



## Autogrill Group

3Q2005 YTD  
FINANCIAL  
RESULTS

Milan, 9 November 2005



## **Autogrill Group**

### **Forward Looking Statements**

This presentation is of a purely informative nature and does not constitute an offer to sell, exchange or buy securities issued by Autogrill

It contains forward-looking data and, as such, is subject to risks and uncertainties which could cause actual results, performance or events to differ materially from those expressed or implied in such statements

Some of these risks and uncertainties include, among others, on-going competitive pressures in the sectors in which Autogrill Group operates, spending trends, economic, political, regulatory and trade conditions in the markets where the Group is present or in the countries where the Group's services and products are sold

The risks and uncertainties that could affect these forward-looking statements are difficult to predict



## Autogrill Group

### 3Q2005 YTD Financial Results

- 3Q2005 YTD Financial Results
- Outlook
- Annex





## Autogrill Group

### 3Q2005 YTD Financial Results





## Autogrill Group

### 3Q2005 YTD Financial Results

#### Main Comments

- For the first nine months, **Net Sales** totalled €2,532.6m, up by 10.0% on a constant FX basis
  - excluding Aldeasa, sales increased by 3.1%, on a constant FX basis, to €2,375.4m
- **Ebitda** amounted to €373.2m or 14.7% of net sales, up by 10.3%, on a constant FX basis
  - excluding Aldeasa, Ebitda margin increased by 5.2% to 15.0% on net sales
- **Group Net Profit** totalled €118.3m, up 30.2% on a constant FX basis
- **Capital Expenditures** totalled €129.7m (5.1% of net sales)
  - resumption of investment in Italy
- **Net Debt** was €937.0 m, up by 264.2 on a constant FX basis
  - excluding Aldeasa acquisition impact, net debt decreased, on a constant FX basis, by €65.6m to €607.2m



# Autogrill Group

## 3Q2005 YTD Financial Results

### Group Financial Highlights – 3Q2005 YTD

	3RD QUARTER YTD (EXCLUDING ALDEASA) <sup>(1)</sup>				3RD QUARTER YTD <sup>(1-2)</sup>			
	Euros (Millions)		% Change		Euros (Millions)		% Change	
	2005	2004	Current F/X	Constant F/X <sup>(1)</sup>	2005	2004	Current F/X	Constant F/X <sup>(1)</sup>
Net Sales	2.375,4	2.336,4	1,7%	3,1%	2.532,6	2.336,4	8,4%	10,0%
EBITDA	356,0	343,1	3,8%	5,2%	373,2	343,1	8,8%	10,3%
% sales	15,0%	14,7%			14,7%	14,7%		
EBIT	236,5	230,1	2,8%	4,2%	251,1	230,1	9,1%	10,6%
% sales	10,0%	9,8%			9,9%	9,8%		
Group Net Profit	111,7	92,2	21,0%	22,8%	118,3	92,2	28,2%	30,2%
% sales	4,7%	3,9%			4,7%	3,9%		
Cash Flow from Operations	n.a	n.a	n.a	n.a	284,5	244,2	16,5%	n.a
% sales					11,2%	10,5%		
Capex	128,2	112,4	14,0%	11,7%	129,7	112,4	15,3%	12,9%
% sales	5,4%	4,8%			5,1%	4,8%		
Free Cash Flow from Operations	n.a	n.a	n.a	n.a	154,8	131,8	17,5%	n.a
% sales					6,1%	5,6%		

(1) 3Q2005 YTD average exchange rate = EUR/USD 1:1.2625; 3Q2004 YTD average exchange rate = EUR/USD 1:1.2255  
 3Q2005 YTD end exchange rate = EUR/USD 1:1.2042; 3Q2004 YTD end exchange rate = EUR/USD 1:1.2409

(2) Aldeasa S.A. consolidated proportionally since 1st May 2005



# Autogrill Group

## 3Q2005 YTD Financial Results

### Group Financial Highlights – 3Q2005

	3RD QUARTER (EXCLUDING ALDEASA) <sup>(1)</sup>				3RD QUARTER <sup>(1-2)</sup>			
	Euros (Millions)		% Change		Euros (Millions)		% Change	
	2005	2004	Current F/X	Constant F/X <sup>(1)</sup>	2005	2004	Current F/X	Constant F/X <sup>(1)</sup>
Net Sales	917,0	883,1	3,8%	3,8%	1.014,7	883,1	14,9%	14,8%
EBITDA	171,5	163,8	4,7%	4,7%	181,5	163,8	10,8%	10,8%
% sales	18,7%	18,5%			17,9%	18,5%		
EBIT	130,5	124,5	4,9%	4,9%	138,9	124,5	11,7%	11,6%
% sales	14,2%	14,1%			13,7%	14,1%		
Group Net Profit	69,6	61,7	12,6%	12,6%	73,3	61,7	18,7%	18,7%
% sales	7,6%	7,0%			7,2%	7,0%		
Capex	47,8	41,3	15,4%	15,4%	48,5	41,3	17,1%	17,1%
% sales	5,2%	4,7%			4,8%	4,7%		

(1) 3Q2005 average exchange rate = EUR/USD 1:1.2198; 3Q2004 average exchange rate = EUR/USD 1:1.2220

(2) Aldeasa S.A. consolidated proportionally since 1st May 2005



# Autogrill Group

## 3Q2005 YTD Financial Results

### Sales Breakdown – by Region

	3RD QUARTER <sup>(2-3)</sup>				3RD QUARTER YTD <sup>(1-3)</sup>			
	Euros (Millions)		% Change		Euros (Millions)		% Change	
	2005	2004	Current F/X	Constant F/X <sup>(1)</sup>	2005	2004	Current F/X	Constant F/X <sup>(1)</sup>
North America (AGI) % sales	461,4 45,5%	425,1 48,1%	8,5%	8,9%	1.205,8 47,6%	1.143,5 48,9%	5,4%	8,6%
Italy % sales	295,5 29,1%	298,7 33,8%	-1,1%	n.a	777,8 30,7%	797,5 34,1%	-2,5%	n.a
Rest of Europe % sales	160,1 15,8%	159,3 18,0%	0,5%	0,5%	391,8 15,5%	395,4 16,9%	-0,9%	-0,9%
<b>Consolidated (excluding Aldeasa)</b>	<b>917,0</b>	<b>883,1</b>	<b>3,8%</b>	<b>3,8%</b>	<b>2.375,4</b>	<b>2.336,4</b>	<b>1,7%</b>	<b>3,1%</b>
Aldeasa % sales	97,7 9,6%	n.a. n.a.	n.a.	n.a	157,2 6,2%	n.a. n.a.	n.a.	n.a
<b>Consolidated</b>	<b>1.014,7</b>	<b>883,1</b>	<b>14,9%</b>	<b>14,8%</b>	<b>2.532,6</b>	<b>2.336,4</b>	<b>8,4%</b>	<b>10,0%</b>

(1) 3Q2005 YTD average exchange rate = EUR/USD 1:1.2625; 3Q2004 YTD average exchange rate = EUR/USD 1:1.2255

(2) 3Q2005 average exchange rate = EUR/USD 1:1.2198; 3Q2004 average exchange rate = EUR/USD 1:1.2220

(3) Aldeasa S.A. consolidated proportionally since 1st May 2005



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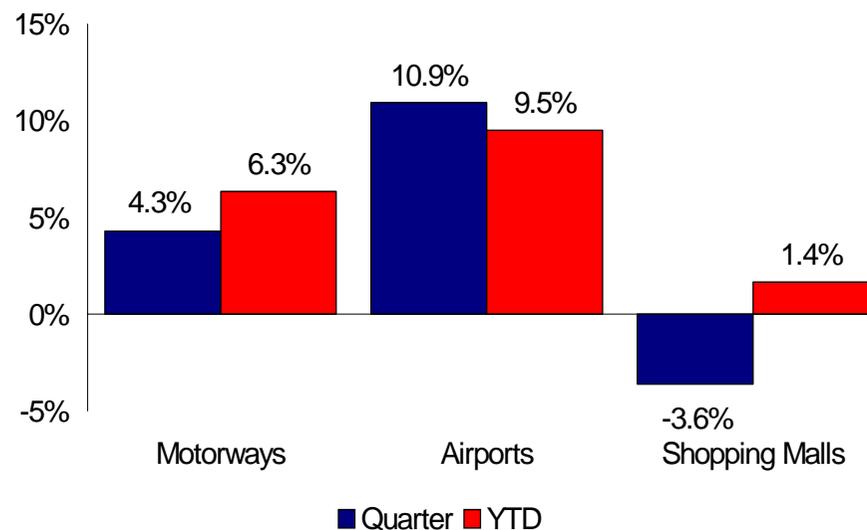
## 3Q2005 YTD Financial Results

### Sales Breakdown – by Region – North America

3RD QUARTER	2005	2004	Change
<i>Euros in Millions</i>			
Motorways	110,3	106,7	3,4%
Airports	340,7	307,7	10,7%
Shopping Malls	10,3	10,7	-3,9%
<b>Consolidated</b>	<b>461,4</b>	<b>425,1</b>	<b>8,5%</b>
<i>U.S. Dollars in Millions</i>			
Motorways	136,1	130,5	4,3%
Airports	417,2	376,1	10,9%
Shopping Malls	12,6	13,1	-3,6%
<b>Consolidated</b>	<b>565,9</b>	<b>519,7</b>	<b>8,9%</b>

3RD QUARTER YTD	2005	2004	Change
<i>Euros in Millions</i>			
Motorways	252,5	244,6	3,2%
Airports	925,9	871,1	6,3%
Shopping Malls	27,4	27,8	-1,6%
<b>Consolidated</b>	<b>1.205,8</b>	<b>1.143,5</b>	<b>5,4%</b>
<i>U.S. Dollars in Millions</i>			
Motorways	318,8	299,8	6,3%
Airports	1.169,0	1.067,5	9,5%
Shopping Malls	34,6	34,1	1,7%
<b>Consolidated</b>	<b>1.522,3</b>	<b>1.401,4</b>	<b>8,6%</b>

