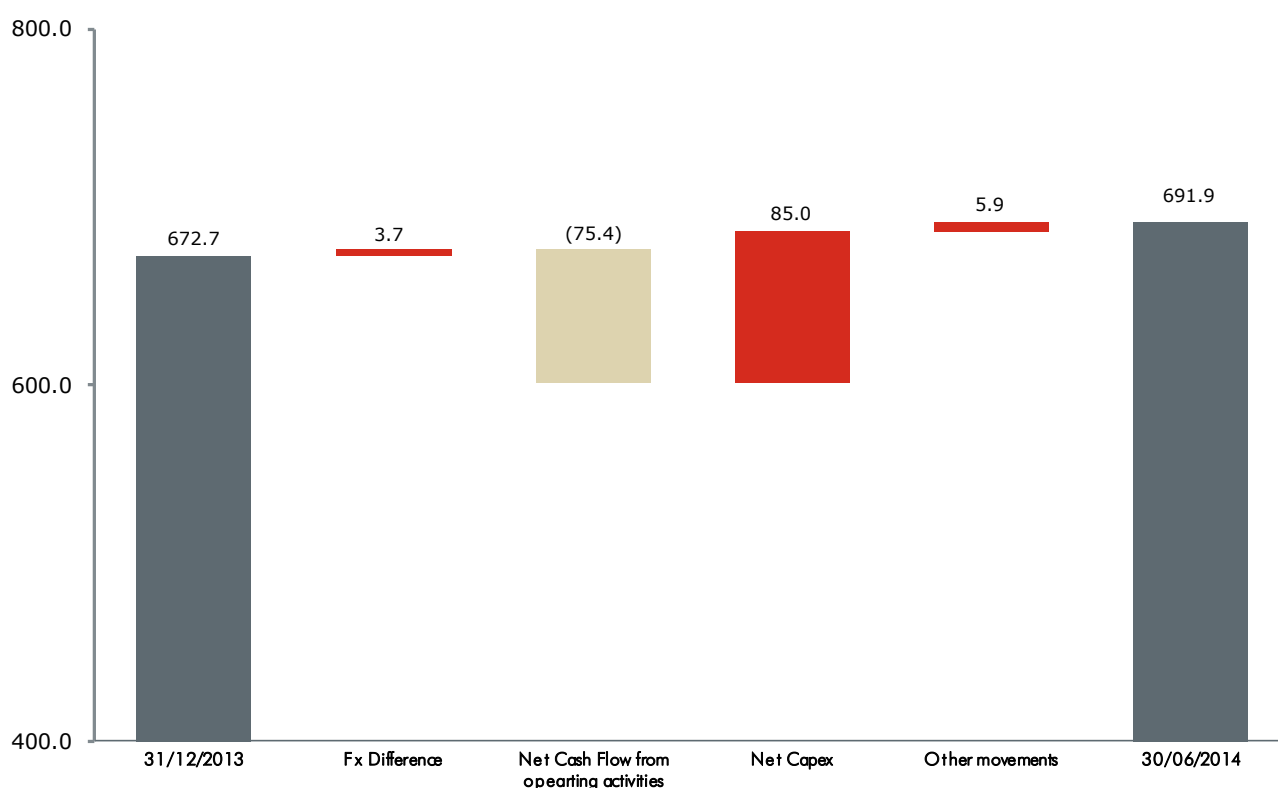
as well as the impact of non-recurring items such as:

- the receipt of \$17m in the first half of 2014 from the World Duty Free Group for the purchase of the US retail business;
- the payment in the first half of 2013 of €15m in long term incentives to management, in part offset by the receipt in the same period of a tax refund of \$15m relative to taxes paid in the United States in 2012;
- the €16m investment made in the first half of 2013 relating to the debut in Vietnam.

Net financial position

Net financial indebtedness at 30 June 2014 was €691.9m, an increase of €19.2m against the €672.7m posted at 31 December 2013.

Change in the net financial position (€/m)



At 30 June 2014, 46% of net financial indebtedness was denominated in US dollars and the rest in euros, while 60% was fixed-rate, including by way of interest rate swaps.

The fair value loss on interest rate hedging derivatives at 30 June 2014 was €0.2m, compared with a fair value loss of €1.3m at 31 December 2013.

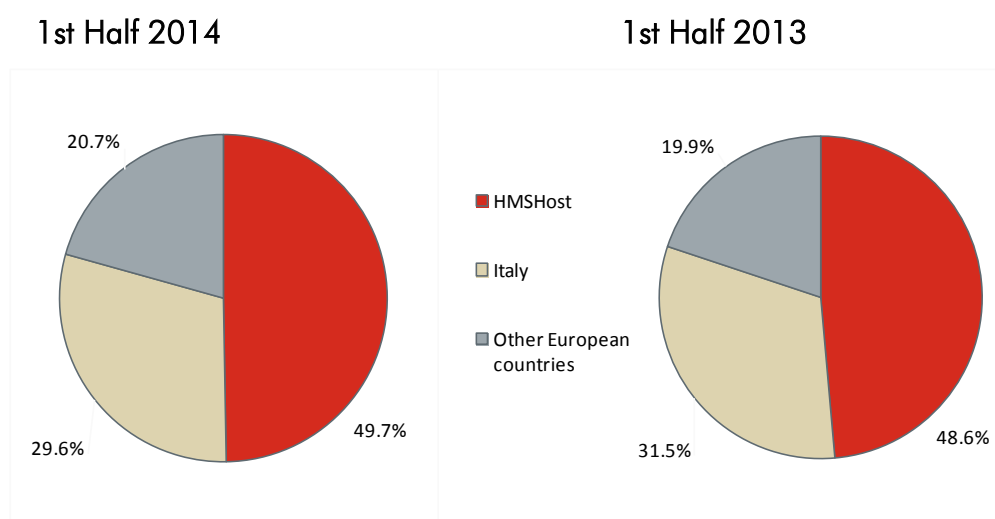
Debt consists mainly of committed non-current credit lines from banks and of unlisted, long-term bonds. At 30 June 2014 loans had an average remaining life of approximately three years and eight months versus approximately four years and two months at 31 December 2013. The loan contracts call for certain financial covenants to be observed. At 30 June 2014 all of these were amply satisfied.

1.3 Business segments

Revenue is broken down below by geographical area;

(€m)	First Half 2014	First Half 2013	Change	
			2013	at constant exchange rates
HMSHost	888.8	884.1	0.5%	5.7%
Italy	529.2	545.1	-2.9%	-2.9%
Other European Countries	369.3	344.2	7.3%	7.4%
Total (excl. Retail US)	1,787.3	1,773.5	0.8%	3.3%
Retail US	-	64.3	-100.0%	-100.0%
Total	1,787.3	1,837.8	-2.7%	-0.2%

and here as a percentage of total revenue¹⁰:



¹⁰ At like-for-like exchange rates and excluding the disposal of the US retail business.

Below are the details of EBITDA by business segment:

(€m) HMSHost Italy Other European Countries Corporate costs Total (excl. Retail US) Retail US Total	First Half		Change			
	2014	2013	2013	at constant exchange rates		
	90.3	10.2%	89.5	10.1%	0.9%	5.2%
	13.9	2.6%	14.7	2.7%	-5.8%	-5.8%
	11.1	3.0%	9.6	2.8%	15.1%	15.5%
	(11.7)		(14.0)		-16.2%	-16.2%
	103.5	5.8%	99.9	5.6%	3.6%	7.7%
	0.0		2.9		-100.0%	-100.0%
	103.5	5.8%	102.8	5.6%	0.7%	4.7%

HMSHost

Revenue for the first six months of the year in the area managed by HMSHost¹¹ amounted to \$1,217.9m, a drop of 1.5%¹² (-2.2% at current exchange rates) versus \$1,245.7m in the first half of 2013.

The drop in revenue is explained entirely by the exit of the US retail division from the scope of consolidation which had contributed \$84.4m to the Group's revenue in the first six months of 2013. Net of this change, total revenue increased by 5.7%.

Sales by channel are detailed below:

(\$m) Airports Motorways Others Total (excl. retail us) Retail US Total	First Half		Change	
	2014	2013	2013	at constant exchange rates
	1,019.4	967.3	5.4%	6.1%
	178.4	170.5	4.6%	6.3%
	20.1	23.4	-14.3%	-14.3%
	1,217.9	1,161.2	4.9%	5.7%
	-	84.4	-100.0%	-100.0%
	1,217.9	1,245.7	-2.2%	-1.5%

Revenue at US airports rose by 5.7% outperforming a 2%¹³ (cumulative figure at June 2014) rise in traffic, thanks to a greater number of transactions, as well as an increase in the average

¹¹ The operations managed by HMSHost are found in the United States and Canada, as well as a series of international locations in Europe (Schiphol Airport in Amsterdam), the Middle East (United Arab Emirates and Turkey), Russia, Asia and the Pacific Area (Australia, India, Malaysia, New Zealand, Singapore and Vietnam).

¹² The change is shown at both constant and current exchange rates as HMSHost makes sales also in currencies other than the US dollar. This change mainly reflects the strengthening of the US dollar against the Canadian dollar.

¹³ Source: Airlines for America January-June 2014.

purchase per customer, and despite the residual effect of *fracturing*, namely the splitting up of contracts between a greater number of operators which caused revenue to drop by an estimated \$8.6m in the first six months of 2014.

Overall revenue for the airport channel rose 6.1% (+5.4% at current exchange rates), thanks also to the excellent performance of the Schiphol Airport in Amsterdam, as well as the positive contribution of the new openings in Russia, Turkey and Vietnam which generated additional sales of approximately \$9m in the first half of 2014.

Overall North American motorway revenue rose 6.3% (+4.6% at current exchange rates), versus a drop in traffic of 0.8%¹⁴, thanks also to the reopening of points of sale on the Ontario Tollroad in Canada, subsequent to restructuring. Similar to the airport channel, growth was posted in terms of both the number of transactions and average purchase per customer.

HMSHost recorded an Ebitda of \$123.7m, an increase of 1.9% against the \$121.4m posted in the first half of 2013. The above mentioned US retail business, which was sold, contributed \$3.8m to Ebitda in the first half of 2013. Reorganization costs of \$1.8m were incurred in the period (versus \$2.1m in the first half of 2013). Excluding the contribution of the US retail business and the reorganization costs incurred in both periods under examination, Ebitda rose 4.8%.

The improvement in Ebitda from 9.7% to 10.2% is largely attributable to the lower cost of goods sold linked primarily to the sale of the Retail segment.

Italy

In Italy total revenue of €529.2m was recorded in the first half of 2014, a drop of 2.9% with respect to the €545.1m posted in the same period of the prior year.

The decline is explained by the closure of several unprofitable points of sale pertaining to the motorway channel, which generated sales of approximately €15m in the first half of 2013. The selective renewal process underway for the Italian motorways, begun year-end 2013, did not affect the perimeter of concessions managed in the first half of 2014 as the new operators began to enter the locations where contracts were not renewed in July 2014.

Sales by channel are detailed below:

(€m)	First Half 2014	First Half 2013	Change
			2013
Motorways	411.1	411.2	-0.0%
Airports	36.6	39.6	-7.6%
Railway Stations	17.2	15.3	12.1%
Other(*)	64.3	79.0	-18.5%
Total	529.2	545.1	-2.9%

(*) Including sales to franchisees

¹⁴ Source: Federal Highway Administration January-May 2014.

Like-for-like sales for the motorway channel were in line with the same period of the prior year while traffic rose 1.7%¹⁵ (cumulative figure at April). Weak propensity to consume further penalized the sale of served foods and beverages, which fell 0.8%, while a few targeted marketing initiatives made it possible to improve market sales by 1.2%. The sale of complementary items rose slightly (+0.5%).

Revenue generated in airports fell 7.6% with respect to the comparison period due to the closure of several points of sale in the Milano Malpensa airport, along with the closure of locations in the Catania, Bari and Florence airports, which was partially offset by the opening of new outlets at the Rome Fiumicino airport.

Sales for railway stations amounted to €17.2m, an increase of 12.1% against the same period of the prior year, due the new concepts at Milano Centrale (Bistrot) and the new openings in Bari, Verona and Venezia.

The negative sales performance of the "Other" channel, namely high street, shopping centers and trade fairs, reflects the closure of several unprofitable locations.

In Italy Ebitda reached €13.9m, a drop of 5.8% with respect to the €14.7m recorded in the comparison period, with the Ebitda margin falling from 2.7% to 2.6%. The benefits resulting from the closure of unprofitable locations helped to offset the negative impact of the sales mix which, as a result of the increase in the sale of market and complementary products versus served foods and beverages, was less effective at absorbing fixed costs. Reorganization costs of €1.3m were incurred in the first half of 2014 (€2.0m in the first half of 2013). Net of these costs, Ebitda fell 9.0%.

Other European countries

Revenue from other European countries in the first half of 2014 came to €369.3m, an increase of 7.4% on the €344.2m reported in the first half of 2013 (+7.3% at current exchange rates). Like-for-like, sales increased 2.6% on the same period 2013.

Sales by channel are detailed below:

	First Half 2014	First Half 2013	Change	
			2013	at constant exchange rates
(€m)				
Motorways	190.6	175.2	8.8%	8.7%
Airports	100.5	94.4	6.4%	6.8%
Railway Stations	61.3	55.5	10.5%	10.7%
Other	16.9	19.2	-11.8%	-12.1%
Total	369.3	344.2	7.3%	7.4%

Revenue for the motorway channel rose by 8.7% (+8.8% at current exchange rates) thanks, in particular, to the opening of new points of sale in Belgium in the second quarter of 2013.

¹⁵ Source: AISCAT January-April 2014.

The airport channel, which posted an increase in revenue of 6.8%, benefitted from the new openings in the UK (particularly at the East Midlands Airport) and the good performance of the Brussels and Zurich airports which more than offset the loss of the concession at the Bale-Mulhouse airport.

Sales performed well at railway stations due also to the contribution of the new points of sale opened in the Paris and Madrid stations, as well as in Belgium.

EBITDA in other European countries amounted to €11.1m, an increase of 15.5% on the €9.6m posted in the first half of 2013 (+15.1% at current exchange rates) thanks to the recovery in profitability reported in some countries and a drop in operating expense. The Ebitda margin rose from the 2.8% reported in the first half of 2013 to 3%. Excluding the reorganization costs, which in the first half of 2014 amounted to €0.2m versus €0.5m in the first half of 2013, Ebitda would have increased by 11.7% against the same period of the prior year (+11.3% at current exchange rates).

Corporate costs

Corporate costs amounted to €11.7m versus €14m in the same period of the previous year, down as a result of decreased operating expense, particularly for consultants.

Capital expenditure

Capital expenditure by operating segment in the first half of 2014 is detailed below:

(€m)	First Half 2014	First Half 2013	Change	
			2013	at constant exchange rates
HMSHost	45.6	38.9	17.2%	22.0%
Italy	10.9	12.2	-10.6%	-10.6%
Other European Countries	17.0	12.2	39.1%	38.4%
Corporate and unallocated	1.2	1.5	-23.7%	-23.7%
Total	74.7	64.8	15.2%	17.8%

Net capital expenditure reached €74.7m in the first half of 2014 versus €64.8m in the first half of 2013. The main capital expenditure in 2014 concerned the airports in Fort Lauderdale, Florida; Raleigh/Durham, San Diego and Washington, the Schiphol Airport in Amsterdam, Bali and Roma Fiumicino airport. In North American motorway the main capital expenditure concerned stops along the Pennsylvania Turnpike and the Ontario Tollroad.

