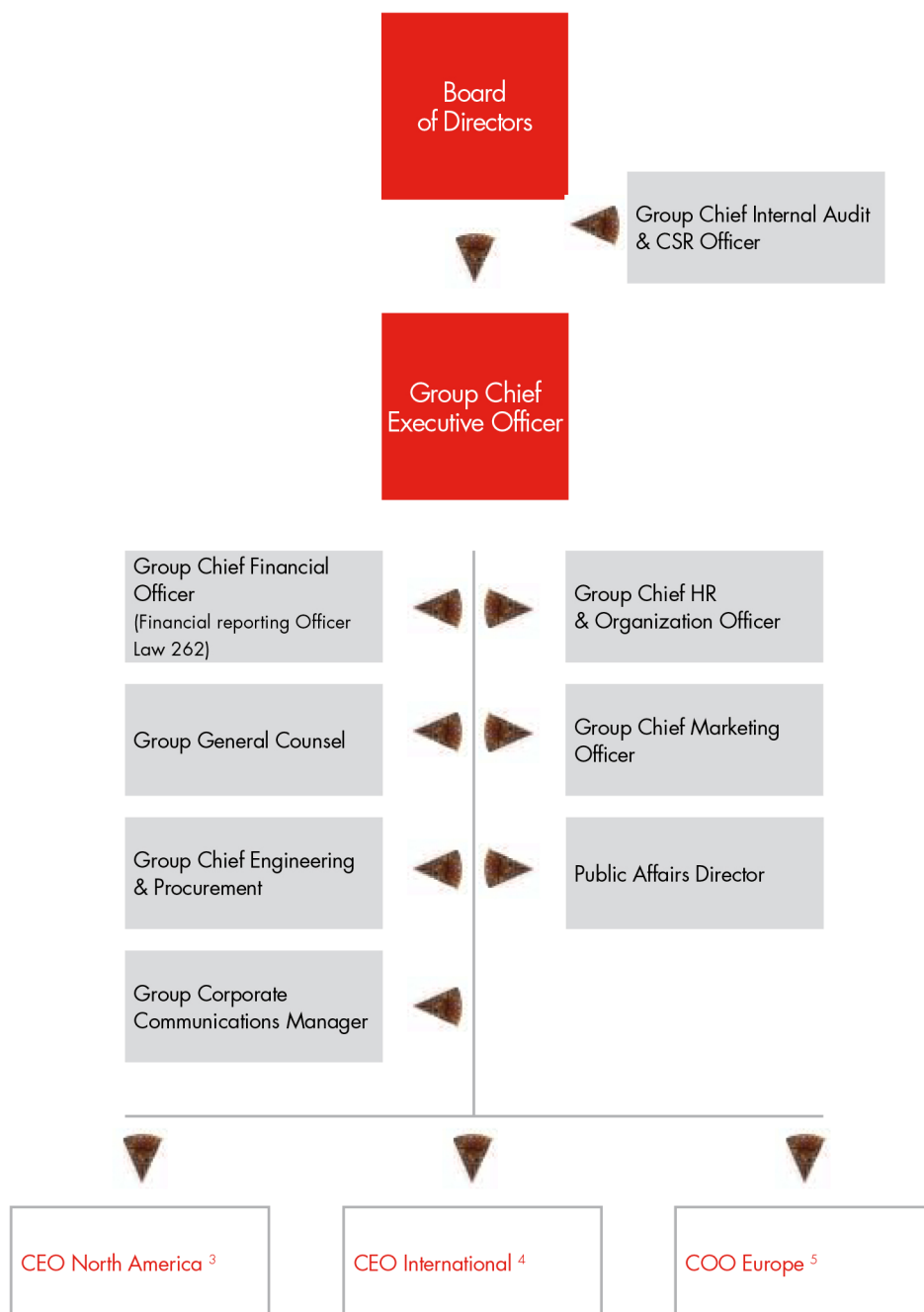


Organizational structure

The Group is structured in business units, which manage operational levers according to objectives and guidelines defined by the corporate executives of Autogrill S.p.A.



3. United States of America, Canada

4. It includes North Europe: Amsterdam (Schiphol Airport), Finland, Ireland, United Kingdom, Sweden/Denmark and Rest of the world: Australia, United Arab Emirates, India, Indonesia, Malaysia, New Zealand, Russia, Singapore, Turkey, Vietnam

5. Italy and Other European countries: Austria, Belgium, France, Germany, Greece, The Netherlands (motorways), Poland, Czech Republic, Slovenia, Spain, Switzerland