N.A. Channel Growth



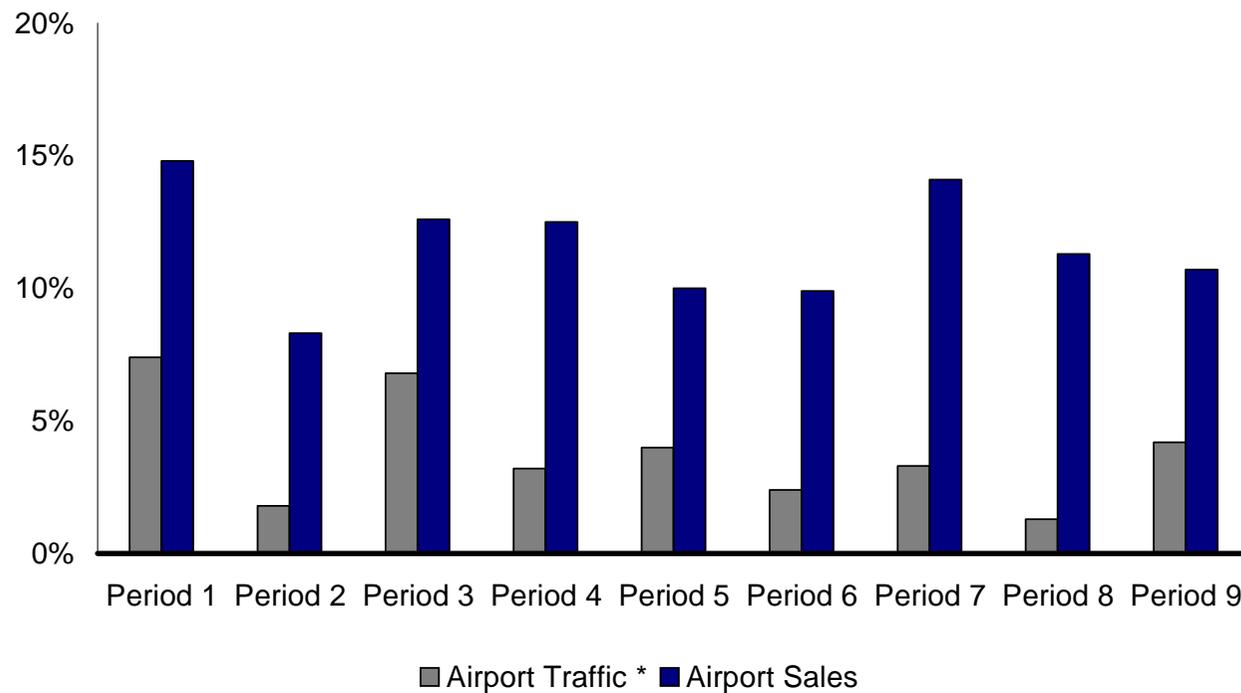


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3Q2005 YTD Financial Results

Sales Breakdown – by Region – North America

### N.A. Airport Comparable Growth



\* Source: A.T.A. - Data adjusted to correspond to AGI periods



# Autogrill Group

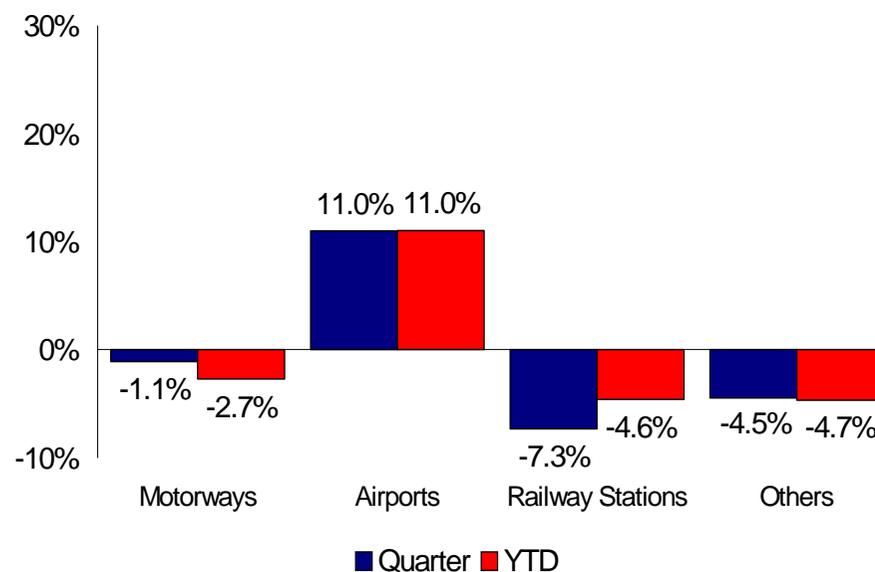
## 3Q2005 YTD Financial Results

### Sales Breakdown – by Region – Italy

3RD QUARTER	2005	2004	Change
<i>Euros in Millions</i>			
Motorways	246,2	248,9	-1,1%
Airports	12,9	11,6	11,0%
Railway Stations	3,0	3,2	-7,3%
Others	33,4	35,0	-4,5%
- of which Shopping Malls	15,9	14,6	8,8%
<b>Consolidated</b>	<b>295,5</b>	<b>298,7</b>	<b>-1,1%</b>

3RD QUARTER YTD	2005	2004	Change
<i>Euros in Millions</i>			
Motorways	635,7	653,4	-2,7%
Airports	32,7	29,5	11,0%
Railway Stations	9,1	9,5	-4,6%
Others	100,3	105,2	-4,7%
- of which Shopping Malls	42,8	41,3	3,8%
<b>Consolidated</b>	<b>777,8</b>	<b>797,5</b>	<b>-2,5%</b>

### Italy Channel Growth



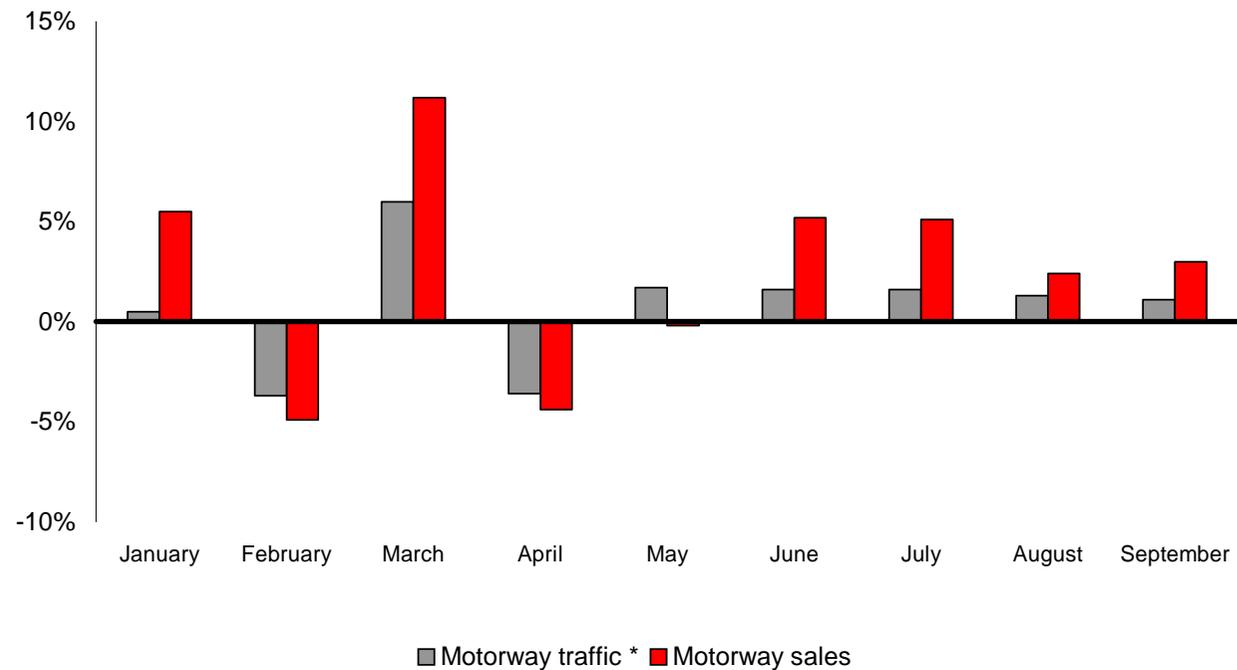


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3Q2005 YTD Financial Results

Sales Breakdown – by Region – Italy

### Italian Motorway "Like-for-Like" Sales Growth



\* Source: January - July A.I.S.C.A.T., August and September Estimates



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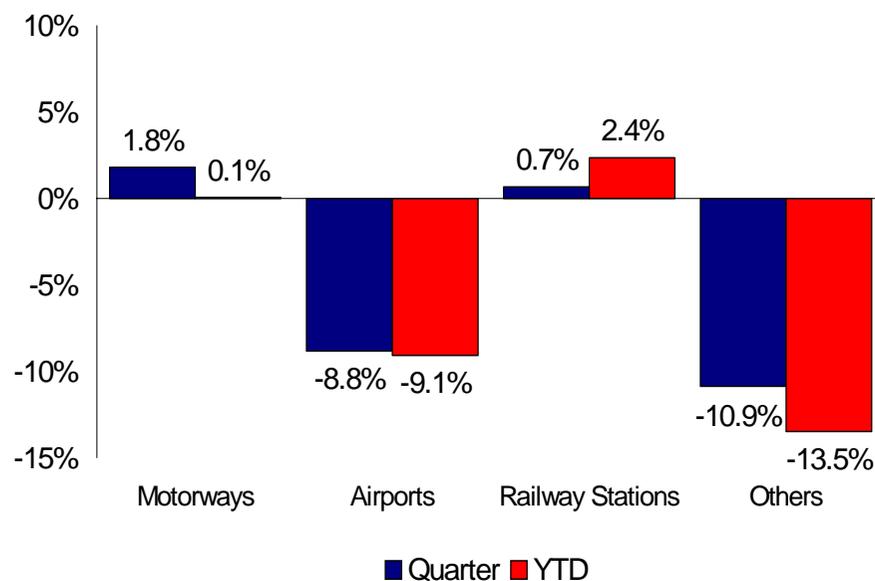
## 3Q2005 YTD Financial Results

### Sales Breakdown – by Region – “Rest of Europe”

3RD QUARTER	2005	2004	Change	
			Current FX	Constant FX
<i>Euros in Millions</i>				
Motorways	125,6	123,5	1,8%	1,8%
Airports	9,3	10,2	-8,8%	-8,8%
Railway Stations	19,0	18,8	0,7%	0,7%
Others	6,3	7,1	-10,9%	-10,9%
Elimination	(0,1)	(0,3)	n.a.	n.a.
<b>Consolidated</b>	<b>160,1</b>	<b>159,3</b>	<b>0,5%</b>	<b>0,5%</b>