1.4 Performance in the second quarter

	2Q 2014	% of revenue	2Q 2013	% of revenue	Change	
					2013	at constant exchange rates
(€m)						
Revenue	974.3	100.0%	995.9	100.0%	-2.2%	0.4%
Other operating income	37.3	3.8%	33.1	3.3%	12.7%	12.9%
Total revenue and other operating income	1,011.5	103.8%	1,029.0	103.3%	-1.7%	0.8%
Raw materials, supplies and goods	(324.7)	33.3%	(332.6)	33.4%	-2.4%	-0.5%
Personnel expense	(311.8)	32.0%	(321.5)	32.3%	-3.0%	-0.6%
Leases, rentals, concessions and royalties	(168.0)	17.2%	(172.3)	17.3%	-2.5%	0.0%
Other operating expense	(118.6)	12.2%	(121.4)	12.2%	-2.3%	-0.2%
EBITDA	88.4	9.1%	81.2	8.2%	8.9%	12.6%
Depreciation, amortisation and impairment losses	(47.0)	4.8%	(49.9)	5.0%	-5.9%	-3.6%
EBIT	41.4	4.2%	31.2	3.1%	32.5%	39.1%
Net financial expense	(9.6)	1.0%	(9.7)	1.0%	-0.8%	2.1%
Impairment losses on financial assets	(0.1)	0.0%	(0.1)	0.0%	-41.7%	-54.0%
Pre-tax Profit	31.6	3.2%	21.4	2.2%	47.5%	56.3%
Income tax	(13.5)	1.4%	(13.2)	1.3%	2.1%	5.1%
Profit/(Loss) from continuing operations	18.2	1.9%	8.3	0.8%	119.9%	144.4%
Profit from discontinued operations (demerger)	-	0.0%	30.3	3.0%	-100.0%	-100.0%
Profit/(Loss) attributable to:	18.2	1.9%	38.6	3.9%	-52.9%	-52.7%
- owners of the parent	13.4	1.4%	35.5	3.6%	-62.2%	-62.1%
- non-controlling interests	4.8	0.5%	3.1	0.3%	52.1%	57.8%

Revenue

Consolidated revenue amounted to €974.3m in the second quarter of 2014, an increase of 0.4% with respect to the €995.9m posted in the same period 2013 (-2.2% at current exchange rates). The performance by channel is shown below:

	First Half 2014	First Half 2013	Change	
			2013	at constant exchange rates
(€m)				
Airports	469.1	460.0	2.0%	6.5%
Motorways	419.9	410.0	2.4%	3.5%
Railway Stations	41.1	37.2	10.5%	10.6%
Other	44.2	54.9	-19.5%	-18.9%
Total (Excl. Retail US)	974.3	962.1	1.3%	3.9%
Retail US	-	33.8	-100.0%	-100.0%
Total	974.3	995.9	-2.2%	0.4%

The growth reported in the second quarter was sustained by the airport and motorway channels, as well as railway stations. In addition to the excellent performance posted by the Group in the airport channel, the increase in sales recorded in the second quarter reflects the timing of the Easter holidays (which, this year, took place entirely in the second quarter, while last year they were in between the first and second quarters) and the new openings. The drop in revenue

recorded in other channels (high street and shopping centers) largely reflects the closure of unprofitable locations.

In the second quarter of 2014 revenue for **US airports** rose 6.2% on a comparable basis, versus an increase in traffic of 2.9%¹⁶, thanks to an increase in both the number of transactions and the average purchase per customer. In the same period revenue for American motorways rose 5.0%, versus a traffic increase of 1.0%¹⁷. Total revenue for **HMSHost** amounted to \$651.2m, a drop of 0.6% (-1.1% at current exchange rates) versus the \$658.1m reported in 2013, attributable entirely to the sale of the US retail business, net of which growth would have reached 6.6% (+6.1% at current exchange rates).

Revenue for second quarter 2014 in **Italy** reached €291.5m, a drop of 2.5% against the €299.0m posted in the second quarter of the prior year. Sales for the **motorway** channel rose 1.1%, due also to the different timing of the Easter holidays with respect to the prior year. Sales for railway stations rose 7.5% in the second quarter against the same period of the prior year, including as a result of the new openings in Bari, Verona and Venezia and the new concepts at Milano Centrale (Bistrot). Sales for the airport and other channels fell due to the closure of unprofitable locations.

In the second quarter of 2014 revenue for **Other European countries** rose sharply by 7.5% (from €193.4m to €207.8m), thanks to the growth in revenue posted in airports and railway stations, as well as the new openings in Belgium and in Paris and Madrid railway stations.

Ebitda

Consolidated Ebitda reached €88.4m in the second quarter, an increase of 12.6% against the €81.2m recorded in the comparison period (+8.9% at current exchange rates), while the Ebitda Margin came to 9.1% versus 8.2% in the second quarter of 2013. The sales trend described above and the decrease in corporate costs made the biggest contribution to the improved margins. Net of the reorganization costs, which amounted to €1.1m in the second quarter of 2014 versus €3.7m in 2013, and excluding the sale of the US retail business (which contributed \$3.0m to Ebitda in the first half of 2013), the increase in Ebitda would have reached 11.7% (+8.4% at current exchange rates).

In the second quarter of 2014 **HMSHost's** Ebitda reached \$82.6m, an increase of 6.4% with respect to the \$77.6m posted in the comparison period with the Ebitda margin coming in at 12.7%, up 11.8% on the same period of the prior year. Excluding the reorganization costs, which amounted to \$0.6m in the second quarter of 2014 versus \$1.9m in 2013, and the deconsolidation of the US retail business, the increase would have come to 8.8% due to a drop in the cost of goods sold, following the exit from the retail business, and a reduction in structural costs.

In the second quarter of 2014 Ebitda in **Italy** came to €16.9m, an increase of 18.1% against the €14.3m posted in the same period of the prior year as a result of the improved motorway sales and the closure of unprofitable locations. The Ebitda margin came to 5.8%, an improvement with respect to the 4.8% recorded in the same period of the prior year. Excluding the reorganization costs, which amounted to €0.5m in the second quarter of 2014 versus €1.8m in 2013, the rise in Ebitda would have come to 7.9%.

¹⁶ Source: Airlines for America April-June 2013.

¹⁷ Source: Federal Highway Administration April-May 2014.

In the second quarter of 2014 Ebitda in the **Other European countries** amounted to €16.4m, an increase of 9.3% (+9.0% at current exchange rates) against the €15.1m recorded in the same period of the prior year thanks to an increase in revenue and a drop in operating expense. Excluding the reorganization costs, which amounted to €0.2m in the second quarter of 2014 versus €0.4m in 2013, the rise in Ebitda would have come to 8.0% (+7.8% at current exchange rates).

Depreciation, amortization and impairment losses

These came to €47.0m in the second quarter of 2014, a drop of 3.6% with respect to the €49.9m posted in the comparison period (-5.9% at current exchange rates).

Net financial expense

Net financial expense amounted to €9.6m in the second quarter of 2014, in line with the comparison period.

Profit from continuing operations

In the second quarter of 2014 the profit from continuing operations was €18.2m, versus €8.3m in the same period of the prior year, thanks to an improvement in operating profit.

Profit from discontinued operations

“Profit from discontinued operations” (Travel Retail & Duty Free), posted solely in the second quarter of 2013, amounted to €30.3m.

Profit attributable to the owners of the parent

The profit attributable to owners of the parent amounted to €13.4m in the second quarter of 2014, versus €35.5m in the same period of the prior year.

1.5 Related party transactions

Transactions with the Group's related parties do not qualify as atypical or unusual and fall within the normal sphere of operations. They are conducted on an arm's length basis. Information on related party transactions during the first six months of the year is provided in Note 2.2.11 of the condensed interim consolidated financial statements.

1.6 Events after the reporting period

Since the close of the first half of 2014, no events have occurred that if known in advance would have entailed an adjustment to the figures in the condensed interim consolidated financial statements or required additional disclosures in this report or the notes.

1.7 Outlook

Sales in the first 29 weeks¹⁸ net of the sales for the US retail business, sold in 2013, recorded¹⁹ an increase of 3.4% (-0.3% at current exchange rates) with respect to the comparison period 2013.

Consolidated sales came in down by 0.3% (-3.9% at current exchange rates) versus last year.

The Group confirms the guidance it provided to the market during its presentation of the first quarter results. For FY 2014 the Group expects²⁰ revenue to reach approximately €3,860m, Ebitda (including Corporate costs) €310m with capital expenditure coming in at around €210m.

1.8 Main risks and uncertainties for the remaining six months of the year

The above forecasts are based on the most up-to-date information available. However, economic conditions around the world are highly unstable, making predictions less reliable than usual.

Barring any significant unforeseen disruptions (see the 2013 Annual Report for a description of the main risks to which the Group is exposed), the principal uncertainties for the second half of the year concern the global market conditions, traffic trends, travelers' propensity to consume and the price of a few raw materials which, directly or indirectly, have an impact on the sector as a whole such as, for example, the price of oil.

¹⁸ Average exchange rates: 2014: €/ \$1.3693, ; 2013: €/ \$1.3119

¹⁹ The figures excludes the Business to Business (franchisee e wholesale retail) operations. Revenue from the points of sale represent approximately 98% of the Group's total revenue.

²⁰ Exchange rate: €/ \$ 1.37

2. Condensed interim consolidated financial statements

2.1 Consolidated financial statements

2.1.1 Statement of financial position

Note	(€k)	30.06.2014	<i>Of which related parties</i>	31.12.2013	<i>Of which related parties</i>
ASSETS					
	Current assets	555,898		537,542	
I	Cash and cash equivalents	168,382		171,516	
II	Other financial assets	34,517	4,648	31,241	3,868
III	Tax assets	1,977		5,981	
IV	Other receivables	189,728	17,759	176,310	34,323
V	Trade receivables	50,964	808	46,371	1,082
VI	Inventories	110,330		106,123	
	Non-current assets	1,665,972		1,667,475	
VII	Property, plant and equipment	775,520		782,537	
VIII	Goodwill	754,191		749,237	
IX	Other intangible assets	59,501		61,816	
X	Investments	3,082		1,660	
XI	Other financial assets	19,540		21,220	
XII	Deferred tax assets	46,073		43,596	
XIII	Other receivables	8,065		7,409	
TOTAL ASSETS		2,221,870		2,205,017	
LIABILITIES AND EQUITY					
	LIABILITIES	1,795,592		1,760,259	
	Current liabilities	834,738		811,830	
XIV	Trade payables	418,714	53,969	396,205	36,586
XV	Tax liabilities	19,743		7,015	
XVI	Other payables	249,563	1,115	266,890	2,132
XIX	Due to banks	122,013		118,755	
XVII	Other financial liabilities	11,475		9,416	
XXIII	Provisions for risks and charges	13,230		13,549	
	Non-current liabilities	960,854		948,429	
XVIII	Other payables	21,290		23,289	
XIX	Loans, net of current portion	376,514		362,278	
XX	Other financial liabilities	15,686		18,207	
XXI	Bonds	370,410		367,706	
XII	Deferred tax liabilities	49,110		50,795	
XXII	Defined benefit plans	90,320		90,336	
XXIII	Provisions for risks and charges	37,524		35,818	
XXIV	EQUITY	426,278		444,758	
	- attributable to owners of the parent	395,311		413,583	
	- attributable to non-controlling interests	30,967		31,175	
TOTAL LIABILITIES AND EQUITY		2,221,870		2,205,017	

2.1.2 Income statement

Note (€k)	1st Half 2014	Of which related parties	1st Half 2013	Of which related parties
Continuing operations				
XXV Revenue	2,045,162	28	2,110,391	30
XXVI Other operating income	54,464	2,875	51,781	1,862
Total revenue and other operating income	2,099,626		2,162,172	
XXVII Raw materials, supplies and goods	849,774		881,323	
XXVIII Personnel expense	609,093	63	628,327	69
XXIX Leases, rentals, concessions and royalties	308,298	37,619	316,706	36,919
XXX Other operating expense	228,957	1,956	233,037	2,188
XXXI Depreciation and amortization	86,209		98,701	
XXXI Impairment losses on property, plant and equipment and intangible assets	3,090		154	
Operating profit	14,204		3,924	
XXXII Financial income	1,253	76	683	
XXXII Financial expense	(20,789)	(1,034)	(26,522)	(1,030)
Adjustment to the value of financial assets	483		(528)	
Pre-tax loss	(4,850)		(22,443)	
XXXIII Income tax	(13,570)		(10,179)	
Loss for the period - Continuing operations	(18,420)		(32,622)	
Loss for the period attributable to:				
- owners of the parent	(23,711)		(37,165)	
- non-controlling interests	5,291		4,543	
XXXIV Profit for the period - Discontinued operations (net of tax effects)	-		42,555	(102)
Profit/(loss) for the period	(18,420)		9,933	
Profit/(loss) for the period attributable to:				
- owners of the parent	(23,711)		4,262	
- non-controlling interests	5,291		5,671	
XXXV Earnings per share (in € cents)				
- basic	(9.4)		1.7	
- diluted	(9.3)		1.7	
Earnings per share - continuing operations (in € cents)				
- basic	(9.4)		(14.7)	
- diluted	(9.3)		(14.7)	

2.1.3 Statement of comprehensive income

Note (€k)	1st Half 2014	1st Half 2013
Profit/(loss) for the period	(18,420)	9,933
Items that will never be reclassified to profit or loss:		
XXIII Remeasurements of the defined benefit liability (asset)	-	(8,296)
XXIII Tax on items that will never be reclassified to profit or loss	-	1,797
Items that will be reclassified subsequently to profit or loss:		
XXIII Effective portion of fair value change in cash flow hedges	2,409	3,835
XXIII Net change in fair value of cash flow hedges reclassified to profit or loss	(23)	4,513
XXIII Share of other comprehensive income on entities accounted for using the equity method	42	(47)
XXIII Gain on fair value of available-for-sale financial assets	(262)	-
XXIII Foreign currency translation differences for foreign operations	4,326	(25,928)
XXIII Gains (losses) on net investment hedge	(483)	15,172
XXIII Tax on items that will be reclassified subsequently to profit or loss	(523)	(6,885)
Total comprehensive expense for the year	(12,934)	(5,906)
- attributable to owners of the parent	(18,752)	(11,832)
- attributable to non-controlling interests	5,818	5,926

2.1.4 Statement of changes in equity

(note XXIV)

(€k)	Share capital	Legal reserve	Hedging reserve	Translation reserve	Other reserves and retained earnings	Treasury shares	Available-for-sale financial assets reserve	Profit for the period	Equity attributable to owners of the parent	Equity attributable to non-controlling interests
31.12.2013	68,688	13,738	(5,581)	(4,748)	346,689	(3,982)	262	(1,482)	413,583	31,175
Total comprehensive income for the year										
Profit for the year	-	-	-	-	-	-	-	(23,711)	(23,711)	5,291
Effective portion of fair value change in cash flow hedges, net of the tax effect	-	-	1,730	-	-	-	-	-	1,730	-
Foreign currency translation differences for foreign operations and other changes	-	-	-	3,799	-	-	-	-	3,799	527
Gains (losses) on net investment hedges, net of the tax effect	-	-	-	(350)	-	-	-	-	(350)	-
Share of other comprehensive income on entities accounted for using the equity method	-	-	-	42	-	-	-	-	42	-
Fair value gain on available-for-sale financial assets	-	-	-	-	-	-	(262)	-	(262)	-
Total comprehensive income for the year	-	-	1,730	3,491	-	-	(262)	(23,711)	(18,752)	5,818
Transactions with owners of the parent, recognised directly in equity										
Contributions by and distributions to owners of the parent										
Effect due to stock option exercise	-	-	-	-	(50)	393	-	-	343	-
Allocation of 2013 profit to reserves	-	-	-	-	(1,482)	-	-	1,482	-	-
Capital increase	-	-	-	-	-	-	-	-	-	4,297
Dividend distribution	-	-	-	-	-	-	-	-	-	(10,323)
Stock options	-	-	-	-	136	-	-	-	136	-
Total transactions with owners of the parent	-	-	-	-	(1,396)	393	-	1,482	479	(6,026)
30.06.2014	68,688	13,738	(3,851)	(1,257)	345,293	(3,589)	0	(23,711)	395,311	30,967