3RD QUARTER YTD	2005	2004	Change	
			Current FX	Constant FX
<i>Euros in Millions</i>				
Motorways	292,0	291,8	0,1%	0,1%
Airports	24,0	26,4	-9,1%	-9,1%
Railway Stations	56,6	55,3	2,4%	2,4%
Others	19,4	22,5	-13,5%	-13,5%
Elimination	(0,2)	(0,5)	n.a.	n.a.
<b>Consolidated</b>	<b>391,8</b>	<b>395,4</b>	<b>-0,9%</b>	<b>-0,9%</b>

“Rest of Europe” Channel Growth (Constant F/X)





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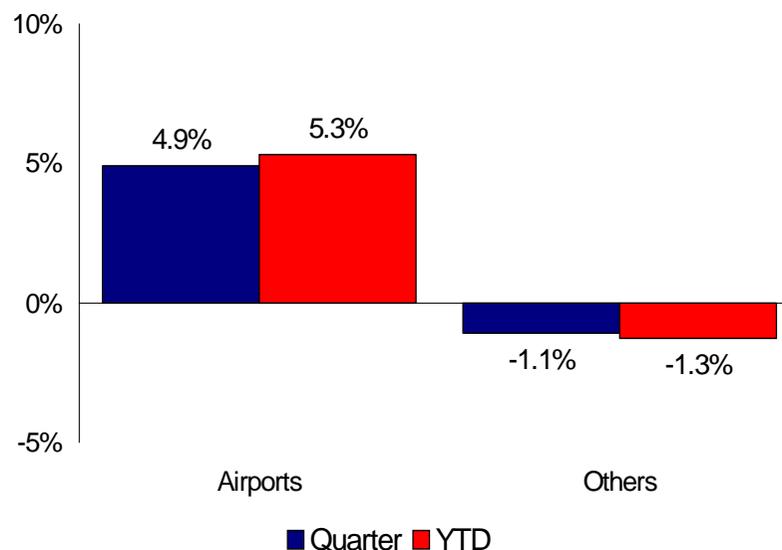
## 3Q2005 YTD Financial Results

### Sales Breakdown – by Region – Aldeasa

3RD QUARTER	2005	2004	Change
<i>Euros in Millions</i>			
Airports	192,3	183,3	4,9%
- Spanish airport	160,0	154,1	3,8%
- Non-Spanish airport	26,1	21,9	19,1%
- Other	6,1	7,3	-16,1%
Others	8,3	8,4	-1,1%
<b>Consolidated</b>	<b>200,6</b>	<b>191,7</b>	<b>4,6%</b>

3RD QUARTER YTD	2005	2004	Change
<i>Euros in Millions</i>			
Airports	477,8	453,7	5,3%
- Spanish airport	389,0	375,0	3,7%
- Non-Spanish airport	72,9	60,6	20,3%
- Other	15,9	18,1	-12,2%
Others	23,3	23,6	-1,3%
<b>Consolidated</b>	<b>501,1</b>	<b>477,3</b>	<b>5,0%</b>

### Aldeasa Channel Growth





# Autogrill Group

## 3Q2005 YTD Financial Results

### Ebitda Breakdown

	3RD QUARTER <sup>(2-3)</sup>				3RD QUARTER YTD <sup>(1-3)</sup>			
	Euros (Millions)		% Change		Euros (Millions)		% Change	
	2005	2004	Current F/X	Constant F/X <sup>(1)</sup>	2005	2004	Current F/X	Constant F/X <sup>(1)</sup>
North America (AGI) % sales	77,4 16,8%	70,0 16,5%	10,5%	11,3%	172,8 14,3%	162,3 14,2%	6,4%	9,7%
Italy % sales	63,7 21,5%	63,8 21,4%	-0,2%	n.a.	136,5 17,6%	138,2 17,3%	-1,2%	n.a.
Rest of Europe % sales	34,1 21,3%	34,4 21,6%	-0,7%	-0,7%	52,3 13,3%	52,1 13,2%	0,3%	0,3%
Others *	(3,7)	(4,4)	n.a.	n.a.	(5,6)	(9,5)	n.a.	n.a.
<b>Consolidated (excluding Aldeasa) % sales</b>	<b>171,5 18,7%</b>	<b>163,8 18,5%</b>	<b>4,7%</b>	<b>4,7%</b>	<b>356,0 15,0%</b>	<b>343,1 14,7%</b>	<b>3,8%</b>	<b>5,2%</b>
Aldeasa % sales	10,0 10,3%	n.a. n.a.	n.a.	n.a.	17,9 11,4%	n.a. n.a.	n.a.	n.a.
Others *	-	-	n.a.	n.a.	(0,7)	n.a.	n.a.	n.a.
<b>Consolidated % sales</b>	<b>181,5 17,9%</b>	<b>163,8 18,5%</b>	<b>10,8%</b>	<b>10,8%</b>	<b>373,2 14,7%</b>	<b>343,1 14,7%</b>	<b>8,8%</b>	<b>10,3%</b>

(1) 3Q2005 YTD average exchange rate = EUR/USD 1:1.2625; 3Q2004 YTD average exchange rate = EUR/USD 1:1.2255

(2) 3Q2005 average exchange rate = EUR/USD 1:1.2198; 3Q2004 average exchange rate = EUR/USD 1:1.2220