	Share capital	Legal reserve	Hedging reserve	Translation reserve	Other reserves and retained earnings	Treasury shares	Profit for the period	Equity attributable to owners of the parent	Equity attributable to non-controlling interests
(€k)									
31.12.2012	132,288	26,458	(15,743)	4,417	551,237	(7,724)	96,753	787,686	26,351
Total comprehensive income for the year									
Profit for the year	-	-	-	-	-	-	4,262	4,262	5,671
Effective portion of fair value change in cash flow hedges, net of the tax effect	-	-	5,988	-	-	-	-	5,988	-
Foreign currency translation differences for foreign operations and other changes	-	-	-	(26,183)	-	-	-	(26,183)	255
Gains (losses) on net investment hedges, net of the tax effect	-	-	-	10,647	-	-	-	10,647	-
Share of other comprehensive income on entities accounted for using the equity method	-	-	-	(47)	-	-	-	(47)	-
Actuarial Gains (losses) on defined benefit plans, net of the tax effect	-	-	-	-	(6,499)	-	-	(6,499)	-
Total comprehensive income for the year	-	-	5,988	(15,583)	(6,499)	-	4,262	(11,832)	5,926
Transactions with owners of the parent, recognised directly in equity									
Contributions by and distributions to owners of the parent									
Allocation of 2012 profit to reserves	-	-	-	-	96,753	-	(96,753)	-	-
Capital increase	-	-	-	-	-	-	-	-	6,275
Dividend distribution	-	-	-	-	-	-	-	-	(9,275)
Share-based payments	-	-	-	-	229	-	-	229	-
Total contributions by and distributions to owners of the parent	-	-	-	-	96,982	-	(96,753)	229	(3,000)
Changes in ownership interests in subsidiaries									
Acquisition of non-controlling interests	-	-	-	-	-	-	-	-	1,892
Total transactions with owners of the parent	-	-	-	-	96,982	-	(96,753)	229	(1,108)
30.06.2013	132,288	26,458	(9,755)	(11,166)	641,720	(7,724)	4,262	776,083	31,169

2.1.5 Statement of cash flows

(€k)	1st Half 2014	1st Half 2013
Opening net cash and cash equivalents	129,579	96,770
Pre-tax profit and net financial expense for the period	14,687	3,396
Amortisation, depreciation and impairment losses on non-current assets, net of reversals	89,299	98,854
Adjustment and (gains)/losses on disposal of financial assets	(483)	528
(Gain)/losses on disposal of non-current assets	(629)	(986)
Other non-cash items	405	572
Change in working capital ⁽¹⁾	(7,299)	(66,579)
Net change in non-current non-financial assets and liabilities	(2,715)	(3,845)
Cash flow from operating activities	93,265	31,941
Taxes (paid)/reimbursed	(742)	8,568
Interest paid	(17,148)	(19,218)
Net cash flow from operating activities	75,375	21,290
Acquisition of property, plant and equipment and intangible assets	(86,296)	(102,013)
Proceeds from sale of non-current assets	1,310	1,491
Acquisition of consolidated equity investments	(128)	(16,115)
Dividends from discontinued operations (demerger)	-	220,000
Net change in non-current financial assets	(1,751)	228
Net cash flow from (used in) investing activities	(86,865)	103,591
Issues of bond	-	265,827
Repayments of bond	-	(203,444)
Issue of new non-current loans	17,823	181,179
Repayments of non-current loans	(4,942)	(410,726)
Repayments of non-current loans from discontinued operations (demerger)	-	70,000
Repayments of current loans, net of new loans	(13,619)	39,609
Dividends paid	384	-
Other cash flows ⁽²⁾	(5,319)	(7,724)
Net cash flow used in financing activities	(5,673)	(65,279)
Cash flow for the period	(17,164)	59,603
Net cash flow from (used in) operating activities - discontinued operations (demerger)	-	(136,905)
Net cash flow used in investing activities - discontinued operations (demerger)	-	(34,840)
Net cash flow from (used in) financing activities - discontinued operations (demerger)	-	185,574
Cash flow for the period from discontinued operations (demerger)	-	13,829
Effect of exchange on net cash and cash equivalents	864	58
Closing net cash and cash equivalents	113,280	170,260
Reconciliation of net cash and cash equivalents		
(€m)		
Opening - net cash and cash equivalents - balance as of 31 December 2013 and as of 31 December 2012	129,579	96,770
Cash and cash equivalents	171,516	154,562
Current account overdrafts	(41,937)	(57,792)
Closing - net cash and cash equivalents - balance as of 30 June 2014 and as of 30 June 2013	113,280	170,260
Cash and cash equivalents	168,382	198,953
Current account overdrafts	(55,101)	(28,693)

⁽¹⁾ Includes the exchange rate gains (losses) on income components.

⁽²⁾ Includes dividends paid to non-controlling interests in subsidiaries.

2.2 Notes to the condensed interim consolidated financial statements

Group operations

The Autogrill Group operates in the Food & Beverage and retail sectors at airports, motorway rest stops and railway stations, under contracts known as concessions.

On 1 October 2013 the proportional partial demerger of Autogrill S.p.A. to World Duty Free S.p.A. ("WDF S.p.A.") became effective, as approved by the companies' extraordinary shareholders' meetings on 6 June 2013. As a result, in accordance with IFRS 5 "Non-current assets held for sale and discontinued operations", the income statement and cash flow figures for the Travel Retail & Duty-Free business (for the first half 2013) have been presented under "Profit from discontinued operations (demerger)" and "Cash flow from discontinued operations (demerger)", consistently with the representation given in the Consolidated Financial Statements at 31 December 2013 and the Interim Consolidated Financial Statements at 30 June 2013.

Within the demerger process above mentioned, on 7 September 2013, in order to transfer all of the Group's Travel Retail & Duty-Free operations to World Duty Free Group, HMSHost Corporation and its subsidiary Host International Inc. sold to World Duty Free Group US Inc. the North American travel retail business. Therefore, the income statement and cash flows figures for the first half 2014 are not immediately comparable with the same period of the previous year.

2.2.1 Accounting policies and basis of consolidation

General standards

The condensed interim consolidated financial statements at 30 June 2014 have been prepared in accordance with Art. 154-ter of Legislative Decree 58 of 24 February 1998 (Italy's Consolidated Finance Act), as amended, and with IAS 34 "Interim financial reporting". They do not include all disclosures required by IFRS in the annual financial statements, and should therefore be read jointly with the consolidated financial statements as at and for the year ended 31 December 2013.

In the condensed interim consolidated financial statements, the accounting standards and consolidation methods are the same, except as indicated below, as those used in the 2013 annual consolidated financial statements, which should be consulted for further description.

Below are the accounting standards, amendments and interpretations issued by the IASB and endorsed by the European Union which were adopted as of 1 January 2014:

- IFRS 10 Consolidated financial statements
- IFRS 11 Joint arrangements
- IFRS 12 Disclosure of interests in other entities
- IAS 28 (2011) Investments in associates and joint ventures
- Amendments to IFRS 10 Consolidated financial statements, IFRS 12 Disclosure of interests in other entities and IAS 27 Separate financial statements
- Amendments to IAS 39 Financial instruments: Novation of derivatives and continuation of hedge accounting
- Amendments to IAS 36 Impairment of assets: recoverable amount disclosures for non-financial assets

- Guide to the transition: amendments to IFRS 10 Consolidated financial statements, IFRS 11 Joint arrangements and IFRS 12 Disclosure of interests in other entities
- Amendments to IAS 32 Financial instruments: Presentation — Offsetting financial assets and financial liabilities

The application of the new standards had no significant impact on these condensed interim consolidated financial statements.

The condensed interim consolidated financial statements were prepared on a going-concern basis using the euro as the presentation currency. Unless otherwise specified, the figures in the financial statements and notes are in thousands of euros (€k).

Below are the exchange rates used to translate the financial statements of the main subsidiaries with a functional currency other than the euro:

	2014		2013		
	Rate on 30 June	Average rate for the period	Rate on 30 June	Average rate for the period	Rate on 31 December
US Dollar	1.3658	1.3703	1.3080	1.3134	1.3791
Canadian Dollar	1.4589	1.5029	1.3714	1.3341	1.4671
Swiss Franc	1.2156	1.2215	1.2338	1.2299	1.2276
British Sterling	0.8015	0.8213	0.8572	0.8508	0.8337

Consolidation scope and criteria

There have been no significant changes in the scope of consolidation since 31 December 2013.

HMSHost Corporation and its subsidiaries close their fiscal year on the Friday closest to 31 December and divide it into 13 four-week periods, which in turn are grouped into 12-week quarters with the exception of the last which is a 16-week quarter. As a result, the accounts included in the condensed interim consolidated financial statements at 30 June 2014 cover the period 3 January 2014 to 20 June 2014, while the previous year's accounts covered the period 28 December 2012 to 14 June 2013.

2.2.2. Discontinued operations - demerger (Travel Retail & Duty-Free)

In accordance with IFRS 5 "Non-current assets held for sale and discontinued operations," the income statement and cash flows for the Travel Retail & Duty-Free business for the first half of 2013 are shown on the lines "Profit from discontinued operations (demerger)" and "Cash flow from discontinued operations (demerger)."

The income statement and the statement of cash flows of the first half of 2013 are shown below:

	1st Half 2013
(€k)	
Revenue	922,850
Other operating income	11,568
Total revenue and other operating income	934,419
Raw materials, supplies and goods	374,600
Personnel expense	100,252
Leases, rentals, concessions and royalties	292,012
Other operating expense	57,746
Depreciation and amortization	44,189
Impairment losses on property, plant and equipment and intangible assets	2
Operating profit	65,618
Financial income	4,702
Financial expense	(18,268)
Adjustment to the value of financial assets	(224)
Pre-tax profit	51,828
Income tax	(9,273)
Profit for the period	42,555
Profit for the period attributable to:	
- owners of the parent	41,427
- non-controlling interests	1,128

(€k)	1st Half 2013
Opening net cash and cash equivalents	15,366
Pre-tax profit and net financial expense for the period	65,394
Amortization, depreciation and impairment losses on non-current assets, net of reversals	44,191
Adjustment and (gains)/losses on disposal of financial assets	224
(Gain)/losses on disposal of non-current assets	454
Change in working capital ⁽¹⁾	37,175
Net change in non-current non-financial assets and liabilities	(260,150)
Cash flows used in operating activities	(112,712)
Taxes paid	(15,926)
Interest paid	(8,267)
Net cash flows used in operating activities	(136,905)
Acquisition of property, plant and equipment and intangible assets	(7,668)
Proceeds from sale of non-current assets	274
Net change in non-current financial assets	(27,446)
Net cash flows used in investing activities	(34,840)
Issue of new non-current loans	961,141
Repayments of non-current loans	(481,350)
Repayments of non-current loans to Autogrill S.p.A.	(70,000)
Repayments of current loans, net of new loans	(5,250)
Dividends paid to Autogrill S.p.A	(220,000)
Other cash flows ⁽²⁾	1,033
Net cash flows from financing activities	185,574
Cash flow for the period	13,829
Closing net cash and cash equivalents	29,195
Reconciliation of net cash and cash equivalents	
(m€)	
Opening - net cash and cash equivalents - balance as of 31 December 2012	15,366
Cash and cash equivalents	18,684
Current account overdrafts	(3,318)
Closing - net cash and cash equivalents - balance as of 30 June 2013	29,195
Cash and cash equivalents	30,412
Current account overdrafts	(1,216)

⁽¹⁾ Includes the exchange rate gains (losses) on income components.

⁽²⁾ Includes dividends paid to non-controlling interests in subsidiaries.

2.2.3. Notes to the statement of financial position

Current assets

I. Cash and cash equivalents

	30.06.2014	31.12.2013	Change
(€k)			
Bank and post office deposits	88,972	102,153	(13,181)
Cash and equivalents on hand	79,409	69,363	10,046
Total	168,382	171,516	(3,135)

"Cash and equivalents on hand" include cash floats at stores and amounts in the process of being credited to bank accounts. The amount may vary substantially depending on the frequency of pick-ups for deposit, which are generally handled by specialized third-party carriers.

II. Other financial assets

	30.06.2014	31.12.2013	Change
(€k)			
Financial receivables from third parties	23,833	19,597	4,236
Other equity investments	7,734	10,292	(2,558)
Fair value of interest rate hedging derivatives	2,924	1,329	1,595
Fair value of exchange rate hedging derivatives	26	23	4
Total	34,517	31,241	3,276

"Financial receivables from third parties" mainly consists of receivables versus the non-controlling shareholders of some North American subsidiaries. It includes also the financial receivables from World Duty Free US Inc. for \$5.3m, in relation to the sale of the US retail business, equal to 5% of the transaction price and withheld by the buyers as a compliance guarantee. This financial receivable was collected in the month of July 2014.

"Fair value of interest rate hedging derivatives" includes the current portion of derivatives outstanding at 30 June 2014, with a combined notional value of \$75m.

"Fair value of exchange rate hedging derivatives" refers to the current portion of the fair value measurement of the derivatives entered into to hedge currency risk, in particular to the forward purchase and/or sale of currency, in connection with intercompany loans.

"Other equity investments" (€7,734k) covers the fair value of World Duty Free S.p.A. shares, calculated on the basis of market value (stock market price) at the close of the year. At 30 June 2014, the number of such shares amounted to 868,965 (1,124,934 at 31 December 2013) as a result of the partial exercise of the plan by some beneficiaries.

Due to the adjustment of the stock option plans in force at 31 December 2013 (see section 2.2.12), the shares of World Duty Free S.p.A. are held to service those plans and are thus correlated with the liability for share-based payments; therefore, in accordance with IAS 39 and its interpretations, the fair value adjustment of the investment is charged to profit or loss in an amount equal to the cost of the plan, to reduce the accounting mismatch with the change in the

fair value of the option implicit in the stock option cost, the effects of which are recognized in the income statement.

III. Tax assets

These amount to €1,977k, compared with €5,981k at 31 December 2013, and refer to income tax advances and credits.

IV. Other receivables

(€k)	30.06.2014	31.12.2013	Change
Suppliers	63,443	67,890	(4,447)
Lease and concession advance payments	22,775	16,854	5,921
Inland revenue and government agencies	31,374	19,114	12,260
Receivables from credit card companies	13,724	8,919	4,805
Personnel	2,006	1,101	905
Advances to grantors for investments	3,184	4,002	(818)
Sub-concessionaires	2,933	2,875	58
Receivables from the parent for tax consolidation scheme	14,564	14,564	-
Other	35,724	40,991	(5,268)
Total	189,728	176,310	13,417

"Suppliers" refers mainly to amounts receivable for promotional contributions and supplier bonuses awaiting settlement, as well as advances for services to be received.

"Lease and concession advance payments" consist of lease instalments paid in advance, as required by contract.

Amounts due from "Inland revenue and government agencies" relate mostly to indirect taxes.

Amounts due from "Sub-concessionaires" refer to businesses licensed to others, while "Advances to grantors for investments" concern commercial investments carried out on behalf of concession grantors.

"Receivables from the parent for tax consolidation scheme" concern the amount due from Edizione S.r.l. to the Italian companies participating in the domestic tax consolidation scheme (€14,564k) in line with the amount at 31 December 2013.

"Other" includes prepayments for maintenance and insurance policies, advances on local taxes, and commissions receivable on commission-generating businesses.

V. Trade receivables

(€k)	30.06.2014	31.12.2013	Change
Third parties	56,610	52,208	4,402
Allowance for impairment	(5,645)	(5,837)	192
Total	50,964	46,371	4,593

"Third parties" refers mainly to catering service agreements and accounts with affiliated companies.

VI. Inventories

Inventories at 30 June 2014 amounted to €110,330k, up from €106,123k at 31 December 2013, and are shown net of the write-down provision of €603k (€646k at 31 December 2013), determined on the basis of recoverability of slow-moving goods.

Non-current assets

VII. Property, plant and equipment

	30.06.2014			31.12.2013			Change
	Gross amount	Accumulated depreciation & impairment losses	Carrying amount	Gross amount	Accumulated depreciation & impairment losses	Carrying amount	
(€k)							
Land and buildings	166,352	(86,696)	79,656	163,957	(84,125)	79,832	(176)
Leasehold improvements	986,560	(685,941)	300,619	971,328	(674,088)	297,240	3,379
Plant and machinery	215,297	(174,161)	41,136	216,370	(171,967)	44,403	(3,267)
Industrial and commercial equipment	768,227	(597,329)	170,898	745,367	(576,022)	169,345	1,553
Assets to be transferred free of charge	457,005	(369,674)	87,331	450,963	(358,322)	92,641	(5,310)
Assets under construction and payments on account	91,353	-	91,353	94,556	-	94,556	(3,203)
Other	51,627	(47,100)	4,527	50,069	(45,549)	4,520	7
Total	2,736,421	(1,960,901)	775,520	2,692,610	(1,910,073)	782,537	(7,017)

Investments in the first half of 2014 amounted to €71,225k while the carrying amount of disposals was €685k; disposals generated net gains of €629k.

Depreciation in the half amounted to €78,616k.

Leasehold improvements refer to expenses incurred to set up or adapt leased premises and concessions. This includes costs for the development of locations managed at airports, at shopping centers in North America, and at several motorway locations.

In accordance with the financial method, this item includes the contractual value of the following property, plant and equipment held under finance leases:

	30.06.2014			31.12.2013		
	Gross amount	Accumulated depreciation & impairment losses	Carrying amount	Gross amount	Accumulated depreciation & impairment losses	Carrying amount
(€k)						
Land and buildings	13,171	(10,521)	2,650	12,795	(10,558)	2,237
Plant and machinery	756	(502)	254	759	(495)	263
Assets to be transferred free of charge	12,788	(10,759)	2,029	12,788	(10,667)	2,121
Leasehold improvements	57	(30)	26	59	(25)	33
Industrial and commercial equipment	6	(3)	3	7	(3)	4
Other	9	(5)	4	10	(4)	5
Total	26,787	(21,820)	4,967	26,416	(21,753)	4,664

The financial liability for these goods amounts to € 10,808k and is included under "Other financial liabilities" (current) for €774k (€ 893k at 31 December 2013) and "Other financial liabilities" (non-current) for €10,034k (€10,149k at 31 December 2013). Future lease payments due after 30 June 2014, inclusive the interest portion, amounted to €19,032k (€19,141k at 31 December 2013).

VIII. Goodwill

At 30 June 2014 goodwill amounted to €754,191k, compared with €749,237k at 31 December 2013. The change is explained by exchange rate differences.

The cash-generating units (CGUs) were identified on the basis of business segment, consistently with the minimum level at which goodwill is monitored for internal management purposes.

The carrying amounts of CGUs grouped by geographical area are presented below:

(€K)	30.06.2014	31.12.2013	Change
Italy	83,631	83,631	-
HMSHost	418,213	414,426	3,787
Switzerland	119,942	118,772	1,170
Belgium	47,136	47,136	-
France	65,280	65,280	-
Other	19,989	19,993	(4)
Total	754,191	749,237	4,954

The economic and financial patterns noted during the first half and the updated forecasts of future macroeconomic trends are consistent with the assumptions used to test the recoverability of goodwill upon preparation of the annual report at 31 December 2013. Therefore, no indicators of potential impairment have been identified and no specific impairment tests have been run with regard to this item.

IX. Other intangible assets

	30.06.2014	31.12.2013	Change
(€k)			
Concessions, licenses, trademarks and similar rights	42,662	45,412	(2,750)
Assets under development and payments on account	4,985	4,480	505
Other	11,854	11,924	(70)
Total	59,501	61,816	(2,315)

Investments in the first half of 2014 amounted to €4,711k.

Amortization in the first half came to €7,593k.

All "Other" intangible assets have finite useful lives.

X. Investments

This item is mainly comprised of associates, measured at the equity method.

Any surplus of an investment's carrying amount over pro rata equity represents future profitability inherent in the investment.

Using the equity method, €483k was recognized in the income statement under "Adjustment to the value of financial assets."

XI. Other financial assets

	30.06.2014	31.12.2013	Change
(€k)			
Interest-bearing sums with third parties	2,917	3,016	(100)
Guarantee deposits	7,637	7,056	580
Other financial receivables from third parties	5,168	4,800	368
Fair value of interest rate hedging derivatives	3,819	6,348	(2,529)
Total	19,540	21,220	(1,680)

"Fair value of interest rate hedging derivatives" includes the non-current portion of derivatives outstanding at 30 June 2014, with a combined notional value of \$75m.

"Other financial receivables" consist primarily of amounts due from US joint venture partners.

XII. Deferred tax assets

Deferred tax assets, shown net of offsettable deferred tax liabilities, amount to €46,073k (€43,596k at 31 December 2013), and refer mainly to the different amortization and depreciation periods and to the deferred deductibility of provisions for risks and charges.

At 30 June 2014, "Deferred tax liabilities" not offsettable against deferred tax assets amounted to €49,110k (€50,795k at 31 December 2013) and refer mainly to the different amortization and depreciation periods and the effect of deferred taxation on the retained earnings of subsidiaries.

XIII. Other receivables

Most of the other non-current receivables (€8,065k at 30 June 2014) consist of amounts due from suppliers in relation to rent and royalties paid in advance.

Current liabilities

XIV. Trade payables

Trade payables at 30 June 2014 amounted to €418,714k, up from €396,205k at 31 December 2013, due to seasonality.

XV. Tax liabilities

At €19,743k, these increased by €12,728k and refer to taxes accrued during the year net of offsettable credits. The income tax balance of the Italian companies participating in Edizione S.r.l.'s domestic tax consolidation scheme is recognized under "Other receivables" in current assets.

XVI. Other payables

	30.06.2014	31.12.2013	Change
(€k)			
Personnel expense	102,349	106,559	(4,210)
Due to suppliers for investments	46,570	56,401	(9,831)
Social security and defined contribution plans	40,482	45,310	(4,828)
Indirect taxes	20,727	21,181	(454)
Withholding taxes	8,748	9,908	(1,160)
Other	30,687	27,531	3,156
Total	249,563	266,890	(17,327)

Most of the change in "Personnel expense" reflects the payment in the first half of 2014 of annual bonuses to management for 2013. At 30 June 2014 this item also included the liability for stock options generated by the change in stock option plans as a result of the demerger, as described in section 2.2.12.

XVII. Other financial liabilities

(€k)	30.06.2014	31.12.2013	Change
Fair value of interest rate hedging derivatives	1,156	1,197	(41)
Accrued expenses and deferred income for interest on loans	6,502	6,678	(177)
Lease payments due to others	774	893	(119)
Fair value of exchange rate hedging derivatives	603	336	267
Other financial accrued expenses and deferred income	2,440	311	2,129
Total	11,475	9,416	2,060

"Fair value of interest rate hedging derivatives" refers to the current portion of the fair value of interest rate swaps outstanding at 30 June 2014, with a notional value of €120m.

"Fair value of exchange rate hedging derivatives" refers to the fair value measurement of the transactions entered into to hedge currency risk, in particular to the forward sale and/or purchase of currency, in connection with intercompany loans.

Non-current liabilities
XVIII. Other payables

These amount to €21,290k (€23,289k at 31 December 2013) and include mainly the liability to personnel for long term incentive plan and for the defined contribution plans.

XIX. Loans

(€k)	30.06.2014	31.12.2013	Change
Current account overdrafts	55,101	41,937	13,165
Unsecured bank loans current	66,911	76,819	(9,907)
Total current	122,013	118,755	3,258
Unsecured bank loans non-current	380,004	366,541	13,463
Commissions on bond issues	(3,490)	(4,262)	772
Total non-current	376,514	362,278	14,236
Total	498,527	481,033	17,494

During the first half of 2014 no new loan has been terminated or obtained.

The breakdown of "Unsecured bank loans" at 30 June 2014 and at 31 December 2013 is shown below:

	Scadenza	30.06.2014		31.12.2013	
		Ammontare (k€)	Utilizzi in k€ ⁽¹⁾	Ammontare (k€)	Utilizzi in k€ ⁽¹⁾
Multicurrency Revolving Facility - Autogrill S.p.A. ⁽²⁾	Luglio 2016	500,000	358,039	500,000	340,167
Linee sindacate 2011		500,000	358,039	500,000	340,167
Revolving facility Agreement - HMS Host Corporation ⁽³⁾	Marzo 2016	201,347	21,965	217,533	26,373
Linea 2013		201,347	21,965	217,533	26,373
Totale		701,347	380,004	717,533	366,541
di cui a breve termine		36,609	-	36,256	-
Totale al netto della quota corrente		664,739	380,004	681,277	366,541

⁽¹⁾ Gli utilizzi in valuta sono valorizzati al tasso di cambio al 30 giugno 2014 e 31 dicembre 2013.

⁽²⁾ A partire da ottobre 2013 l'ammontare utilizzabile è stato ridotto a €500m rispetto ai €700m originari. La linea non è più utilizzabile dalle società HMSHost Corp. e Host International Inc. come originariamente previsto.

⁽³⁾ Linea originaria di \$300m.

At 30 June 2014 the credit facilities had been drawn down by about 54%.

The contract for the credit facility of €500m requires the Group to uphold certain financial ratios: a leverage ratio (net debt/EBITDA) of 3.5 or less and interest coverage (EBITDA/net financial expense) of at least 4.5, referring to the Group as a whole. The loan contract signed by HMSHost Corporation for \$300m requires the maintenance of a leverage ratio (net debt/EBITDA) of 3.5 or less and interest coverage (EBITDA/net financial expense) of at least 4.5, referring solely to the companies headed up by HMSHost Corporation.

For the calculation of these ratios, gross and net debt, EBITDA and financial charges are measured according to contractual definitions and therefore differ from the amounts valid for financial reporting purposes. Thus, the final ratios are not readily apparent from the financial statements.

At 30 June 2014 all of the above covenants were amply satisfied.

XX. Other financial liabilities

(€k)	30.06.2014	31.12.2013	Change
Lease payments due to others	10,034	10,149	(115)
Liabilities due to others	286	283	3
Fair value of interest rate hedging derivatives	5,366	7,775	(2,409)
Total	15,686	18,207	(2,521)

"Fair value of interest rate hedging derivatives" refers to the non-current portion of interest rate swaps outstanding at 30 June 2014, with a notional value of €120m. The change in value reflects the trend in interest rates, net of payments made.

XXI. Bonds

	30.06.2014	31.12.2013	Change
(€k)			
Bonds	372,562	369,911	2,652
Commissions on bond issues	(2,152)	(2,205)	53
Total non-current	370,410	367,706	2,704

"Bonds" refer to private placements issued by HMSHost Corporation:

- in May 2007 for a total of \$150m, maturing in May 2017 and paying interest half-yearly at a fixed annual rate of 5.73%. Exposure to fair value fluctuations is partially hedged by an interest rate swap with a notional amount of \$75m. For this private placement, the interest rate may be adjusted depending on the trend in the leverage ratio of the group headed up by HMSHost Corporation;

- in January 2013 for a total of \$150m, maturing in January 2023 and paying interest half-yearly at a fixed annual rate of 5.12%;

- in March 2013 for a total of \$200m, paying interest half-yearly and split into tranches as summarized in the table below:

Nominal Amount (m\$)	Issue date	Annual Fixed rate	Expiry
25	March 2013	4.75%	September 2020
40	March 2013	4.97%	September 2021
80	March 2013	5.40%	September 2024
55	March 2013	5.45%	September 2025

On the whole, at 30 June 2014 this item amounted to €370,410k, compared with €367,706k the previous year. The change reflects redemptions and new subscriptions as well as the translation effect and the change in the fair value of hedging instruments.

Regarding the bond issue of 2007, during the year there was a gain on the hedged item of \$1.4m (€0.9m) and a loss on the hedge of a similar amount, so the effect on the income statement was practically nil. The cumulative amount of fair value changes on the hedged item increased the liability at 30 June 2014 by \$9.2m (€6.7m). The fair value of the bonds outstanding is measured using valuation techniques based on parameters other than price that can be observed in the open market. They can therefore be classified in level 2 of the fair value hierarchy (as defined by IFRS 7), with no change on the previous year.

The bond regulations require the Group to uphold certain financial ratios: a leverage ratio (net debt/EBITDA) of 3.5 or less and interest coverage (EBITDA/net financial expense) of at least 4.5. Calculated solely with respect to HMSHost Corporation and its subgroup, these ratios are checked every six months, at 30 June and 31 December of every year. For the calculation of these ratios, gross debt, EBITDA and financial expense are measured according to contractual definitions and therefore differ from the amounts valid for financial reporting purposes. Thus, they are not readily apparent from the financial statements.

At 30 June 2014 these contractual requirements were fully satisfied.

XXII. Defined benefit plans

At 30 June 2014 this item amounted to €90,320k (€90,336k at 31 December 2013).

Interim accounts use the actuarial estimates made upon preparation of the previous year's financial statements.

XXIII. Provisions for risks and charges

The change is due to normal allocations and utilizations for the period, and to the release of provisions as described below.

(€k)	30.06.2014	31.12.2013	Variazione
Provision for taxes	3,602	3,486	116
Other provisions	7,961	7,878	84
Provision for legal disputes	1,320	1,762	(441)
Provision for the refurbishment of third party assets	341	417	(77)
Onerous contracts provision	5	6	(1)
Total provisions for current risks and charges	13,230	13,549	(319)
Provision for taxes	133	150	(17)
Other provisions	23,707	22,302	1,404
Provision for legal disputes	4,601	4,206	395
Provision for the refurbishment of third party assets	5,965	5,691	274
Onerous contracts provision	3,119	3,469	(350)
Total provisions for non-current risks and charges	37,524	35,818	1,706

Provision for taxes

The current portion relates primarily to disputes over US companies' direct and indirect tax obligations.

Other provisions

These refer mainly to a United States "self-insurance" provision of €28,379k to cover the deductibles on third-party liability provided for in insurance plans. In the half, €5,073k was allocated to this provision and €2,368k was used for insurance settlements.

Provision for legal disputes

This provision covers the risk of losing lawsuits brought against Group companies, and takes account of the opinions of the Group's legal advisors. Utilizations concern actual payments, as well as revised amounts where necessary.

Provision for the refurbishment of third party assets

This represents estimated liabilities for ensuring that leased assets are returned in the contractually-agreed condition.

Onerous contracts provision

This refers to long-term leases or concession agreements on commercial units that are not profitable enough to cover the rent.

XXIV. Equity

Movements in equity items during the year as well as the comparison period are detailed in a separate schedule.

Share capital

At 30 June 2014 the share capital of Autogrill S.p.A., fully subscribed and paid in, amounts to €68,688k and consists of 254,400,000 ordinary shares.

On 6 June 2013, the shareholders' meeting of Autogrill S.p.A. approved a change to Art. 5 ("Share capital") of the company's by-laws which eliminates the par value of shares.

At 30 June 2014 Schematrentaquattro S.p.A., wholly owned by Edizione S.r.l., held 50.1% of the share capital.

Legal reserve

The "Legal reserve" is the portion of Autogrill S.p.A. profits that cannot be paid out as dividends, in accordance with Art. 2430 of the Italian Civil Code. It amounts to € 13,738k.

Hedging reserve

The "Hedging reserve," amounting to €-3,851k (€-5,581k at 31 December 2013), corresponds to the effective portion of the fair value of derivatives designated as cash flow hedges.

The change of €1,730k relates to the fair value change of derivatives designated as cash flow hedges (€+2,386k), net of the tax effect (€656k)

Translation reserve

Translation differences are generated by the translation into euros of the foreign currency financial statements of companies consolidated on a line-by-line basis or using the proportionate method, net of the fair value of instruments designated as net investment hedges. Of the increase, €3,799k concerns exchange rate losses from the translation of financial statements in foreign currencies and €42k the portion of comprehensive income for investments measured using the equity method, partially offset by the change in the fair value of instruments designated as net investment hedges net of the tax effect for €350k.

Other reserves and retained earnings

These include the profits of subsidiaries not distributed as dividends and the amount set aside in connection with the recognized costs of the stock option plans.

In accordance with the IAS 19 revised, other reserves and retained earnings also include unrealized actuarial gains and losses (net of the tax effect) arising from the remeasurement of defined benefit plan assets and liabilities.

The decrease in this item was caused by the allocation to reserves of the 2013 profit on the basis of the shareholders' meeting resolution of 28 May 2014, partially offset by costs of the stock option plans for €136k net of exercise for €50 k.

Treasury shares

The shareholders' meeting of 28 May 2014, after revoking the authorization granted on 6 June 2013 and pursuant to arts. 2357 *et seq.* of the Italian Civil Code, authorized the purchase and subsequent disposal of ordinary shares up to a maximum of 12,720,000 shares.

At 30 June 2014 the parent owned 905,798 treasury shares (1,004,934 at 31 December 2013) with a carrying amount of €3,589k and an average carrying amount of € 3.96 per share. The quantity decrease reflects the partial exercise of the Stock Option Plan by some beneficiaries.

No additional shares were purchased during the first half 2014.

Non-controlling interests

Non-controlling interests amount to €30,967k, compared with €31,175k at 31 December 2013. Most of the change is due to the net profit for the year (€5,291k), capital injections (€4,297k), net of the payment of dividends for €10,323k.