(3) Aldeasa S.A. consolidated proportionally since 1st May 2005

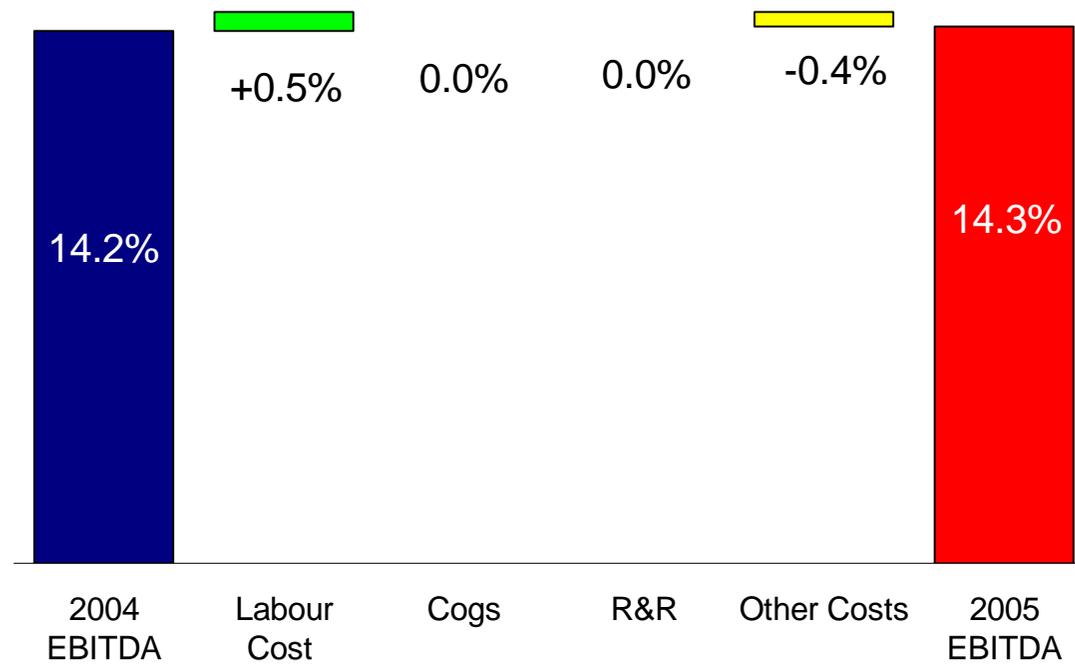


# Autogrill Group

## 3Q2005 YTD Financial Results

### Ebitda Breakdown – North America

#### 3RD QUARTER YTD EBITDA Margin Bridge



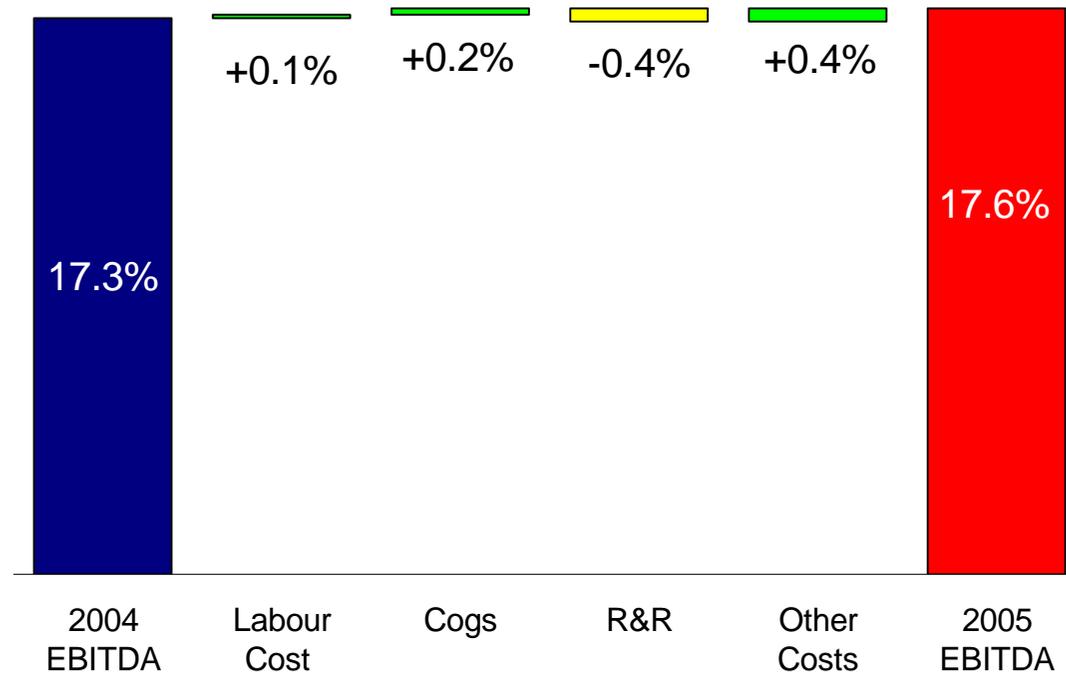


# Autogrill Group

## 3Q2005 YTD Financial Results

### Ebitda Breakdown – Italy

#### 3RD QUARTER YTD EBITDA Margin Bridge



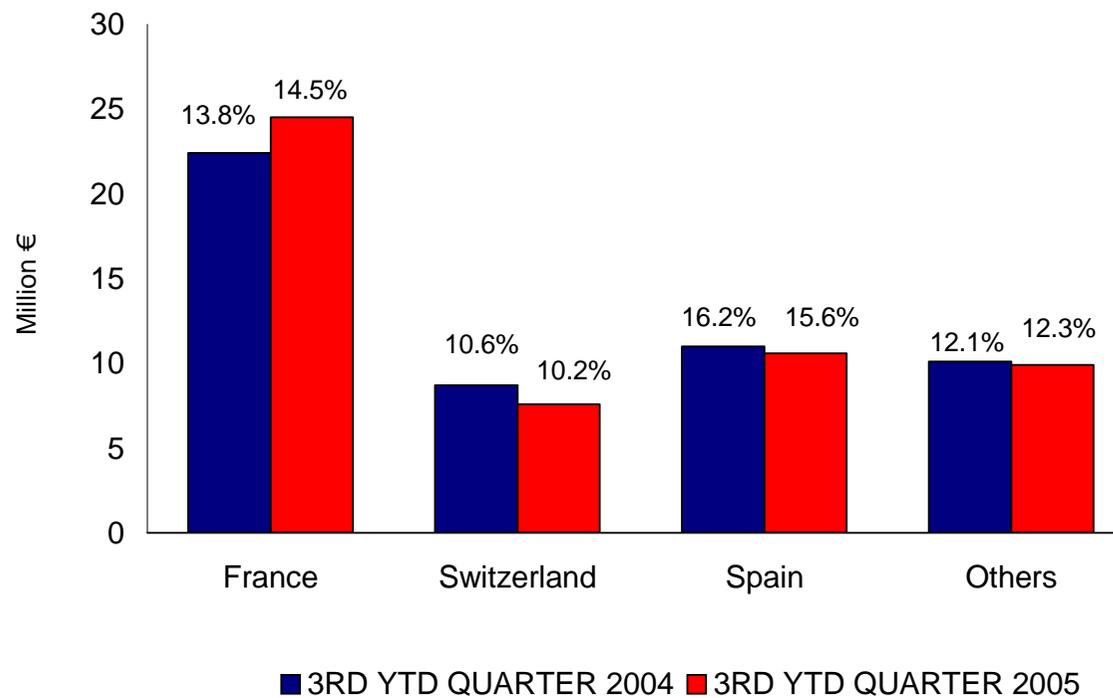


# Autogrill Group

## 3Q2005 YTD Financial Results

### Ebitda Breakdown – “Rest of Europe”

#### REST of EUROPE 3RD QUARTER YTD EBITDA EVOLUTION



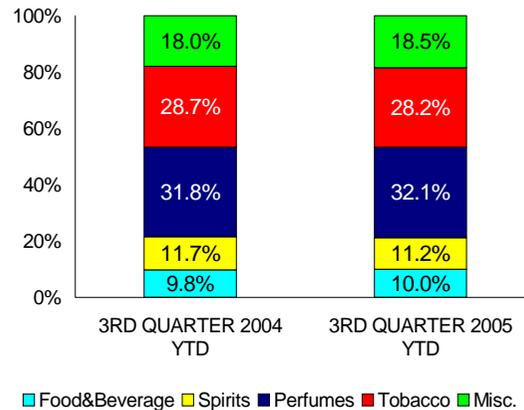


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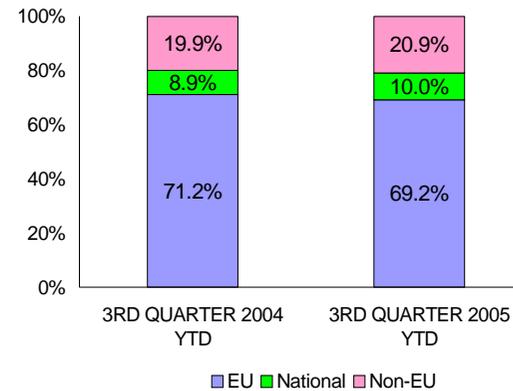
## 3Q2005 YTD Financial Results

### Ebitda Breakdown – “Aldeasa”

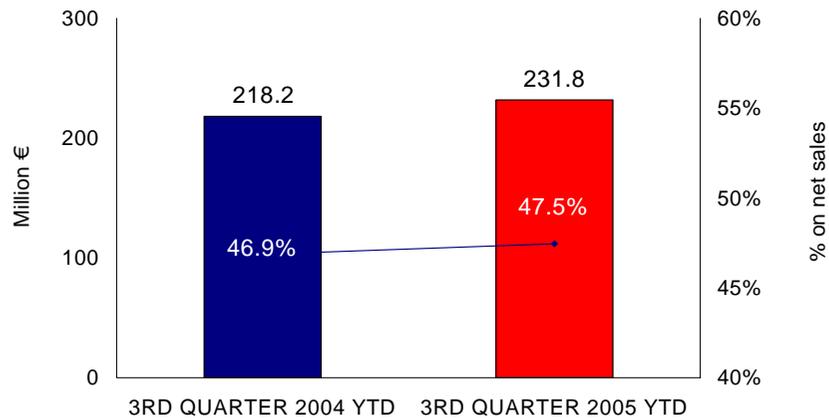
SPANISH AIRPORTS - PRODUCT MIX EVOLUTION



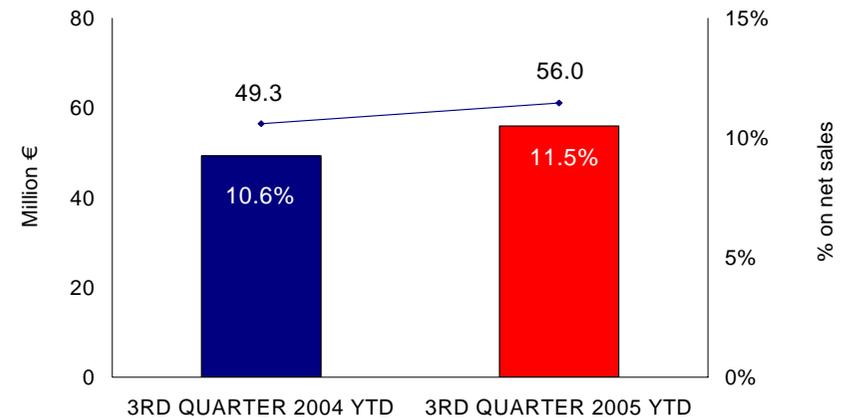
SPANISH AIRPORTS (TV & DF) - DESTINATION EVOLUTION



GROSS MARGIN EVOLUTION \*



EBITDA EVOLUTION \*



\* Margins are calculated on the basis of Net Sales (please see slides 40)  
 2004 Gross Margin and Ebitda restated according to IFRS  
 2005 Ebitda Before Pre-acquisition Non-recurring Items



# Autogrill Group

## 3Q2005 YTD Financial Results

### Capex Breakdown

	3RD QUARTER <sup>(2)</sup>				3RD QUARTER YTD <sup>(2)</sup>			
	Euros (Millions)		% Change		Euros (Millions)		% Change	
	2005	2004	Current F/X	Constant F/X <sup>(1)</sup>	2005	2004	Current F/X	Constant F/X <sup>(1)</sup>
North America (AGI) % sales	27,9 6,0%	28,4 6,7%	-1,7%	-8,3%	77,0 6,4%	78,3 6,8%	-1,7%	-4,6%
Italy % sales	12,8 4,3%	7,2 2,4%	76,8%	n.a.	33,2 4,3%	17,6 2,2%	88,6%	n.a.
Rest of Europe % sales	7,1 4,4%	5,7 3,6%	27,3%	27,3%	18,0 4,6%	15,9 4,0%	13,0%	13,1%
<b>Consolidated (excluding Aldeasa)</b> % sales	<b>47,8</b> 5,2%	<b>41,3</b> 4,7%	<b>15,7%</b>	<b>15,4%</b>	<b>128,2</b> 5,4%	<b>112,4</b> 4,8%	<b>14,0%</b>	<b>11,7%</b>
Aldeasa % sales	0,7 0,7%	n.a. n.a.	n.a.	n.a.	1,5 1,0%	n.a. n.a.	n.a.	n.a.
<b>Consolidated</b> % sales	<b>48,5</b> 4,8%	<b>41,3</b> 4,7%	<b>17,1%</b>	<b>17,1%</b>	<b>129,7</b> 5,1%	<b>112,4</b> 4,8%	<b>15,3%</b>	<b>12,9%</b>

(1) 3Q2005 YTD average exchange rate = EUR/USD 1:1.2625; 3Q2004 YTD average exchange rate = EUR/USD 1:1.2255

(2) 3Q2005 average exchange rate = EUR/USD 1:1.2198; 3Q2004 average exchange rate = EUR/USD 1:1.2220

(3) Aldeasa S.A. consolidated proportionally since 1st May 2005



## Autogrill Group

3Q2005 YTD Financial Results

### Contract Portfolio

- Since the start of 2005, the Group has obtained contracts in both airport and motorway channels
- **Airport channel:**  
Autogrill re-entered Baltimore, acquired additional space in Kuala Lumpur and moreover took significant steps in order to expand its presence in Europe:
  - entrance in both the German and the English speaking area: Frankfurt, Vienna and Cork
  - growth of Group F&B operations in Spain (Palma de Majorca and moreover Madrid N.A.T.)
  - enforcement in Italy and Greece



● Autogrill airport locations

\* For further details please see slides 45

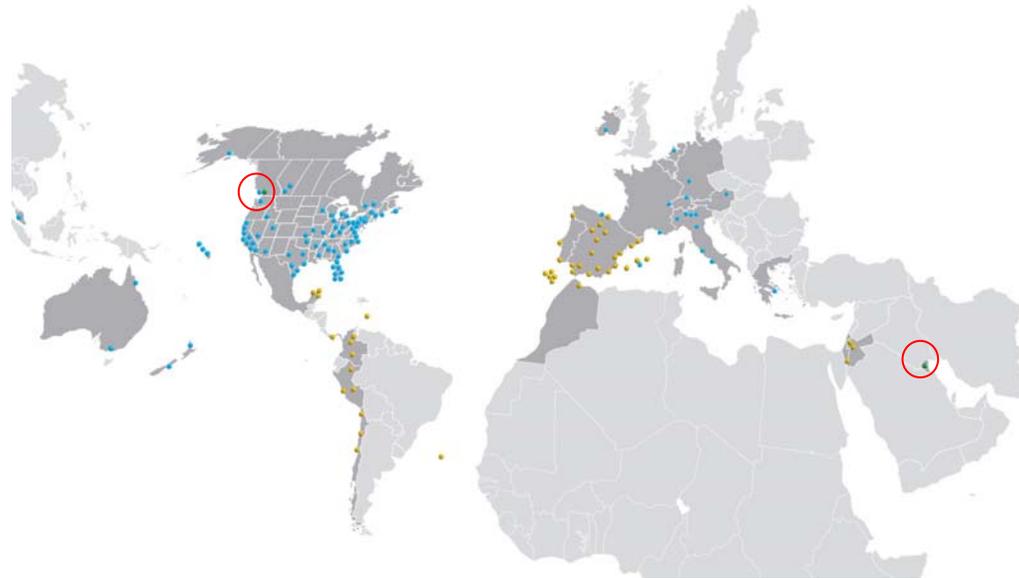


## Autogrill Group

3Q2005 YTD Financial Results

Contract Portfolio

- Existing synergies between Aldeasa and HMSHost platforms were demonstrated by Vancouver, a contract awarded after only a few months from the acquisition
- Leveraging Jordanian operations, Aldeasa expanded in the Middle East with Kuwait City