Other comprehensive income

The following table shows the components of comprehensive income and the relative tax effect:

(€k)	1st Half 2014		
	Gross amount	Tax benefit/(expense)	Net amount
Actuarial Profit/(Loss) on defined benefit plans	-	-	-
Other consolidated comprehensive income items that will not be subsequently reclassified in the profit or loss for the year	-	-	-
Effective portion of fair value change in cash flow hedges	2,409	(662)	1,746
Net change in fair value of cash flow hedges reclassified to profit or loss	(23)	6	(17)
Share of other comprehensive income on entities accounted for using the equity method	42	-	42
Fair value gain on available-for-sale financial assets	(262)	-	(262)
Foreign currency translation differences from foreign operations	4,326	-	4,326
Gains (losses) on net investment hedges	(483)	133	(350)
Other consolidated comprehensive income items that will be subsequently reclassified in the profit or loss for the year	6,010	(523)	5,486
Total other consolidated comprehensive income	6,010	(523)	5,486

(€k)	1st Half 2013							
	Food & Beverage			Travel Retail & Duty Free				
	Gross amount	Tax benefit/(expense)	Net amount	Gross amount	Tax benefit/(expense)	Net amount	Net amount	
Actuarial Profit/(Loss) on defined benefit plans	-	-	-	(8,297)	1,798	(6,499)	(6,499)	
Other consolidated comprehensive income items that will not be subsequently reclassified in the profit or loss for the year	-	-	-	(8,297)	1,798	(6,499)	(6,499)	
Effective portion of fair value change in cash flow hedges	1,274	(350)	924	2,561	(768)	1,793	2,717	
Net change in fair value of cash flow hedges reclassified to profit or loss	4,513	(1,241)	3,272	-	-	-	3,272	
Share of other comprehensive income on entities accounted for using the equity method	(47)	-	(47)	-	-	-	(47)	
Fair value gain on available-for-sale financial assets	-	-	-	-	-	-	-	
Foreign currency translation differences from foreign operations	(2,414)	-	(2,414)	(23,513)	-	(23,513)	(25,928)	
Gains (losses) on net investment hedges	1,072	(295)	777	14,100	(4,230)	9,870	10,647	
Other consolidated comprehensive income items that will be subsequently reclassified in the profit or loss for the year	4,396	(1,886)	2,510	(6,852)	(4,998)	(11,850)	(9,340)	
Total other consolidated comprehensive income	4,396	(1,886)	2,510	(15,149)	(3,200)	(18,349)	(15,839)	

2.2.4 Notes to the income statement

XXV. Revenue

Revenue for the period ended at 30 June 2014 came to €2,045,162k, a decrease of €65,229k with respect to the €2,110,391k for the period ended at 30 June 2013. The change with respect to the same period of the previous year is mainly due to the exit from the US Retail business, which was sold in September 2013.

Revenue includes the sale of fuel, mostly at rest stops in Italy and Switzerland, which came to €257,890k (€272,636k in the comparison period).

For details of performance by segment, see section 2.2.8 (Segment reporting) and the Report on operations.

XXVI. Other operating income

	1st Half 2014	1st Half 2013	Change
(€k)			
Bonuses from suppliers	23,336	24,328	(993)
Income from business leases	3,984	4,359	(376)
Affiliation fees	949	1,426	(477)
Gains on sales of property, plant and equipment	887	1,129	(242)
Other revenue	25,309	20,538	4,772
Total	54,464	51,781	2,684

"Other revenue" includes €10.9m in commissions from the sale of goods and services for which the Group acts as an agent.

XXVII. Raw materials, supplies and goods

	1st Half 2014	1st Half 2013	Change
(€k)			
Purchases	853,982	882,545	(28,563)
Change in inventories	(4,208)	(1,222)	(2,986)
Total	849,774	881,323	(31,549)

The change with respect to the same period of the previous year is mainly due to the exit from the US Retail business, which was sold in September 2013.

XXVIII. Personnel expense

	1st Half 2014	1st Half 2013	Change
(€k)			
Wages and salaries	468,426	484,860	(16,434)
Social security contributions	92,461	95,546	(3,085)
Employee benefits	12,604	12,785	(182)
Other costs	35,603	35,135	468
Total	609,093	628,327	(19,233)

"Other costs" includes the portion pertaining to the year of the 2010 stock option plan (€136k), as well as fees paid to members of the Board of Directors (for details see Section 2.2.12 below).

The change with respect to the same period of the previous year is mainly due to the exit from the US Retail business, which was sold in September 2013.

XXIX. Leases, rentals, concessions and royalties

(€k)	1st Half 2014	1st Half 2013	Change
Leases, rentals and concessions	269,592	279,013	(9,422)
Royalties	38,706	37,693	1,013
Total	308,298	316,706	(8,408)

The change with respect to the same period of the previous year is mainly due to the exit from the US Retail business, which was sold in September 2013.

XXX. Other operating expense

(€k)	1st Half 2014	1st Half 2013	Change
Utilities	45,300	46,617	(1,317)
Maintenance	34,679	36,144	(1,465)
Cleaning and disinfestations	23,410	23,457	(47)
Consulting and professional services	14,529	16,129	(1,599)
Commissions on credit card payments	16,878	16,809	69
Storage and transport	6,957	7,650	(693)
Advertising and market research	6,108	6,710	(602)
Travel expenses	11,213	11,642	(429)
Telephone and postal charges	7,260	7,402	(142)
Equipment hire and lease	3,570	3,965	(395)
Insurance	2,571	2,775	(204)
Surveillance	1,648	1,708	(61)
Transport of valuables	2,481	2,519	(38)
Banking services	2,111	2,065	46
Sundry materials	14,521	14,092	429
Other services	14,058	9,883	4,175
Costs for materials and services	207,294	209,566	(2,272)
Impairment losses on receivables	(787)	675	(1,462)
For taxes	93	160	(67)
For legal disputes	1,235	396	839
For onerous contracts	(65)	(497)	432
For other risks	4,884	5,411	(527)
Provisions for risks	6,147	5,470	677
Indirect and local taxes	11,354	12,064	(710)
Other operating expense	4,949	5,262	(313)
Total	228,957	233,037	(4,079)

"Sundry materials" refer to the purchase of inexpensive equipment and to various consumables such as uniforms, office supplies, and advertising materials.

"Consulting services" were received primarily in Italy and the United States.

The item "Other services" includes miscellaneous items such as medical check-ups, public relations, general services, and personnel recruitment and training.

XXXI. Depreciation, amortization and impairment losses

In detail:

(€k)	1st Half 2014	1st Half 2013	Change
Other intangible assets	7,593	6,826	767
Property, plant and equipment	67,036	76,469	(9,434)
Assets to be transferred free of charge	11,581	15,405	(3,825)
Total	86,209	98,701	(12,491)

The change with respect to the same period of the previous year is mainly due to the exit from the US Retail business, which was sold in September 2013.

In the first half of 2014 impairment losses (net of reversals) were also recognized in the amount of €3,090k, following tests of the recoverability of carrying amounts on the basis of the projected cash flows of each cash generating unit.

XXXII. Financial income and expense

(€k)	1st Half 2014	1st Half 2013	Change
Interest income	664	444	220
Exchange rate gains	35	-	35
Interest differential on exchange rate hedges	50	198	(148)
Ineffective portion of hedging instruments	52	23	29
Other financial income	452	18	433
Total	1,253	683	570

(€k)	1st Half 2014	1st Half 2013	Change
Interest expense	18,450	21,880	(3,430)
Discounting of long-term liabilities	1,062	1,125	(63)
Exchange rate losses	-	477	(477)
Fees paid on loans and bonds	42	1,826	(1,785)
Other financial expense	1,235	1,213	22
Total	20,789	26,522	(5,733)

Total Net Financial expense	(19,536)	(25,839)	6,302
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The change in interest expense reflects the reduction in debt respect to the previous period and the absence of the charges using the amortized cost method to account for the early termination of interest rate hedging contracts during the Group's refinancing in July 2011.

XXXIII. Income tax

The balance of €13,570k (€10,179k in the first half of 2013) includes €15,152k in current taxes (€7,676k in the first half of 2013) and €5,222k in net deferred tax assets (€1,364k in the first half of 2013).

IRAP, which is charged on Italian operations and whose basis is essentially EBIT plus personnel expense, came to €2,742k (€2,918 in the first half of 2013). CVAE, charged on French operations and calculated on the basis of revenue and added value, amounted to €897k (€949k in the first half of 2013).

Below is a reconciliation between the tax charge recognized in the consolidated financial statements and the theoretical tax charge. The latter was determined by applying the theoretical tax rate to the gross income earned in each jurisdiction, including additional taxes on future profit distributions by subsidiaries.

(€k)	1st Half 2014	1st Half 2013
Theoretical income tax	2,942	(3,121)
Reduced tax due to the direct taxation of minority partners in fully consolidated US joint ventures	(1,984)	(1,780)
Net effect of unrecognised tax losses, of utilisation of unrecognised prior-year tax losses and the revision of estimates on the taxability/deductibility of temporary differences	8,950	8,280
Deferred taxation on the retained earnings of subsidiaries	974	990
Other permanent differences	(952)	1,943
Income tax, excluding IRAP and CVAE	9,931	6,312
IRAP and CVAE	3,639	3,867
Recognised income tax	13,570	10,179

XXXIV. Profit from discontinued operations (demerger)

The amount of €42,555k in the first half of 2013 refers to the net profit of the Travel Retail & Duty-Free business.

XXXV. Basic and diluted earnings per share

Basic earnings per share is calculated as the profit for the year attributable to the owners of the parent divided by the weighted average number of ordinary shares outstanding during the year; treasury shares held by the Group are there excluded from the denominator.

Diluted earnings per share takes account of potential dilutive shares deriving from stock option plans when determining the number of shares outstanding.

Below is the calculation of basic earnings per share:

	1st Half 2014	1st Half 2013
Profit/(loss) for the period attributable to owners of the parent (€k)	(23,711)	4,262
Weighted average no. of outstanding shares (no./000)	253,432	253,395
Basic earning per share (€/cent)	(9.4)	1.7

	1st Half 2014	1st Half 2013
Profit/(loss) for the period attributable to owners of the parent (€k)	(23,711)	4,262
Weighted average no. of outstanding shares (no./000)	253,432	253,395
Weighted average no. of shares included in stock option plans (no./000)	338	4
Weighted average no. of ordinary shares outstanding, after dilution (no./000)	253,770	253,399
Diluted earning per share (€/cent)	(9.3)	1.7

	1st Half 2014	1st Half 2013
Loss for the period from continuing operations attributable to owners of the parent (€k)	(23,711)	(37,165)
Weighted average no. of outstanding shares (no./000)	253,432	253,395
Basic earning per share from continuing operations (€/cent)	(9.4)	(14.7)

	1st Half 2014	1st Half 2013
Loss for the period from continuing operations attributable to owners of the parent (€k)	(23,711)	(37,165)
Weighted average no. of outstanding shares (no./000)	253,432	253,395
Weighted average no. of outstanding shares included in stock option plans (no./000)	338	4
Weighted average no. of ordinary shares outstanding, after dilution (no./000)	253,770	253,399
Diluted earning per share from continuing operations (€/cent)	(9.3)	(14.7)

2.2.5 Net financial position

Details of the net financial position at 30 June 2014 and 31 December 2013 are as follows:

Note	(€m)	30.06.2014	31.12.2013	Change
I	A) Cash on hand	79.4	69.4	10.0
I	B) Cash equivalents	89.0	102.2	(13.2)
	C) Securities held for trading	-	-	-
	D) Cash and cash equivalents (A)+(B)+(C)	168.4	171.6	(3.2)
II	E) Current financial assets	26.8	20.9	5.8
XIX	F) Due to banks, current	(122.0)	(118.8)	(3.3)
XX	G) Bonds issued	-	-	-
XVII	H) Other financial liabilities	(11.5)	(9.4)	(2.1)
	I) Current financial indebtedness (F+G+H)	(133.5)	(128.2)	(5.3)
	J) Net current financial indebtedness (I+E+D)	61.7	64.3	(2.7)
XIX	K) Due to banks, net of current portion	(376.5)	(362.3)	(14.2)
XX	L) Bonds issued	(370.4)	(367.7)	(2.7)
XIX	M) Due to others	(15.7)	(18.2)	2.5
	N) Non-current financial indebtedness (K+L+M)	(762.6)	(748.2)	(14.4)
	O) Net financial indebtedness (J+N)⁽¹⁾	(700.9)	(683.8)	(17.1)
XI	P) Non-current financial assets	9.0	11.1	(2.2)
	Net financial position - total	(691.9)	(672.7)	(19.2)

(1) As defined by Consob communication July 28, 2006 and ESMA/2011/81 recommendations.

For further commentary, see the notes indicated above for each item.

At 30 June 2014 the Group is owed \$5.3m by World Duty Free US Inc. in relation to the sale of the US retail business. The amount is equal to 5% of the transaction price and was withheld by the buyers as a compliance guarantee.

This financial receivable was collected in the month of July 2014.

2.2.6 Financial instruments – fair value and risk management

The objectives, policies, and procedures of financial risk management did not change during the first half of the year. They are described in the 2013 Annual Report.

2.2.7 Disclosure of non-controlling interests

Non-controlling interests refer mainly to minorities in US subsidiaries that, under state and federal law, are held by minorities, women, or disadvantaged business enterprise, as requested to operate under concession.

2.2.8 Segment reporting

The Group operates in the catering and retail sectors ("Food & Beverage") at airports, motorway rest stops and railway stations.

Food & Beverage operations take place at major travel facilities (from airports to motorway rest stops and railway stations), serving a local and international clientele. The business is conducted in Italy by Autogrill S.p.A. and in other European countries by foreign subsidiaries while HMSHost Corporation and its subsidiaries manage businesses in North America, Asia, Europe, Middle East, Russia and Pacific Area. Offerings reflect the local setting, with the use of proprietary brands, as well as a more global reach thanks to the use of international brands under license. The operational levers are typically assigned to local organizations that are centralized at the country level and coordinated, at the European level, by central facilities.

Performance is monitored separately for each organization, which corresponds to the country served. "Italy" and "HMSHost" are presented on their own, while the remaining European entities (each of them quite small) are grouped together under the heading "Other European Countries." This segment also includes the resources pertaining to "Corporate" functions, i.e. the centralized units in charge of administration, finance and control, strategic planning, legal affairs, human resources and organization, marketing, purchasing and engineering, and information and communication technology.

In the following table, the column "Unallocated" includes for the first half of 2013:

- on the line "Net financial expense," the period's share of the financial charges recognized using the amortized cost method as a result of the refinancing concluded in 2011
- on the line "Profit from discontinued operations (demerger)," the income statement figures of the Travel Retail & Duty-Free business

Key information on operating segments is presented below (for a description see the 2013 Annual Report), along with a breakdown of sales by region. The accounting policies used for segment reporting are the same as those applicable to the condensed interim consolidated financial statements.

1st Half 2014							
Segment	Italy	HMSHost	Other European Countries	Corporate	Total	Unallocated	Consolidated
(€k)							
Revenue	775,788	888,757	380,617	-	2,045,162	-	2,045,162
Other operating income	30,599	6,139	17,068	659	54,464	-	54,464
Total revenue and other operating income	806,386	894,896	397,685	659	2,099,626	-	2,099,626
Depreciation, amortisation and impairment losses on property, plant, equipment and intangible assets	(25,858)	(43,638)	(19,174)	(626)	(89,296)	-	(89,296)
Operating profit (loss)	(11,984)	46,658	(8,097)	(12,374)	14,204	-	14,204
Net financial expense					(19,536)	-	(19,536)
Adjustment to the value of financial assets					483	-	483
Pre-tax profit/(loss)					(4,849)	-	(4,850)
Income tax					(13,570)	-	(13,570)
Profit (loss) for the period					(18,420)	-	(18,420)

30.06.2014							
Segment	Italy	HMSHost	Other European Countries	Corporate	Total	Unallocated	Consolidated
(€k)							
Goodwill	83,631	418,212	252,347	-	754,191	-	754,191
Other intangible assets	2,450	22,275	18,120	16,657	59,501	-	59,501
Property, plant and equipment	160,848	387,917	190,955	35,801	775,520	-	775,520
Financial assets	-	-	-	21,369	21,369	-	21,369
Non-current assets	246,928	828,404	461,422	73,827	1,610,582	-	1,610,582
Net working capital	(113,763)	(94,036)	(111,512)	(19,760)	(339,071)	-	(339,071)
Other non-current non financial assets and liabilities	(73,566)	(2,712)	(28,817)	(48,192)	(153,287)	-	(153,287)
Net invested capital	59,600	731,656	321,093	5,875	1,118,224	-	1,118,224

1st Half 2013							
Segment	Italy	HMSHost	Other European Countries	Corporate	Total	Unallocated	Consolidated
(€k)							
Revenue	806,185	948,423	355,783	0	2,110,391	-	2,110,391
Other operating income	31,921	3,380	16,247	233	51,780	-	51,780
Total revenue and other operating income	838,106	951,803	372,030	233	2,162,171	-	2,162,171
Depreciation, amortisation and impairment losses on property, plant, equipment and intangible assets	(28,672)	(50,828)	(18,595)	(759)	(98,854)	-	(98,854)
Operating profit (loss)	(13,942)	41,607	(8,969)	(14,771)	3,924	-	3,924
Net financial expense					(22,089)	(3,749)	(25,839)
Adjustment to the value of financial assets					(528)	-	(528)
Pre-tax profit/(loss)					(18,693)	(3,749)	(22,443)
Income tax					(11,210)	1,031	(10,179)
Profit from discontinued operations					-	42,555	42,555
Profit (loss) for the period					(29,903)	39,836	9,933

31.12.2013							
Segment	Italy	HMSHost	Other European Countries	Corporate	Total	Unallocated	Consolidated
(€k)							
Goodwill	83,631	414,426	251,180	-	749,237	-	749,237
Other intangible assets	1,797	24,348	18,890	16,781	61,816	-	61,816
Property, plant and equipment	171,622	376,943	191,915	42,057	782,537	-	782,537
Financial assets	-	-	-	22,024	22,024	-	22,024
Non-current assets	257,050	815,717	461,984	80,862	1,615,614	-	1,615,614
Net working capital	(138,625)	(86,868)	(115,141)	564	(340,071)	-	(340,071)
Other non-current non financial assets and liabilities	(73,421)	(3,453)	(29,237)	(51,924)	(158,036)	-	(158,036)
Net invested capital	45,005	725,396	317,606	29,501	1,117,508	-	1,117,508

1st Half 2014							
Geographical area	Italy	USA and Canada	United Kingdom	Spain	Other Europe	Other World	Consolidated
(€K)							
Food & Beverage revenue	775,788	807,381	14,790	28,316	392,618	26,269	2,045,162

1st Half 2013							
Geographical area	Italy	USA and Canada	United Kingdom	Spain	Other Europe	Other World	Consolidated
(€K)							
Food & Beverage revenue	806,185	875,346	8,068	26,391	308,638	85,763	2,110,391

2.2.9 Seasonal patterns

The Group's volumes are closely related to the flow of travelers, which is highly seasonal in some businesses, and this in turn affects consolidated results. A breakdown of 2013 results by quarter shows that volumes are concentrated in the second half of the year, and particularly in the third quarter, when business is at a peak due to summer holidays.

The following table presents results for the Food & Beverage segment only and excludes those of the demerged operations:

(€m)	2013			
	First quarter	First half	First nine months	Full year
Revenue	841.9	1,837.8	2,944.9	3,984.8
% of full year	21.1%	46.1%	73.9%	100.0%
Operating profit (loss)	(27.3)	3.9	103.0	88.3
% of full year	n.s.	4.4%	116.7%	100.0%
Pre-tax profit (loss)	(43.9)	(22.4)	64.9	35.4
% of full year	n.s.	n.s.	183.4%	100.0%
Profit (loss) for the year attributable to owners of the parent	(42.9)	(37.2)	23.8	(1.5)
% of full year	n.s.	n.s.	n.s.	100.0%

Notes:

- In order to compare data with the figures shown in the Report on operations, revenue does not include fuel sales made primarily in Swiss and Italian motorway service areas.
- Profit (loss) for the year attributable to the owners of the parent excluding minorities

The percentages shown are general indications only and should not be used to predict results or the generation of cash.

Indeed, seasonal trends are further magnified by cash flows, with the first quarter seeing a concentration of annual payments (namely concession fees), both as settlement of amounts accrued in the previous year and as advances on the year in course.

2.2.10 Guarantees given and commitments

With reference to guarantees and commitments as of 30 June 2014, there are no significant changes compared to 31 December 2013.

2.2.11 Operating leases

The table below gives details by due date of the Group's future minimum operating lease payments at 30 June 2014:

(€K)

Year	Total future minimum lease payments	Future minimum sub-lease payments ⁽¹⁾	Net future minimum lease payments
2nd Half 2014	158,595	10,594	148,001
2015	287,124	17,303	269,822
2016	256,267	14,910	241,357
2017	226,037	14,257	211,780
2018	199,124	11,961	187,163
After 2018	779,754	35,782	743,972
Total	1,906,901	104,807	1,802,093

⁽¹⁾ Refers to part of the sub-concessions granted mainly in the USA and Italy, as agreed with the grantor.

In the first half of 2014, the fees recognized in the income statement amount to €269,593k for operating leases (including €154,412k in future minimum lease payments), net of €21,728k for sub-leases (including €10,446k in future minimum lease payments).

2.2.12 Other information

Related party transactions

Autogrill S.p.A. is controlled by Schematrentaquattro S.p.A. which owns 50.1% of ordinary shares. Schematrentaquattro S.p.A. is a wholly-owned subsidiary of Edizione S.r.l..

All related-party transactions are carried out in the Company's interest and at arm's length.

In the first half of 2014 Autogrill S.p.A. had no transactions with its direct parent, Schematrentaquattro S.p.A.

Income statement	Revenue		Other operating income		Leases, rentals, concessions and royalties		Other operating expense		Personnel expense		Financial (expense) /income	
	1st Half 2014	1st Half 2013	1st Half 2014	1st Half 2013	1st Half 2014	1st Half 2013	1st Half 2014	1st Half 2013	1st Half 2014	1st Half 2013	1st Half 2014	1st Half 2013
€k												
Parent:												
Edizione S.r.l.	-	-	45	45	-	-	23	18	63	69	-	-
Other related parties:												
Atlantia Group	21	7	293	1,675	37,619	32,897	1,868	2,103	-	-	(1,034)	(1,030)
Bencom S.r.l.	-	-	195	141	-	-	-	-	-	-	-	-
Verde Sport S.p.A.	7	4	-	1	-	-	23	28	-	-	-	-
Olimpias S.p.A.	-	-	-	-	-	-	43	23	-	-	-	-
Benetton Group S.p.A.	-	-	-	-	-	-	-	-	-	-	-	-
World Duty Free Group	-	-	2,342	-	-	-	-	-	-	-	76	-
Gemina Group	-	19	-	-	-	4,022	-	16	-	-	-	-
Total Related parties	28	30	2,875	1,862	37,619	36,919	1,956	2,188	63	69	(958)	(1,030)
Total Group	2,045,162	2,110,391	54,464	51,781	308,298	316,706	228,957	233,037	609,093	628,327	(19,536)	(25,839)
Incidence	0.0%	0.0%	5.3%	3.6%	12.2%	11.7%	0.9%	0.9%	0.0%	0.0%	4.9%	4.0%

Statement of financial position	Trade receivables		Other receivables		Financial receivables		Trade payables		Other payables	
	30.06.2014	31.12.2013	30.06.2014	31.12.2013	30.06.2014	31.12.2013	30.06.2014	31.12.2013	30.06.2014	31.12.2013
€k										
Parent:										
Edizione S.r.l.	-	-	14,654	14,609	-	-	-	-	79	137
Other related parties:										
Atlantia Group	476	750	1,673	1,758	-	-	53,931	36,545	1,035	0
Bencom S.r.l.	328	326	-	-	-	-	-	-	-	-
Verde Sport S.p.A.	4	5	-	-	-	-	-	-	-	-
Olimpias S.p.A.	-	-	-	-	-	-	38	41	-	-
Benetton Group S.p.A.	-	1	-	-	-	-	-	-	-	-
World Duty Free Group	-	-	1,433	17,956	4,648	3,868	-	-	1	1,995
Gemina Group(*)	-	-	-	-	-	-	-	-	-	-
Total Related parties	808	1,082	17,759	34,323	4,648	3,868	53,969	36,586	1,115	2,132
Total Group	50,964	46,371	189,728	176,310	34,517	31,241	418,714	396,205	249,563	266,890
Incidence	1.6%	2.3%	9.4%	19.5%	13.5%	12.4%	12.9%	9.2%	0.4%	0.8%

(*) Due to Gemina's absorption by the Atlantia Group with effect from 1 December 2013, the assets and liabilities figures at 31 December 2013 are included with those of the Atlantia Group.

Edizione S.r.l.: "Other operating income" refers to services rendered by the parent concerning the use of equipped offices at the Rome premises.

"Personnel expense" refers to the accrual at 30 June 2014 for fees due to a director of Autogrill S.p.A., to be recharged to Edizione S.r.l. where he serves as executive manager.

"Other payables" refer to the above mentioned recharges.

The item "Other receivables" also includes:

- €12,481k for the IRES (corporate income tax) reimbursement requested by the consolidating company Edizione S.r.l., on behalf of Autogrill S.p.A. for €12,467k and Nuova Sidap S.r.l. for €14k, due as a result of the retroactive recognition of the deductibility of IRAP (regional tax) pertaining to personnel expense for the years 2007-2011 (Art. 2 of Law 201/2011);
- €60k for Autogrill S.p.A.'s IRES credit with Edizione S.r.l., for tax due net of advance payments in 2012;
- €2,024k for the IRES refund requested by the consolidating company Edizione S.r.l. on behalf of Autogrill S.p.A., for the deduction from taxable income of the portion of IRAP concerning personnel expense paid from 2004 to 2007 (Law 185/2008).

Atlantia Group: "Other operating income" refers to co-marketing contribution for discount and promotion to the customers as well as commissions on sales of Viacard. In the first half 2013 it

also included the reimbursement of costs incurred on behalf of Autostrade per l'Italia S.p.A. on assets to be relinquished.

"Other operating expense" refer chiefly to the management of motorway locations. "Leases, rentals, concessions and royalties" refer to concession fees and accessory costs pertaining to the period.

"Trade payables", arisen from the above mentioned relations, increase a lot for revised payment 2013 and for advance payments in 2014 for concession fees.

"Financial expense" reflects interest accrued at the annual rate of 5.30% in relation to the revised payment schedule for concession fees.

"Other receivables" refer to costs incurred on behalf of Autostrade per l'Italia S.p.A. on assets to be relinquished.

Olimpias S.p.A.: costs refer to the purchase of uniforms for sale personnel and the purchase of sundry materials.

Verde Sport S.p.A.: "Other operating expenses" concerns sponsorship at young sporting events at the sports facility at La Ghirada - Città dello Sport.

"Revenue" refer to sales of products under the commercial affiliation contract for operating a point of sale at La Ghirada - Città dello Sport.

Bencom S.r.l.: "Other operating income" refers to rent and related charges for the sublet of premises in Via Dante, Milan. All liabilities are current; the receivable from Bencom S.r.l. will be settled in installments until the sub-lease expires in April 2017.

World Duty Free Group: "Other operating income" refers mainly to administrative, IT and legal services provided by HMHHost Corporation and Autogrill S.p.A..

Remuneration of directors and executives with strategic responsibilities

The following remuneration was paid to members of the Board of Directors and to executives with strategic responsibilities during the first half of 2014:

Name	Office held	Term of office	Remuneration	Non-monetary benefits	Other fees
(€)					
Gilberto Benetton	Chairman	2014/2016	29,800		
Tondato da Ruos Gianmario	CEO	2014/2016	259,800	2,402	200,000
Alessandro Benetton	Director	2014/2016	28,600		
Paolo Roverato	Director	2014/2016	62,544		
Gianni Mion	Director	2014/2016	45,572		
Tommaso Barracco	Director	2014/2016	46,172		
Stefano Orlando	Director	2014/2016	49,484		
Massimo Fasanella D'Amore di Ruffano	Director	2014/2016	34,016		
Carolyn Dittmeier	Director	2014/2016	30,704		
Arnaldo Camuffo	Director	From 2011 to 28/5/2014	38,438		
Marco Jesi	Director	From 2011 to 28/5/2014	37,238		
Marco Mangiagalli	Director	From 2011 to 28/5/2014	37,838		
Alfredo Malguzzi	Director	From 2011 to 28/5/2014	39,038		
Neriman Ulsever	Director	From 28/5/2014 to 2016	5,721		
Francesco Chiappetta	Director	From 28/5/2014 to 2016	7,529		
Ernesto Albanese	Director	From 28/5/2014 to 2016	5,721		
Giorgina Gallo	Director	From 28/5/2014 to 2016	8,433		
Total directors			766,648	2,402	200,000
Key managers with strategic responsibilities				34,671	1,250,667
Total			766,648	37,073	1,450,667

The CEO's remuneration includes his executive salary from Autogrill S.p.A., shown under "Other fees," and the amounts accrued under the long-term incentive plan.

The CEO's contract states that if he resigns with just cause or is dismissed by the Company without just cause, the Company will top up to €2m the standard indemnity in lieu of notice provided for in the national collective managers' contract for the commercial sector, when less than this amount.

In 2010, the CEO received 425,000 options under the 2010 stock option plan. In 2011 and 2012, he received 200,000 units and 225,000 units, respectively, under the "Leadership Team Long Term Incentive Plan Autogrill (L-LTIP)."

A significant portion of the variable compensation received by the CEO and by executives with strategic responsibilities is tied to the achievement of specific targets established in advance by the Board, by virtue of their participation in management incentive plans. In particular, the CEO and top managers participated during the year in an annual bonus system involving earnings and financial targets and other strategic objectives for the Group and/or the relevant business unit, as well as individual objectives. This was in addition to the L-LTIP plan, described below.

See the section "Incentive plans for directors and executives with strategic responsibilities" for a description of the plans in force.

Statutory auditors' fees

The following fees were paid to members of the Board of Statutory Auditors in the first half of 2014:

Name	Office held	Term of office	Fees	Other fees
(€)				
Marco Giuseppe Maria Rigotti	Chairman	19.04.2012-31.12.2014	43,112	-
Luigi Biscozzi	Standing auditor	01.01.2012-31.12.2014	28,600	12,183
Eugenio Colucci	Standing auditor	01.01.2012-31.12.2014	27,500	8,120
Total Statutory Auditors			99,212	20,303

"Other fees" refer to those accrued for statutory auditing duties at the subsidiary Nuova Sidap S.r.l..

Incentive plans for directors and executives with strategic responsibilities

2010 Stock option plan

On 20 April 2010, the shareholders' meeting approved a stock option plan entitling executive directors and/or employees of Autogrill S.p.A. and/or its subsidiaries with strategic responsibilities to subscribe to or purchase ordinary Autogrill shares at the ratio of one share per option granted. The options are granted to beneficiaries free of charge and may be exercised between 20 April 2014 and 30 April 2015, once the vesting period has elapsed, at a strike price calculated as the average stock market price for the month preceding the grant date.

The extraordinary shareholders' meeting of 20 April 2010 also approved a share capital increase against payment to service the plan, valid whether subscribed in full or in part, and excluding subscription rights pursuant to art. 2441(5) and (8) of the Italian Civil Code and art. 134(2) of Legislative Decree 58 of 24 February 1998, of a maximum par value of € 1,040,000 (plus share premium), to be carried out no later than 30 May 2015 through the issue of up to 2,000,000 ordinary Autogrill shares in one or more tranches.

The stock option plan approved by the shareholders' meeting states that the options granted will only vest if, at the end of the vesting period, the terminal value of Autogrill shares is € 11 or higher. The terminal value is defined as the average official price of Autogrill S.p.A. ordinary shares during the three months prior to the last day of the vesting period, plus the dividends paid from the grant date until the end of the vesting period.

The number of options vested will then correspond to a percentage of the options granted, ranging from 30% for a terminal value of €11 per share to 100% for a terminal value of € 17 per share or higher. For each beneficiary there is also a "theoretical maximum capital gain" by virtue of which, regardless of other estimates, the number of options exercisable will be limited to the ratio "theoretical maximum capital gain"/(fair value - strike price)²¹. The plan does not allow beneficiaries to request cash payments in alternative to the assignment of shares.