For further details please see “Aldeasa Investor Presentation, Madrid, 27 October 2005”

Finance and Investor Relations Department



## Autogrill Group

3Q2005 YTD Financial Results

Contract Portfolio

- **Motorway channel:**

- in North America, Autogrill entered the Indiana Toll Road
- in Italy, the 2003-2004 renewal process was concluded: as a whole, the Group secured 74 locations. Furthermore, Autogrill renewed 5 points of sales on the C.I.S.A. network
- in Slovenia, Group entered in the Central and Eastern European market with a 20-year contract

- **Slovenia** motorway network is composed of two intersecting axes and will be extended to 500 km within two years: the East-West axis will form a significant portion of "Corridor 5"
- Group will open 7 locations, first 3 by the end of December: the F&B offering will be focused on both Autogrill brands (e.g. Acafè and Spizzico) and local products
- Operations will be managed by Autogrill Italy



For further details please see slides 45



# Autogrill Group

## 3Q2005 YTD Financial Results

### Net Debt and Covenant Position

	3RD QUARTER YTD <sup>(1-2)</sup>		FY 2004
	2005	2004	
Net Debt (Euros Millions)	937.0	688.8	609.3
EBITDA Interest Coverage <sup>(3)</sup>	11,4x	8,4x	7.5x
Net Debt / EBITDA <sup>(3)</sup>	2,5x	1,9x	1.4x

(1) 3Q2005 end exchange rate = EUR/USD 1:1.2042; 3Q2004 end exchange rate = EUR/USD 1:1.2409

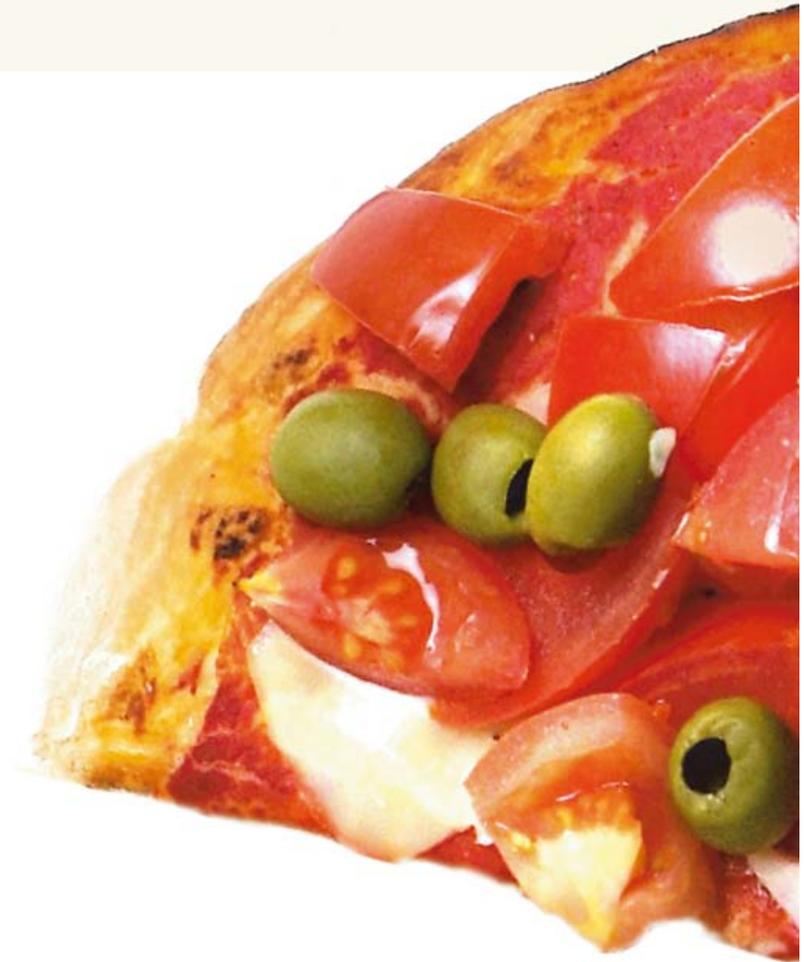
(2) Aldeasa S.A. consolidated proportionally since 1st May 2005

(3) Not annulised



# Autogrill Group

## Outlook





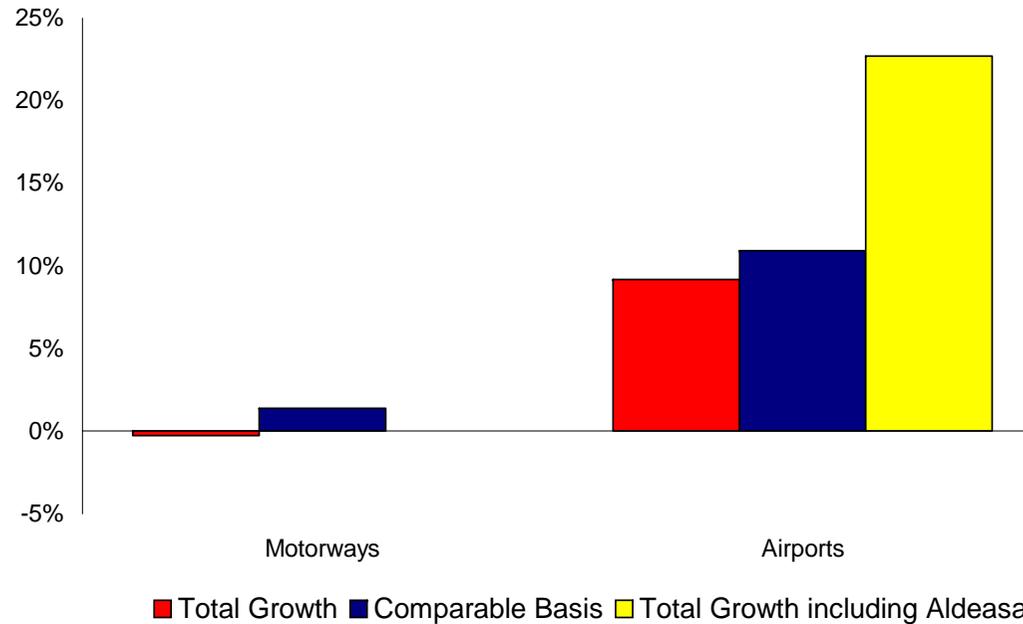
# Autogrill Group

## Outlook

### Current Trading Condition

- As of week 43, year-to-date, Group sales were up by 10.4% on a constant FX basis (9.1% on a current FX basis)
  - excluding Aldeasa, growth was 3.3% on a constant FX basis (2.1% on a current FX basis)

Net Sales Growth: Week 43 Year-To-Date \*  
(Constant Exchange Rate)



\* Preliminary Figures

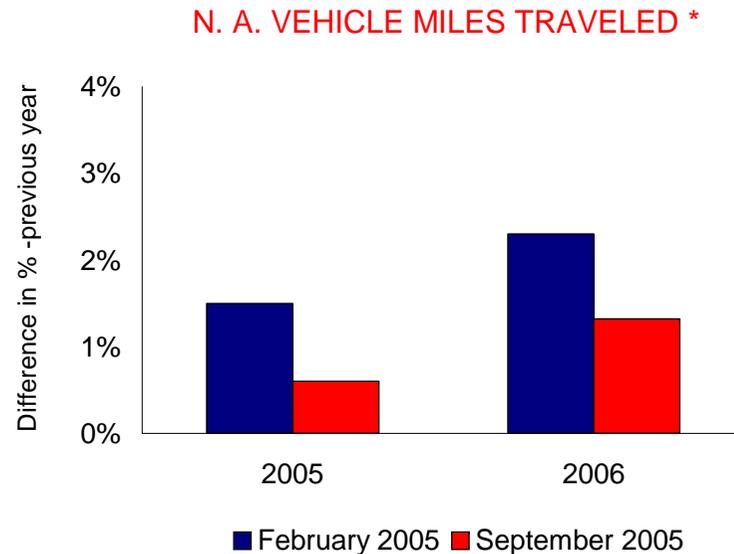


## Autogrill Group

### Outlook

### Current Trading Condition

- In North America, Group does not have important locations – neither airports nor motorways – in the region hurt by the August hurricanes. Several Florida locations, however, experienced disruptions caused by hurricane Wilma
- The change in fuel prices on airport and moreover on motorway traffic is difficult to predict, both from a quantitative and timing standpoint