On 10 November 2010, the Board of Directors granted 1,261,000 options, out of the 2,000,000 available, to 11 beneficiaries meeting the requirements of the plan. The options are exercisable at a strike price of €9.34. On 29 July 2011 the Board of Directors assigned an additional 188,000 options to two other beneficiaries meeting the plan requirements; these can also be exercised at a strike price of € 8.91. On 16 February 2012, the Board of Directors assigned 120,000 options to a new beneficiary at a strike price of € 8.19.

On 26 January 2012, the Board of Directors approved the assignment to a new beneficiary of 120,000 incentive instruments known as "stock appreciation rights," which can be exercised between 20 April 2014 and 30 April 2015 at a price of €7.83. These instruments, which allow the payment of a cash benefit (capital gain) instead of the right to acquire shares of the Company, work in a manner consistent with the 2010 stock option plan.

Changes to the stock option plan

On 6 June 2013, due in part to the demerger, the shareholders' meeting approved some changes to the stock option plan established on 20 April 2010. In accordance with these changes:

²¹ As defined by Art. 9(4) of Presidential Decree 917 of 22 December 1986.

- the plan's beneficiaries are entitled, jointly or severally upon achieving the defined performance objectives, to receive one ordinary Autogrill share and one ordinary World Duty Free S.p.A. share for every vested stock option against payment of the strike price;
- the strike price is split proportionally between the Autogrill share price and the World Duty Free S.p.A. share price on the basis of the average official stock market price of the two securities during the first 30 days following the listing of World Duty Free S.p.A. The strike price of Autogrill shares is between €3.50 and €4.17, while the strike price for World Duty Free shares is between €4.33 and €5.17, depending on the beneficiary on the basis of the strike price for each originally defined;
- the deadline for exercising the options has been extended to 30 April 2018, without altering the start date of 20 April 2014.

An independent external advisor has been engaged to calculate the fair value of the stock options, based on the value of the shares on the grant date, volatility, estimated dividend payments, the term of the plan and the risk-free rate of return. The calculation was performed using the binomial method. As a result of the demerger and the changes made to the plan, the average fair value of the options outstanding at 30 June 2014 was €0.95 for Autogrill shares and €3.96 for World Duty Free S.p.A. shares.

For the year, the total costs recognized in relation to share-based payment plans amounted to € 136k.

On 20 April 2014, in accordance with the Stock option Plan Regulation, the vesting period ended. Based on the Regulation, 1,209,294 assigned options have been converted into 823,293 "Vested options".

Between 20 April 2014 and 30 June 2014, 99,136 Autogrill S.p.A. options and 255,969 World Duty Free S.p.A. options have been exercised. 156,833 World Duty Free S.p.A. options have been exercised by the CEO.

The movements of the period is as follow:

	Autogrill shares		World Duty Free shares	
	Number of options	Fair value existing options (€)	Number of options	Fair value existing options (€)
Vested options at 20 April 2014	823,293	0.95	823,293	3.99
Options exercised in the first half of 2014	(99,136)	(0.95)	(255,969)	(4.06)
Vested options at 30 June 2014	724,157	0.95	567,324	3.96

Thorough information on the stock option plan is provided in the Information Document prepared in accordance with Art. 84 *bis* (1) and Annex 3A (Schedule 7) of Consob Regulation 11971/1999, which is available to the public at www.autogrill.com.

New Leadership Team Long-Term Incentive Plan (L-LTIP)

During the ordinary and extraordinary shareholders' meeting of 21 April 2011, the shareholders approved a new share-based incentive plan for the Group's top management. In addition to cash incentives (the "main plan") pertaining to 2010-2012, Autogrill's New Leadership Team Long Term Incentive Plan (L-LTIP) envisages the free assignment of ordinary Autogrill shares

subject to certain conditions, including the achievement of specified performance targets during the three year periods 2011-2013 ("Wave 1") and 2012-2014 ("Wave 2").

The shares assigned may be treasury shares or newly-issued shares, subsequent to a share capital increase reserved to the plan's beneficiaries. To this end, the Board of Directors was granted the power, for a period of five years from the date of the shareholders' approval, to increase share capital in one or more tranches through the issue of up to 3,500,000 ordinary shares to be assigned free of charge to the beneficiaries.

Specifically, the plan calls for the assignment of rights to receive free Autogrill shares (called "units") through the exercise of rights; the rights are conditional, free of charge and not transferable inter vivos. The number of units assigned to the individual beneficiary depends on the category of that beneficiary, and the conversion factor from units to rights is calculated by applying an individual coefficient taking account of the beneficiary's position on the pay scale. For each beneficiary, there is a limit to the number of rights that may be assigned, based on the level of remuneration. The plan does not allow for cash payments in alternative to the assignment of shares.

At 30 June 2014, the Company has not reached the minimum performance targets required for implementation of the 2011-2013 plan.

As for the 2012-2014 plan, on 16 February 2012 the Board of Directors, implementing the decision of the shareholders' meeting of 21 April 2011, designated a maximum of 1,930,000 units as assignable to the CEO and to executives with strategic responsibilities, in relation to wave 2.

On the same date, the board assigned 1,875,000 units corresponding to a maximum of 1,405,074 shares, which can be exercised by tranche during the period starting from the month after the Board of Directors verifies that the targets have been met (presumably April 2015) and ending on 31 July 2018, at a strike price of zero (as the shares are assigned free of charge).

In 2012 there was also the cancellation of 55,000 units, corresponding to a maximum of 40,752 shares, with an average fair value of € 6.62.

An independent external advisor has been engaged to calculate the fair value of the rights, based on the value of shares on the grant date, volatility, estimated dividend payments, the term of the plan and the risk-free rate of return. The calculation was performed using the binomial method.

At 30 June 2014, Autogrill's management believes it is unlikely that the minimum performance targets required for implementation of the 2012-2014 plan will be met, so no costs or provisions have been recognized for that plan.

Thorough information on the plan is provided in the Information Document prepared in accordance with Art. 84 *bis* (1) and Annex 3A (Schedule 7) of Consob Regulation 11971/1999, which is available to the public at www.autogrill.com.

Phantom Stock Options 2014

On 28 May 2014, the Shareholders' Meeting of Autogrill S.p.A. approved a new incentive plan referred to as the "2014 Phantom Stock Option Plan". The options will be assigned free of charge to employees and/or executive directors of the company and/or its subsidiaries with

strategic responsibilities or members of the management team as named, on one or more occasions, by the Board of Directors.

This plan, which expires on 30 June 2021, is split down into three sub-plans or “Waves” which grant each beneficiary the right to receive, for each option exercised, the gross cash amount equal to the difference between the “Terminal Value” and the “Allocation Value” of the Autogrill shares (the “Bonus”) subject to a few conditions and not to exceed the maximum amount referred to as the “Cap”. More in detail, the “Terminal Value” of the shares is defined as the arithmetic average of the official closing price of the company’s stock recorded at the end of each trading session of the Italian Stock Exchange market organized and managed by Borsa Italiana S.p.A. in the month prior to and inclusive of the exercise date, and increased by dividends paid from the grant date until the date of exercise. The “Allocation Value” is, rather, defined as the arithmetic average of the official closing price of the Company’s shares recorded at the end of each trading session of the Italian Stock Exchange market organized and managed by Borsa Italiana S.p.A. in the month prior to and inclusive of the allocation date.

At 30 June 2014, the Board of Directors had not assigned any options (and, therefore, no costs were recognized in the income statement for the period).

Subsequently, on 16 July 2014, the Plan was implemented and the terms and conditions of Wave 1 and Wave 2 of the Plan were defined. Under Wave 1 (vesting period from 16 July 2014 to 15 July 2016), a total of 3,268,995 options were assigned, 883,495 of which to the Chief Executive Officer. Under Wave 2 (vesting period from 16 July 2014 to 15 July 2017), a total of 2,864,467 options were assigned, 565,217 of which to the Chief Executive Officer.

Thorough information on the plan is provided in the Information Document prepared in accordance with Art. 84 *bis* (1) and Annex 3A (Schedule 7) of Consob Regulation 11971/1999, which is available to the public at www.autogrill.com.

2.2.13 Significant non-recurring events and transactions

In the first half of 2014 there were no significant non-recurring events or transactions as defined by Consob Resolution 15519 of 27 July 2006 and Consob Communication DEM/6064293 of 28 July 2006.

2.2.14 Atypical or unusual transactions

No atypical and/or unusual transactions as defined by Consob Communication DEM/6064293 of 28 July 2006, were performed in the first half of 2014.

2.2.15 Information pursuant to Arts. 70 and 71 of Consob Regulation no. 11971/1999

On 24 January 2013 the Board of Directors of Autogrill S.p.A. voted to take the option provided for by Consob Resolution 18079 of 20 January 2012 that removes the obligation to make available to the public the disclosure documents required by Arts. 70 and 71 of the Issuer Regulation no.11971/1999 in the case of significant mergers, demergers, increases in share capital through the transfer of goods in kind, acquisitions and transfers.

2.2.16 Events after the reporting period

Since 30 June 2014, no events have occurred that if known in advance would have entailed an adjustment to the figures in the condensed interim consolidated financial statements or required additional disclosures in these notes.

2.2.17 Authorization for publication

The Board of Directors authorized the publication of these condensed interim consolidated financial statements at its meeting of 31 July 2014.

ANNEXES

List of investments held directly and indirectly in subsidiaries and associates

Company	Registered office	Currency	Share/quota capital	% held at 30.06.2014	Shareholders/quota holders
Parent:					
Autogrill S.p.A.	Novara	EUR	68,688,000	50.100%	Schematrentaquattro S.p.a.
Companies consolidated line-by-line:					
Nuova Sidap S.r.l.	Novara	EUR	100,000	100.000%	Autogrill S.p.A.
Autogrill Austria A.G.	Gottesbrunn	EUR	7,500,000	100.000%	Autogrill S.p.A.
Autogrill Czech Sro	Prague	CZK	154,463,000	100.000%	Autogrill S.p.A.
Autogrill D.o.o.	Lubiana	EUR	1,342,670	100.000%	Autogrill S.p.A.
Autogrill Hellas E.P.E.	Avlonas	EUR	3,696,330	100.000%	Autogrill S.p.A.
Autogrill Polska Sp. z o.o.	Katowice	PLN	14,050,000	100.000%	Autogrill S.p.A.
Autogrill Iberia S.L.U.	Madrid	EUR	7,000,000	100.000%	Autogrill S.p.A.
HMSHost Ireland Ltd.	Cork	EUR	13,600,000	100.000%	Autogrill S.p.A.
HMSHost Sweden A.B.	Stockholm	SEK	2,500,000	100.000%	Autogrill S.p.A.
Autogrill Catering UK Ltd.	London	GBP	2,154,578	100.000%	Autogrill S.p.A.
Restair UK Ltd. (in liquidation)	London	GBP	1	100.000%	Autogrill Catering UK Ltd.
Autogrill Deutschland GmbH	Munich	EUR	205,000	100.000%	Autogrill S.p.A.
HMSHost Egypt Catering & Services Ltd.	Cairo	EGP	1,000,000	60.0000%	Autogrill Deutschland GmbH
Autogrill Belux N.V.	Antwerp	EUR	10,000,000	99.900% 0.100%	Autogrill S.p.A. Ac Restaurants & Hotels Beheer N.V.
Ac Restaurants & Hotels Beheer N.V.	Antwerp	EUR	6,650,000	100.000%	Autogrill Belux NV
Autogrill Schweiz A.G.	Olten	CHF	23,183,000	100.000%	Autogrill S.p.A.
Restoroute de Bavois S.A.	Bavois	CHF	2,000,000	73.000%	Autogrill Schweiz A.G.
Restoroute de la Gruyère S.A.	Avry devant Pont	CHF	1,500,000	54.000%	Autogrill Schweiz A.G.
Autogrill Nederland B.V.	Oosterhout	EUR	41,371,500	100.000%	Autogrill S.p.A.
Autogrill Nederland Hotels BV	Oosterhout	EUR	1,500,000	100.000%	Autogrill Nederland B.V.
Autogrill Nederland Hotels Amsterdam BV	Oosterhout	EUR	150,000	100.000%	Autogrill Nederland B.V.
Holding de Participations Autogrill S.a.s.	Marseille	EUR	84,581,920	100.000%	Autogrill S.p.A.
Autogrill Aéroports S.a.s.	Marseille	EUR	2,207,344	100.000%	Holding de Participations Autogrill S.a.s.
Autogrill Coté France S.a.s.	Marseille	EUR	31,579,526	100.000%	Holding de Participations Autogrill S.a.s.
Société Berrichonne de Restauration S.a.s.(Soberest S.a.s.)	Marseille	EUR	288,000	50.005%	Autogrill Coté France S.a.s.
Société Porte de Champagne S.A. (SPC)	Perrogney	EUR	153,600	53.440%	Autogrill Coté France S.a.s.
Société de Restauration de Bourgogne S.A. (Sorebo S.A.)	Marseille	EUR	144,000	50.000%	Autogrill Coté France S.a.s.
Société de Restauration de Troyes-Champagne S.A. (SRTC)	Marseille	EUR	1,440,000	70.000%	Autogrill Coté France S.a.s.
Société Régionale de Saint Rambert d'Albon S.A. (SRSRA) in liquidation	Romans	EUR	515,360	50.000%	Autogrill Coté France S.a.s.
Société de Gestion de Restauration Routière (SGRR S.A.)	Marseille	EUR	1,537,320	100.000%	Autogrill Coté France S.a.s.
Volcarest S.A.	Riom	EUR	1,050,144	50.000%	Autogrill Coté France S.a.s.
Autogrill Restauration Services S.a.s.	Marseille	EUR	15,394,500	100.000%	Holding de Participations Autogrill S.a.s.
Autogrill Gares Metropoles S.a.r.l.	Marseille	EUR	4,500,000	100.000%	Autogrill Restauration Services S.a.s.
Autogrill Restauration Carrousel S.a.s.	Marseille	EUR	2,337,000	100.000%	Holding de Participations Autogrill S.a.s.
La Rambertine S.n.c. (in liquidation)	Romans	EUR	1,524	100.000%	Autogrill Coté France S.a.s.
Société de Gestion Pétrolière Autogrill (SGPA S.a.r.l.)	Marseille	EUR	8,000	100.000%	Autogrill Coté France S.a.s.
Autogrill Commercial Catering France S.a.r.l. (in liquidation)	Marseille	EUR	361,088	100.000%	Holding de Participations Autogrill S.a.s.
Autogrill Centre Campus S.a.r.l.	Marseille	EUR	501,900	100.000%	Holding de Participations Autogrill S.a.s.
Autogrill FFH Autoroutes S.a.r.l.	Marseille	EUR	375,000	100.000%	Autogrill Coté France S.a.s.
Autogrill FFH Centres Villes S.a.r.l.	Marseille	EUR	375,000	100.000%	Autogrill Restauration Carrousel S.a.s.
Carestel Nord S.a.r.l. (in liquidation)	Mulhouse	EUR	76,225	99.800%	Autogrill Commercial Catering France S.a.s.
HMSHost Corporation	Delaware	USD	-	100.000%	Autogrill S.p.A.
HMSHost USA L.L.C.	Delaware	USD	-	100.000%	HMS Host Corporation
HMSHost International Inc.	Delaware	USD	-	100.000%	HMS Host Corporation
Anton Airfood Inc.	Delaware	USD	1,000	100.000%	HMS Host Corporation
Anton Airfood JFK Inc.	New York	USD	-	100.000%	Anton Airfood Inc.
Anton Airfood of Cincinnati Inc.	Kentucky	USD	-	100.000%	Anton Airfood Inc.
Anton Airfood of Minnesota Inc.	Minnesota	USD	-	100.000%	Anton Airfood Inc.
Anton Airfood of Texas Inc.	Texas	USD	-	100.000%	Anton Airfood Inc.
Palm Springs AAI Inc.	California	USD	-	100.000%	Anton Airfood Inc.