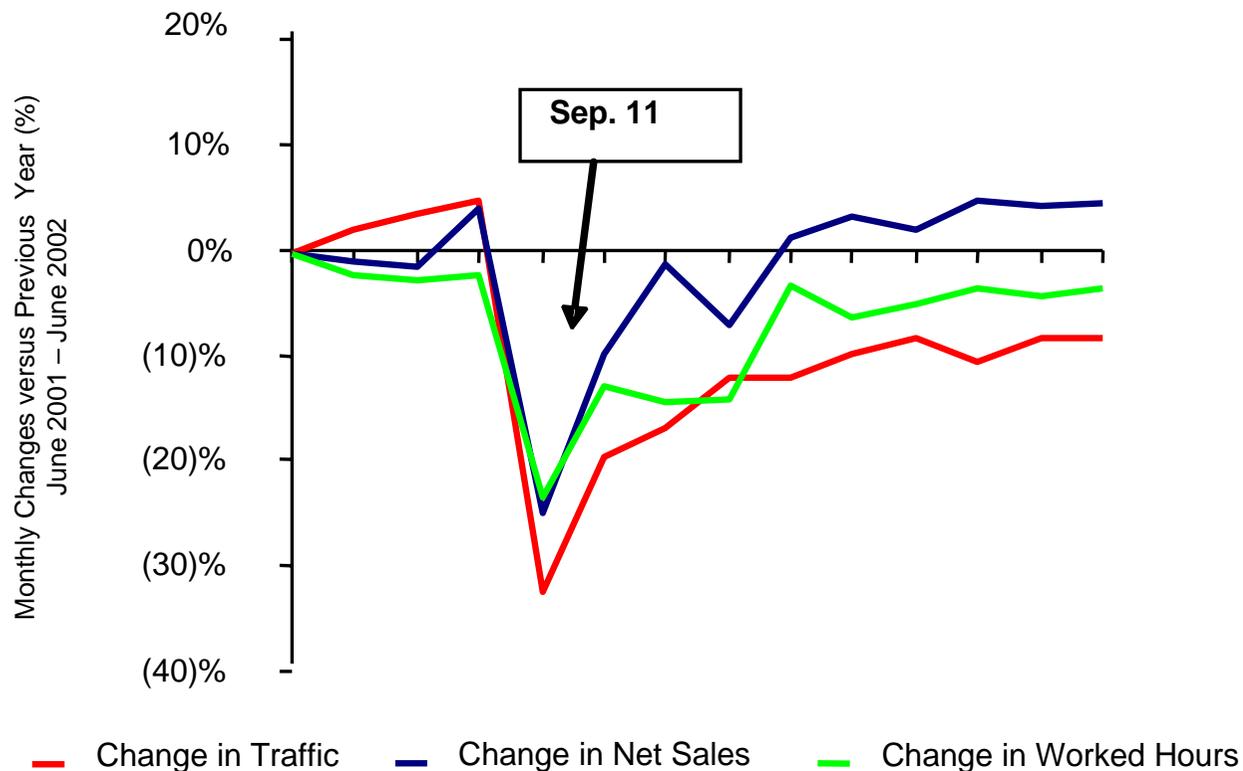
# Autogrill Group

## Outlook

## Current Trading Condition

- In the past, business model flexibility allowed the Group to absorb the impact on profitability of difficult and unprecedented events

### SEPT. 11 IMPACT and REACTION





## Autogrill Group

### Outlook

#### 2005 Target \*

- Group sales are estimated to range between € 3.45 and 3.5 b
  - good performance in North America and, on like-for-like basis, in Italy
  - positive impact of Aldeasa consolidation
- Group Ebitda growth is forecasted at 9-10%, in the range € 470-480 m
- In the absence of impairment, Group Ebit is expected of around € 300 m
- Group Net Profit could range between € 110 m and €120 m, up 20-30% on 2004
- Resources will be dedicated to development projects in N.A. airports and Italian motorways, where in the next months 15 locations will be refurbished  
Therefore Capex could be above € 180ml
- Net debt is likely to be less than € 1 b, despite Aldeasa acquisition impact
- The Group is working on additional initiatives in order to strengthen its airport contract portfolio, especially in Europe

\* FX EUR/USD 1.1:25



# Autogrill Group

## Annex

- Definitions
- 3RD QUARTER 2005 YTD
- 3RD QUARTER 2005





# Autogrill Group

## Annex

### Definitions

<b>EBITDA</b>	Earnings before depreciation, amortization, non-recurring income (expense), net financial income (expense) and income taxes.
<b>EBITA</b>	Earnings before goodwill and consolidation difference amortization, non-recurring income (expense), net financial income (expense) and income taxes.
<b>Store Cash Flow</b>	EBITDA plus general and administrative expenses.
<b>Cash Flow</b>	Net profit before minority interest, depreciation and amortization and adjustments to financial assets.
<b>Cash Flow From Operations</b>	Cash flow as defined excluding nonrecurring gains and losses plus changes in working capital, provisions, other assets and other liabilities (See Statement of Cash Flow)
<b>Capex</b>	Capital expenditures excluding investments in financial fixed assets and equity investments.
<b>Free Cash Flow</b>	Cash flow from operations minus capex.
<b>Net Profit</b>	Income after tax and minority interest expense.
<b>Eps Restated</b>	Net profit plus goodwill and consolidation difference amortization plus adjustments to financial assets
<b>Net Invested Capital</b>	Non-current assets (excluding financial assets) plus current assets less current liabilities less termination benefits provisions and other non-current liabilities.
<b>Return On Investment (ROI)</b>	EBITA divided by net invested capital
<b>Constant Exchange Rate</b>	Application of current exchange rates to previous years' figures.

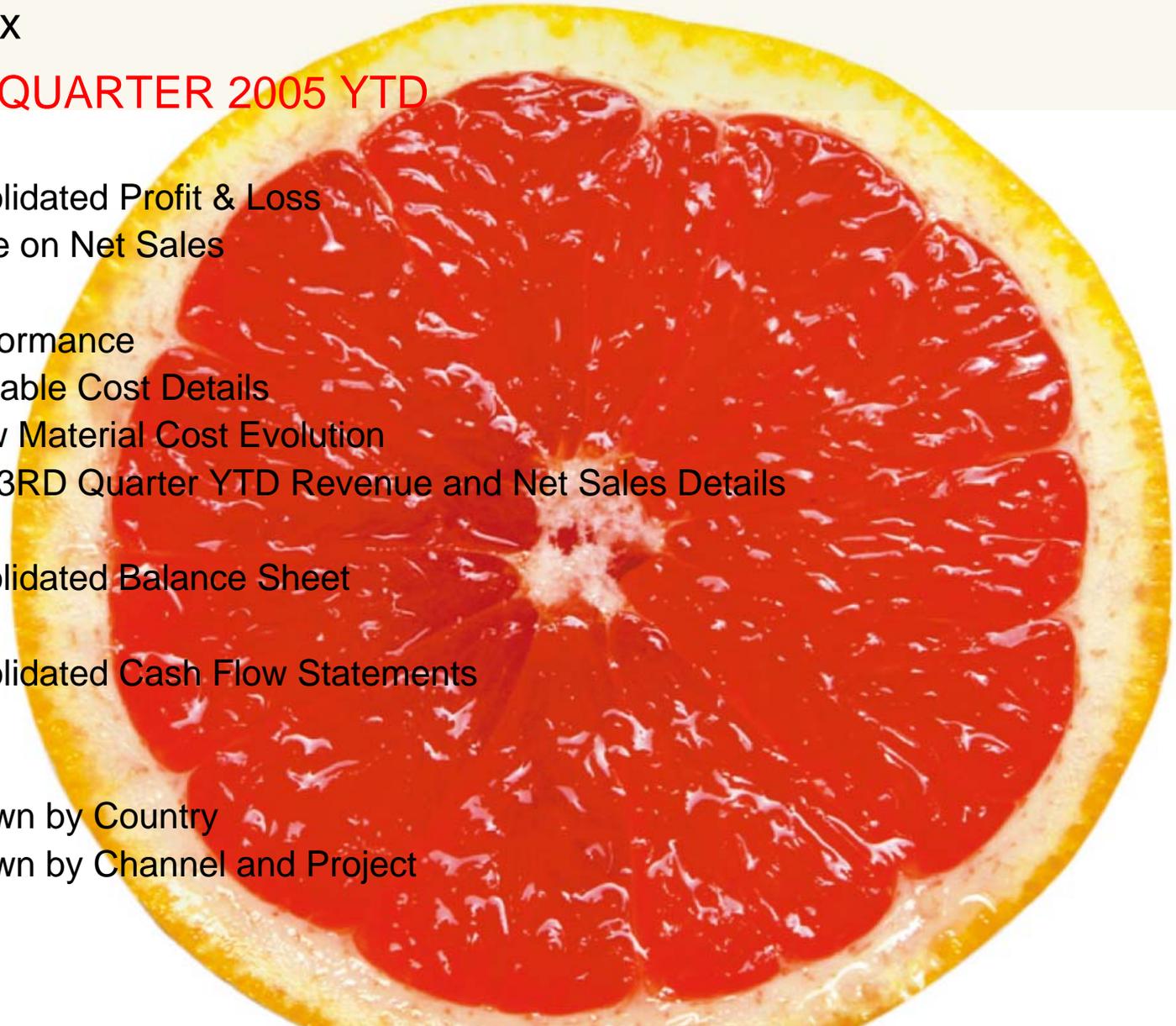


# Autogrill Group

Annex

3RD QUARTER 2005 YTD

- Condensed Consolidated Profit & Loss
  - Incidence on Net Sales
- Geographical Performance
  - Not Allocable Cost Details
  - U.S. Raw Material Cost Evolution
  - Aldeasa 3RD Quarter YTD Revenue and Net Sales Details
- Condensed Consolidated Balance Sheet
- Condensed Consolidated Cash Flow Statements
- Capex Details
  - Breakdown by Country
  - Breakdown by Channel and Project
- Contract Awards





# Autogrill Group

## Annex

### Condensed Consolidated Profit & Loss – 3RD QUARTER YTD

Million €	3RD QUARTER 2005 YTD			3RD QUARTER 20004 YTD	CHANGE				FY 2004
	Group (excluding Aldeasa)	Effect Aldeasa Consolidation	Group		Total		Total excluding Aldeasa		
					Current FX	Constant FX	Current FX	Constant FX	
Net Sales	2.375,4	157,2	2.532,6	2.336,4	8,4%	10,0%	1,7%	3,1%	3.182,1
Other Operating Revenues	62,8	3,4	66,2	58,2	13,9%	14,5%	8,1%	8,6%	99,6
<b>Operating Revenues</b>	<b>2.438,2</b>	<b>160,6</b>	<b>2.598,8</b>	<b>2.394,6</b>	<b>8,5%</b>	<b>10,1%</b>	<b>1,8%</b>	<b>3,3%</b>	<b>3.281,7</b>
Cost of Sales	(774,9)	(83,5)	(858,4)	(766,4)	12,0%	13,4%	1,1%	2,4%	(1.066,9)
Personnel Costs	(705,2)	(13,9)	(719,1)	(693,3)	3,7%	5,3%	1,7%	3,3%	(954,4)
Rents & Royalties	(333,9)	(35,1)	(369,0)	(322,3)	14,5%	16,6%	3,6%	5,5%	(442,1)
Other Operating Expenses	(268,2)	(10,9)	(279,1)	(269,5)	3,6%	5,0%	-0,5%	0,8%	(380,3)
<b>EBITDA</b>	<b>356,0</b>	<b>17,2</b>	<b>373,2</b>	<b>343,1</b>	<b>8,8%</b>	<b>10,3%</b>	<b>3,8%</b>	<b>5,2%</b>	<b>438,0</b>
Amortisation / Depreciation / Writedowns	(119,5)	(2,6)	(122,1)	(113,0)	8,0%	9,7%	5,7%	7,4%	(177,3)
Consolidation Differences and Goodwill Amortisation and Writedowns	-	-	-	-	0,0%	0,0%	n.s.	0,0%	(9,9)
<b>EBIT</b>	<b>236,5</b>	<b>14,6</b>	<b>251,1</b>	<b>230,1</b>	<b>9,1%</b>	<b>10,6%</b>	<b>2,8%</b>	<b>4,2%</b>	<b>250,8</b>
Net Financial Expenses	(28,6)	(4,1)	(32,7)	(41,0)	-20,2%	-19,1%	-30,2%	-29,3%	(61,6)
Financial Assets Writedown	0,7	0,4	1,1	0,7	48,4%	52,8%	-10,1%	-7,5%	1,1
<b>Profit from Ordinary Activity</b>	<b>208,6</b>	<b>10,9</b>	<b>219,5</b>	<b>189,8</b>	<b>15,6%</b>	<b>17,2%</b>	<b>9,9%</b>	<b>11,4%</b>	<b>190,3</b>
Net Exceptional Income / (Costs)	-	-	-	(7,8)	-100,0%	-100,0%	-100,0%	-100,0%	(2,2)
<b>Profit before Tax</b>	<b>208,6</b>	<b>10,9</b>	<b>219,5</b>	<b>182,0</b>	<b>20,6%</b>	<b>22,3%</b>	<b>14,6%</b>	<b>16,2%</b>	<b>188,1</b>
Income Tax	(89,7)	(4,1)	(93,8)	(83,1)	12,9%	14,3%	8,0%	9,3%	(87,8)
<b>Net Profit</b>	<b>118,9</b>	<b>6,8</b>	<b>125,7</b>	<b>98,9</b>	<b>27,1%</b>	<b>29,1%</b>	<b>20,2%</b>	<b>22,0%</b>	<b>100,3</b>
Group Interest	111,7	6,6	118,3	92,2	28,2%	30,2%	21,0%	22,8%	93,2
Minority Interest	7,2	0,2	7,4	6,7	11,2%	13,4%	8,9%	11,0%	7,1