Company	Registered office	Currency	Share/quota capital	% held at 30.06.2014	Shareholders/quota holders
Anton Airfood of Boise Inc.	Idaho	USD	-	100.000%	Anton Airfood Inc.
Anton Airfood of Tulsa Inc.	Oklahoma	USD	-	100.000%	Anton Airfood Inc.
Islip AAI Inc.	New York	USD	-	100.000%	Anton Airfood Inc.
Fresno AAI Inc.	California	USD	-	100.000%	Anton Airfood Inc.
Anton Airfood of Newark Inc.	New Jersey	USD	-	100.000%	Anton Airfood Inc.
Anton Airfood of Seattle Inc.	Washington	USD	-	100.000%	Anton Airfood Inc.
HMSHost Tollroads Inc.	Delaware	USD	-	100.000%	HMSHost Corporation
Host International Inc.	Delaware	USD	-	100.000%	HMSHost Corporation
HMS - Airport Terminal Services Inc.	Delaware	USD	1,000	100.000%	Host International Inc.
HMS Host Family Restaurants Inc.	Maryland	USD	2,000	100.000%	Host International Inc.
HMS Host Family Restaurants L.L.C.	Delaware	USD	-	100.000%	HMS Host Family Restaurants Inc.
Host (Malaysia) Sdn. Bhd.	Kuala Lumpur	MYR	-	100.000%	Host International Inc.
Host International of Canada Ltd.	Vancouver	CAD	75,351,237	100.000%	Host International Inc.
SMSI Travel Centres Inc.	Vancouver	CAD	10,800,100	100.000%	Host International of Canada Ltd.
HMSHost Motorways Inc.	Vancouver	CAD	-	100.000%	SMSI Travel Centres Inc.
HMSHost Motorways L.P.	Winnipeg	CAD	-	99.999%	SMSI Travel Centres Inc.
				0.001%	HMSHost Motorways Inc.
HMSHost International B.V.	Amsterdam	EUR	18,242	100.000%	Host International Inc.
HK Travel Centres GP Inc.	Toronto	CAD	-	51.000%	Host International Inc.
HK Travel Centres L.P.	Winnipeg	CAD	-	51.000%	HMSHost Motorways L.P.
Host International of Kansas Inc.	Kansas	USD	1,000	100.000%	Host International Inc.
Host International of Maryland Inc.	Maryland	USD	1,000	100.000%	Host International Inc.
HMS Host USA Inc.	Delaware	USD	-	100.000%	Host International Inc.
Horeca Exploitatie Maatschappij Schiphol B.V.	Amsterdam	EUR	45,378	100.000%	HMSHost International B.V.
Host Services Inc.	Texas	USD	-	100.000%	Host International Inc.
Host Services of New York Inc.	Delaware	USD	1,000	100.000%	Host International Inc.
Host Services Pty Ltd.	North Cairns	AUD	6,252,872	100.000%	Host International Inc.
Marriott Airport Concessions Pty Ltd.	North Cairns	AUD	3,910,102	100.000%	Host International Inc.
Michigan Host Inc.	Delaware	USD	1,000	100.000%	Host International Inc.
HMSHost Services India Private Ltd.	Bangalore	INR	668,441,680	99.000%	Host International Inc.
				1.000%	HMSHost International Inc.
HMS Host Finland Oy	Helsinki	EUR	-	100.000%	HMSHost International B.V.
NAG B.V.	Amsterdam	EUR	-	60.000%	HMSHost International B.V.
HMSHost Hospitality Services Bharath Private Limited	Karnatak	INR	500,000	99.000%	HMSHost Services India Private Ltd.
				1.000%	Host International Inc.
Autogrill Russia	Russia	EUR	-	100.000%	NAG B.V.
HMSHost Singapore Pte Ltd.	Singapore	SGD	8,470,896	100.000%	Host International Inc.
HMSHost New Zealand Ltd.	New Zealand	NZD	1,520,048	100.000%	Host International Inc.
HMSHost-Shanghai Enterprise Management Consulting Co. Ltd	Shanghai	CNY	-	100.000%	Host International Inc.
HMS Host Yiyecek ve Icecek Hizmetleri AS	Besiktas	EUR	-	100.000%	HMSHost International B.V.
Host International (Poland) Sp.zo.o. (in liquidation)	Poland	USD	-	100.000%	Host International Inc.
Shenzhen Host Catering Company, Ltd. (in liquidation)	Shenzhen	USD	-	100.000%	Host International Inc.
HMSHost (Shanghai) Catering Management Co., Ltd.	Shanghai	EUR	-	100.000%	HMSHost International B.V.
Host/Diversified Joint Venture	Michigan	USD	-	90.000%	Host International Inc.
Host-TFC-RSL LLC	Kentucky	USD	-	65.000%	Host International Inc.
Host GRL LIH F&B, LLC.	Delaware	USD	-	85.000%	Host International Inc.
Host DLJV DAL F&B LLC	Delaware	USD	-	51.000%	Host International Inc.
Host Fox PHX F&B, LLC	Delaware	USD	-	75.000%	Host International Inc.
Host-CMS SAN F&B, LLC	Delaware	USD	-	65.000%	Host International Inc.
Host Bush Lubbock Airport Joint Venture	Texas	USD	-	90.000%	Host International Inc.
Airside C F&B Joint Venture	Florida	USD	-	70.000%	Host International Inc.
Host of Kahului Joint Venture Company	Hawaii	USD	-	90.000%	Host International Inc.
Host/ Coffee Star Joint Venture	Texas	USD	-	50.010%	Host International Inc.
Southwest Florida Airport Joint Venture	Florida	USD	-	78.000%	Host International Inc.
Host Honolulu Joint Venture Company	Hawaii	USD	-	90.000%	Host International Inc.
Host/Forum Joint Venture	Baltimore	USD	-	70.000%	Host International Inc.
HMS/Blue Ginger Joint Venture	Texas	USD	-	55.000%	Host International Inc.
Host & Garrett Joint Venture	Mississippi	USD	-	75.000%	Host International Inc.
Tinsley/Host - Tampa Joint Venture Company	Florida	USD	-	49.000%	Host International Inc.
Host - Taco Jay Joint Venture	Atlanta	USD	-	80.000%	Host International Inc.
				20.000%	HMS Host USA, LLC
Host-Chelsea Joint Venture #1	Texas	USD	-	65.000%	Host International Inc.
Host-Tinsley Joint Venture	Florida	USD	-	84.000%	Host International Inc.
Host/Tarra Enterprises Joint Venture	Florida	USD	-	75.000%	Host International Inc.
Metro-Host Joint Venture	Michigan	USD	-	70.000%	Michigan Host Inc.
Host D&D St. Louis Airport Joint Venture	Missouri	USD	-	75.000%	Host International Inc.
Host/LIA Joint Venture	Missouri	USD	-	85.000%	Host International Inc.
Seattle Restaurant Associates	Washington	USD	-	70.000%	Host International Inc.
Bay Area Restaurant Group	California	USD	-	49.000%	Host International Inc.
Host - Prose Joint Venture II	Virginia	USD	-	70.000%	Host International Inc.
HMS Host Coffee Partners Joint Venture	Texas	USD	-	50.010%	Host International Inc.
Host/JV Ventures McCarran Joint Venture	Nevada	USD	-	60.000%	Host International Inc.
Host/ Howell - Mickens Joint Venture	Texas	USD	-	65.000%	Host International Inc.

Company	Registered office	Currency	Share/quota capital	% held at 30.06.2014	Shareholders/quota holders
Miami Airport Retail Partners Joint Venture	Florida	USD	-	70.000%	Host International Inc.
HSTA JV	Atlanta	USD	-	60.000%	Host International Inc.
Host PJJD Jacksonville Joint Venture	Florida	USD	-	51.000%	Host International Inc.
Host/JQ RDU Joint Venture	North Carolina	USD	-	75.000%	Host International Inc.
Host CTI Denver Airport Joint Venture	Colorado	USD	-	90.000%	Host International Inc.
HMS - D/FW Airport Joint Venture	Texas	USD	-	65.000%	Host International Inc.
Host-Prose Joint Venture III	Virginia	USD	-	51.000%	Host International Inc.
Host Adecco Joint Venture	Arkansas	USD	-	70.000%	Host International Inc.
Host Shellis Atlanta Joint Venture	Atlanta	USD	-	70.000%	Host International Inc.
Host -Chelsea Joint Venture #4	Texas	USD	-	63.000%	Host International Inc.
Host FDY ORF F&B, LLC	Delaware	USD	-	90.000%	Host International Inc.
LTL ATL JV, LLC	Delaware	USD	-	70.000%	Host International Inc.
Host ATLChefs JV 3, LLC	Delaware	USD	-	95.000%	Host International Inc.
Host ATLChefs JV 5, LLC	Delaware	USD	-	85.000%	Host International Inc.
Host LGO PhX F&B, LLC	Delaware	USD	-	80.000%	Host International Inc.
Host HB Terminal E F&B, LLC	Delaware	USD	-	60.000%	Host International Inc.
Host Grove SLC F&B I, LLC	Delaware	USD	-	87.500%	Host International Inc.
Host -Chelsea Joint Venture #3	Texas	USD	-	63.800%	Host International Inc.
Host-Love Field Partners I, LLC	Delaware	USD	-	51.000%	Host International Inc.
Host-True Flavors SAT Terminal AFB	Delaware	USD	-	65.000%	Host International Inc.
Host Havana LAX F&B, LLC	Delaware	USD	-	90.000%	Host International Inc.
Host-CTI F&B II, LLC	Delaware	USD	-	80.000%	Host International Inc.
Host Solai MDW Retail, LLC	Delaware	USD	-	67.000%	Host International Inc.
Host TCC BHM F&B LLC	Delaware	USD	-	70.000%	Host International Inc.
Host-DMV DTW Retail, LLC	Delaware	USD	-	79.000%	Host International Inc.
Host Lee JAX FB, LLC	Delaware	USD	-	70.000%	Host International Inc.
Host/DFW AF, Ltd.	Delaware	USD	-	50.010%	Host International, Inc.
Host Havana LAX TBIT FB, LLC	Delaware	USD	-	70.000%	Host International, Inc.
Host Houston B IAH Terminal B	Delaware	USD	-	60.000%	Host International, Inc.
HHL Cole's LAX F&B, LLC	Delaware	USD	-	80.000%	Host International, Inc.
Host CMS LAX TBIT F&B, LLC	Delaware	USD	-	70.000%	Host International, Inc.
Host WAB SAN FB, LLC	Delaware	USD	-	95.000%	Host International, Inc.
Host JQE RDU Prime, LLC	Delaware	USD	-	85.000%	Host International, Inc.
Host Howell Terminal A F&B, LL	Delaware	USD	-	65.000%	Host International, Inc.
Autogrill VFS F&B Co. Ltd.	Ho Chi Minh City	EUR	-	70.000%	HMSHost International B.V.
Islip Airport Joint Venture	New York	USD	-	50.000%	Anton Airfood Inc.
Host/Java Star Joint Venture	Texas	USD	-	50.010%	Host International, Inc.
HMS - Dallas Fort Worth Airport Joint Venture No. II	Texas	USD	-	75.000%	Host International, Inc.
Host MCA TEI FLL FB, LLC	Delaware	USD	-	76.000%	Host International, Inc.
PT ATG Indonesia	Indonesia	EUR	-	49.000%	HMSHost International B.V.
Host of Hartford, Ltd.	Connecticut	USD	-	75.000%	Host International, Inc.
Host CTI DEN F&B STA, LLC	Delaware	USD	-	80.000%	Host International, Inc.
Companies consolidated using the equity method:					
Company	Registered office	Currency	Share/quota capital	% held at 30.06.2014	Shareholders/quota holders
Caresquick N.V.	Brussels	EUR	3,300,000	50.000%	Autogrill Belux N.V.
Dewina Host Sdn Bhd	Kuala Lumpur	MYR	-	49.000%	Host International, Inc.
HKSC Developments L.P.	Winnipeg	CAD	-	49.000%	HMSHost Motorways LP
HKSC Opco L.P. (Opco)	Winnipeg	CAD	-	49.000%	HMSHost Motorways LP
Autogrill Middle East, LLC	Abu Dhabi	AED	-	49.000%	HMSHost International B.V.
Inv in HKSC Opco GP JV	Winnipeg	CAD	-	1.000%	SMSI Travel Centres, Inc.

Statement by the CEO and the manager in charge of financial reporting

STATEMENT
about the condensed interim consolidated financial statements
pursuant to Art. 81 ter of Consob Regulation 11971
of 14 May 1999 (as amended)

1. We, the undersigned, Gianmario Tondato Da Ruos as Chief Executive Officer and Alberto De Vecchi as manager in charge of Financial Reporting of Autogrill S.p.A., hereby declare, including in accordance with Art. 154-bis (3) and (4) of Legislative Decree no. 58 of 24 February 1998:

- the adequacy of, in relation to the characteristics of the business; and
- due compliance with the administrative and accounting procedures for the preparation of the condensed interim consolidated financial statements during the first half of 2014.

2. No significant findings have come to light in this respect.

3. We also confirm that:

3.1 the condensed interim consolidated financial statements:

- a) have been prepared in accordance with the applicable International Financial Reporting Standards endorsed by the European Union pursuant to Regulation 1606/2002/EC of the European Parliament and the Council of 19 July 2002;
- b) correspond to the ledgers and accounting entries;
- c) provide a true and fair view of the financial position and results of operations of Autogrill S.p.A. and of companies included in the consolidation.

3.2. The interim report on operations contains information on the key events that took place during the first six months of the year and their impact on the condensed interim consolidated financial statements, describes the main risks and uncertainties for the remaining six months of the year, and discloses significant related party transactions.

Milan, 31 July 2014

Gianmario Tondato Da Ruos
 Chief Executive Officer

Alberto De Vecchi
 Manager in charge of Financial Reporting

Independent Auditors' Report



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Revisione e organizzazione contabile
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(Translation from the Italian original which remains the definitive version)

Auditors' report on review of condensed interim consolidated financial statements

To the shareholders of
Autogrill S.p.A.

- 1 We have reviewed the condensed interim consolidated financial statements of the Autogrill Group as at and for the six months ended 30 June 2014, comprising the statement of financial position, income statement, statement of comprehensive income, statement of changes in equity, statement of cash flows and notes thereto. The parent's directors are responsible for the preparation of these condensed interim consolidated financial statements in accordance with the International Financial Reporting Standard applicable to interim financial reporting (IAS 34), endorsed by the European Union. Our responsibility is to prepare this report based on our review.
- 2 We conducted our review in accordance with Consob (the Italian Commission for Listed Companies and the Stock Exchange) guidelines set out in Consob resolution no. 10867 dated 31 July 1997. The review consisted primarily of the collection of information about the captions of the condensed interim consolidated financial statements and the consistency of application of the accounting policies through discussions with company directors and analytical procedures applied to the financial data presented in such condensed interim consolidated financial statements. The review excluded such audit procedures as tests of controls and substantive procedures on assets and liabilities and is substantially less in scope than an audit conducted in accordance with generally accepted auditing standards. As a consequence, contrary to our report on the annual consolidated financial statements, we do not express an audit opinion on the condensed interim consolidated financial statements.

With regard to the corresponding figures included in the condensed interim consolidated financial statements, reference should be made to our reports on the annual consolidated and condensed interim consolidated financial statements of the previous year dated 3 April 2014 and 6 August 2013, respectively.

KPMG S.p.A. è una società per azioni di diritto italiano e fa parte del network KPMG di entità indipendenti affiliate a KPMG International Co-operators ("KPMG International"), entità di diritto svizzero.

Ancora Acosta Bari Bergamo
Bologna Bolzano Brescia
Cagliari Catania Como Firenze
Genova Lecce Milano Napoli
Novara Padova Palermo Pavia
Perugia Pescara Roma Torino
Treviso Trieste Udine Verona

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Capitale sociale
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20124 Milano MI ITALIA



Autogrill Group
Auditors' report on review of condensed interim consolidated financial statements
30 June 2014

- 3 Based on our review, nothing has come to our attention that causes us to believe that the condensed interim consolidated financial statements of the Autogrill Group as at and for the six months ended 30 June 2014 have not been prepared, in all material respects, in conformity with the International Financial Reporting Standard applicable to interim financial reporting (IAS 34), endorsed by the European Union.

Milan, 6 August 2014

KPMG S.p.A.

(signed on the original)

Stefano Azzolari
Director