# Autogrill Group

## Annex

### Condensed Consolidated Profit & Loss – 3RD QUARTER YTD

% on Net Sales	3RD QUARTER 2005 YTD			3 QUARTER 2004 YTD
	Group (excluding Aldeasa)	Effect Aldeasa Consolidation	Group	
Net Sales	100,0%	100,0%	100,0%	100,0%
Other Operating Revenues	2,6%	2,2%	2,6%	2,5%
<b>Operating Revenues</b>	<b>102,6%</b>	<b>102,2%</b>	<b>102,6%</b>	<b>102,5%</b>
Cost of Sales	-32,6%	-53,1%	-33,9%	-32,8%
Personnel Costs	-29,7%	-8,8%	-28,4%	-29,7%
Rents & Royalties	-14,1%	-22,3%	-14,6%	-13,8%
Other Operating Expenses	-11,3%	-7,0%	-11,0%	-11,5%
<b>EBITDA</b>	<b>15,0%</b>	<b>10,9%</b>	<b>14,7%</b>	<b>14,7%</b>
Amortisation / Depreciation / Writedowns	-5,0%	-1,6%	-4,8%	-4,8%
Consolidation Differences and Goodwill Amortisation and Writedowns	0,0%	0,0%	0,0%	0,0%
<b>EBIT</b>	<b>10,0%</b>	<b>9,3%</b>	<b>9,9%</b>	<b>9,8%</b>
Net Financial Expenses	-1,2%	-2,6%	-1,3%	-1,8%
Financial Assets Writedown	0,0%	0,3%	0,0%	0,0%
<b>Profit from Ordinary Activity</b>	<b>8,8%</b>	<b>6,9%</b>	<b>8,7%</b>	<b>8,1%</b>
Net Exceptional Income / (Costs)	0,0%	0,0%	0,0%	-0,3%
<b>Profit before Tax</b>	<b>8,8%</b>	<b>6,9%</b>	<b>8,7%</b>	<b>7,8%</b>
Income Tax	-3,8%	-2,6%	-3,7%	-3,6%
<b>Net Profit</b>	<b>5,0%</b>	<b>4,4%</b>	<b>5,0%</b>	<b>4,2%</b>
Group Interest	4,7%	4,3%	4,7%	3,9%
Minority Interest	0,3%	0,0%	0,3%	0,3%



# Autogrill Group

## Annex

### Condensed Consolidated Profit & Loss - Geographical Performance

(m€)	Europe				Autogrill Group, Inc.				Not Allocable			Group (excluding Aldeasa)			
	3Q2005 YTD	3Q2004 YTD	Change		3Q2005 YTD	3Q2004 YTD	Change		3Q2005 YTD	3Q2004 YTD	Diff. %	3Q2005 YTD	3Q2004 YTD	Change	
			Current FX	Constant FX			Current FX	Constant FX						Current FX	Constant FX
Sales	1.169,6	1.192,9	-2,0%	-2,0%	1.205,8	1.143,5	5,4%	8,6%				2.375,4	2.336,4	1,7%	3,1%
Ebitda	188,8	190,3	-0,8%	-0,8%	172,8	162,3	6,4%	9,7%	(5,6)	(9,5)	-41,6%	356,0	343,1	3,8%	5,2%
% on Net Sales	16,1%	16,0%			14,3%	14,2%						15,0%	14,7%		
Depreciation	52,8	50,4	4,7%	4,7%	65,3	59,2	10,1%	13,5%	1,4	3,3	-56,9%	119,5	113,0	5,7%	7,4%
Capex	51,2	34,1	50,2%	50,2%	77,0	78,3	-1,7%	-4,6%				128,2	112,4	14,0%	11,7%

(m€)	Group (excluding Aldeasa)				Aldeasa				Not Allocable			Group (excluding Aldeasa)			
	3Q2005 YTD	3Q2004 YTD	Change		3Q2005 YTD	3Q2004 YTD	Change		3Q2005 YTD	3Q2004 YTD	Diff. %	3Q2005 YTD	3Q2004 YTD	Change	
			Current FX	Constant FX			Current FX	Constant FX						Current FX	Constant FX
Sales	2.375,4	2.336,4	1,7%	3,1%	157,2	-	-	-	-	-	-	2.532,6	2.336,4	8,4%	10,0%
Ebitda	356,0	343,1	3,8%	5,2%	17,9	-	-	-	(0,7)	-	-	373,2	343,1	8,8%	10,3%
% on Net Sales	15,0%	14,7%			11,4%							14,7%	14,7%		
Depreciation	119,5	113,0	5,7%	7,4%	2,6	-	-	-	-	-	-	122,1	113,0	8,0%	9,7%
Capex	128,2	112,4	14,0%	11,7%	1,5	-	-	-	-	-	-	129,7	112,4	15,3%	12,9%



# Autogrill Group

## Annex

### Condensed Consolidated Profit & Loss - Geographical Performance

Million €	Italy			Rest of Europe				Europe			
	3Q2005 YTD	3Q2004 YTD	Change Total	3Q2005 YTD	3Q2004 YTD	Change		3Q2005 YTD	3Q2004 YTD	Change	
						Current FX	Constant FX			Current FX	Constant FX
Sales	777,8	797,5	-2,5%	391,7	395,4	-0,9%	-0,9%	<b>1.169,6</b>	<b>1.192,9</b>	-2,0%	-2,0%
Ebitda	136,5	138,2	-1,2%	52,3	52,2	0,3%	0,3%	<b>188,8</b>	<b>190,3</b>	-0,8%	-0,8%
% on Net Sales	17,6%	17,3%		13,4%	13,2%			16,1%	16,0%		
Depreciation	27,2	24,9	9,1%	25,6	25,5	0,3%	0,4%	<b>52,8</b>	<b>50,4</b>	4,7%	4,7%
Capex	33,2	18,2	82,8%	18,0	15,9	13,0%	13,1%	<b>51,2</b>	<b>34,1</b>	50,2%	50,2%

Million €	France			Switzerland			Spain			Belgium			Holland		
	3Q2005 YTD	3Q2004 YTD	Change Total	3Q2005 YTD	3Q2004 YTD	Change Total	3Q2005 YTD	3Q2004 YTD	Change Total	3Q2005 YTD	3Q2004 YTD	Change Total	3Q2005 YTD	3Q2004 YTD	Change Total
Ebitda	24,5	22,4	9,4%	7,6	8,7	-13,0%	10,6	11,0	-3,3%	3,5	2,8	23,7%	3,6	4,4	-18,1%
% on Net Sales	14,5%	13,8%		10,2%	10,0%		15,6%	16,2%		11,7%	9,2%		12,5%	14,6%	
Depreciation	12,2	11,9		4,5	5,1	-12,2%	3,8	3,4	9,8%	1,8	1,8	0,7%	2,1	2,1	0,9%
Capex	7,2	6,4	12,2%	3,8	2,2	76,2%	4,6	5,4	-15,2%	0,5	0,7	-24,1%	1,1	0,5	n.s.

Million €	Austria			Greece			Elision e Not Allocable			Rest of Europe			
	3Q2005 YTD	3Q2004 YTD	Change Total	3Q2005 YTD	3Q2004 YTD	Change Total	3Q2005 YTD	3Q2004 YTD	Change Total	3Q2005 YTD	3Q2004 YTD	Change	
												Current FX	Constant FX
Sales	16,2	16,8	-4,0%	5,8	6,1	-3,7%	(0,3)	(0,5)	-44,1%	<b>391,8</b>	<b>395,4</b>	-0,9%	-0,9%
Ebitda	2,3	2,0	13,4%	0,5	0,9	-43,2%	(0,3)	-	0,0%	<b>52,3</b>	<b>52,2</b>	0,3%	0,3%
% on Net Sales	14,4%	12,2%		8,3%	14,1%					13,4%	13,2%		
Depreciation	1,0	1,0	0,6%	0,3	0,3	8,5%	-	-		<b>25,7</b>	<b>25,5</b>	0,3%	0,4%
Capex	0,7	0,3	n.s.	-	0,4	-86,7%	-	-		<b>18,0</b>	<b>15,9</b>	13,0%	13,1%



# Autogrill Group

## Annex

### Condensed Consolidated Profit & Loss - Geographical Performance

(m€)	Europe				Autogrill Group, Inc.				Not Allocable			Group (excluding Aldeasa)			
	3Q2005 YTD	3Q2004 YTD	Change		3Q2005 YTD	3Q2004 YTD	Change		3Q2005 YTD	3Q2004 YTD	Diff. %	3Q2005 YTD	3Q2004 YTD	Change	
			Current FX	Constant FX			Current FX	Constant FX						Current FX	Constant FX
Sales	1.169,6	1.192,9	-2,0%	-2,0%	1.205,8	1.143,5	5,4%	8,6%	(5,6)	(9,5)	-41,6%	2.375,4	2.336,4	1,7%	3,1%
Ebitda	188,8	190,3	-0,8%	-0,8%	172,8	162,3	6,4%	9,7%				356,0	343,1	3,8%	5,2%
% on Net Sales	16,1%	16,0%			14,3%	14,2%						15,0%	14,7%		
Depreciation	52,8	50,4	4,7%	4,7%	65,3	59,2	10,1%	13,5%	1,4	3,3	-56,9%	119,5	113,0	5,7%	7,4%
Capex	51,2	34,1	50,2%	50,2%	77,0	78,3	-1,7%	-4,6%		-		128,2	112,4	14,0%	11,7%

(m€)	Group (excluding Aldeasa)				Aldeasa				Not Allocable			Group (excluding Aldeasa)			
	3Q2005 YTD	3Q2004 YTD	Change		3Q2005 YTD	3Q2004 YTD	Change		3Q2005 YTD	3Q2004 YTD	Diff. %	3Q2005 YTD	3Q2004 YTD	Change	
			Current FX	Constant FX			Current FX	Constant FX						Current FX	Constant FX
Sales	2.375,4	2.336,4	1,7%	3,1%	157,2	-	-	-	(0,7)	-	-	2.532,6	2.336,4	8,4%	10,0%
Ebitda	356,0	343,1	3,8%	5,2%	17,9	-	-	-				373,2	343,1	8,8%	10,3%
% on Net Sales	15,0%	14,7%			11,4%							14,7%	14,7%		
Depreciation	119,5	113,0	5,7%	7,4%	2,6	-	-	-	-	-	-	122,1	113,0	8,0%	9,7%
Capex	128,2	112,4	14,0%	11,7%	1,5	-	-	-	-	-	-	129,7	112,4	15,3%	12,9%

	3Q2005 YTD
Corporate Costs	(13,5)
Key money for the sub-lease of Galleria restaurant of Duomo store location in Milan	7,2
Key money for the sub-lease of a part of Dante location in Milan	0,8
	<b>(5,6)</b>

3RD QUARTER 2004 YTD			
Restated IAS	Historical	Change	Explanation
(9,5)	(11,1)	1,6	Riallocation of costs

Aldeasa transaction expenses **(0,7)**

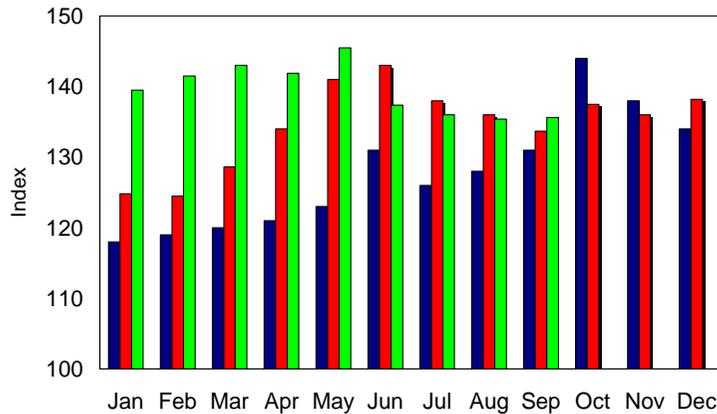


# Autogrill Group

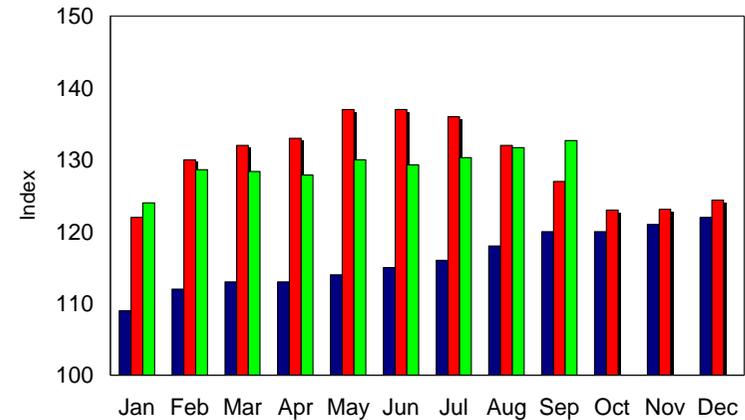
## Annex

### Condensed Consolidated Profit & Loss - Geographical Performance

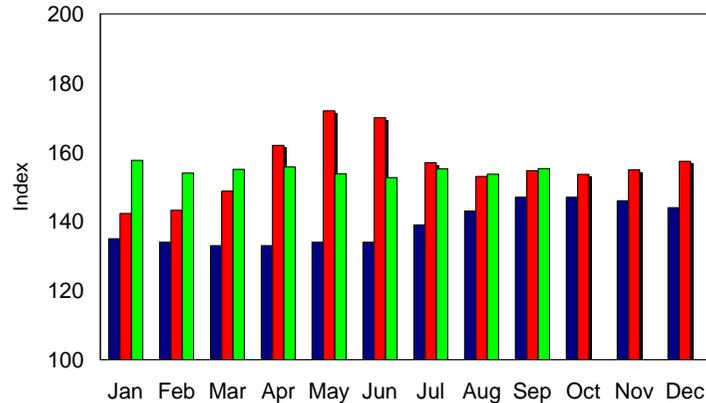
2003-2004-2005 U.S. MEAT PRICE EVOLUTION \*



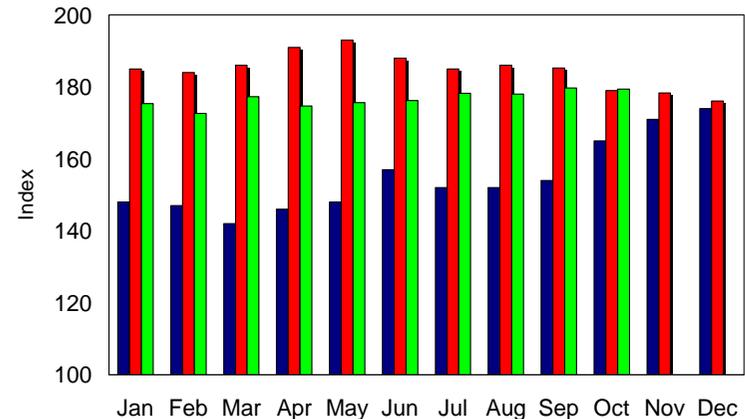
2003-2004-2005 U.S. CHICKEN PRICE EVOLUTION \*



2003-2004-2005 U.S. DAIRY PRICE EVOLUTION \*



2003-2004-2005 U.S. FATS & OIL PRICE EVOLUTION \*



\* Source: BUREAU of LABOR STATISTICS (Jun-Sep 2005 figures are still preliminary)

2003 2004 2005



# Autogrill Group

## Annex

### Condensed Consolidated Profit & Loss - Geographical Performance

- Aldeasa 3RD Quarter YTD Revenue and Net Sales details

3RD QUARTER YTD	2005	2004	Change
<i>Euros in Millions</i>			
Airports	477,8	453,7	5,3%
- Spanish airport	389,0	375,0	3,7%
- Non-Spanish airport	72,9	60,6	20,3%
- Other	15,9	18,1	-12,2%
Others	23,3	23,6	-1,3%
<b>Consolidated</b>	<b>501,1</b>	<b>477,3</b>	<b>5,0%</b>

	3Q2005 YTD	3Q2004 YTD
<b>Revenue</b>	<b>501,1</b>	<b>477,3</b>
Advertising Revenue	12,6	11,8
- Airports, Other	9,7	9,0
- Others	2,9	2,8
<b>Net Sales</b>	<b>488,5</b>	<b>465,5</b>



# Autogrill Group

## Annex

### Condensed Consolidated Balance Sheet

Million €	3RD QUARTER 2005 YTD	FY 2004	CHANGE			3RD QUARTER 2004 YTD
			Total	Constant FX	Constant FX Excluding Aldeasa	
Intangible fixed assets	1.112,9	741,5	371,4	316,6	5,5	777,9
Property, Plant and equipment	781,6	676,2	105,4	65,9	4,6	724,7
Financial fixed assets	25,5	19,0	6,5	5,5	3,3	21,9
<b>A) Fixed assets</b>	<b>1.920,0</b>	<b>1.436,7</b>	<b>483,3</b>	<b>388,0</b>	<b>13,4</b>	<b>1.524,5</b>
Inventories	130,6	87,3	43,3	39,2	(1,6)	90,1
Trade receivables	61,4	44,4	17,0	16,5	9,7	42,9
Other assets	93,0	85,6	7,4	2,5	(3,4)	103,3
Trade payables	(416,1)	(416,2)	0,1	14,9	46,6	(377,0)
Other current liabilities	(276,5)	(181,8)	(94,7)	(83,9)	(56,8)	(275,9)
<b>B) Net working capital</b>	<b>(407,6)</b>	<b>(380,7)</b>	<b>(26,9)</b>	<b>(10,8)</b>	<b>(5,5)</b>	<b>(416,6)</b>
<b>C) Capital invested, less current liabilities</b>	<b>1.512,4</b>	<b>1.056,0</b>	<b>456,4</b>	<b>377,2</b>	<b>7,9</b>	<b>1.107,9</b>
<b>D) Other non current operating assets and liabilities</b>	<b>(112,5)</b>	<b>(73,9)</b>	<b>(38,6)</b>	<b>(43,7)</b>	<b>(14,7)</b>	<b>(43,6)</b>
<b>E) Net capital invested</b>	<b>1.399,9</b>	<b>982,1</b>	<b>417,8</b>	<b>333,5</b>	<b>(6,8)</b>	<b>1.064,3</b>
Group's net equity	431,7	350,5	81,2	61,9	53,5	351,9
Minority interests	31,2	22,3	8,9	7,4	5,3	23,6
<b>F) Shareholders' equity</b>	<b>462,9</b>	<b>372,8</b>	<b>90,1</b>	<b>69,3</b>	<b>58,8</b>	<b>375,5</b>
<b>G) Convertible Bonds</b>	<b>38,6</b>	<b>39,5</b>	<b>(1,0)</b>	<b>(1,0)</b>	<b>(1,0)</b>	<b>39,3</b>
<b>H) Non current net debt</b>	<b>1.247,7</b>	<b>655,8</b>	<b>592,0</b>	<b>513,3</b>	<b>335,7</b>	<b>686,6</b>
Current borrowings	59,5	183,4	(123,9)	(126,3)	41,1	332,3
Cash and current financial receivables	(408,8)	(269,4)	(139,4)	(121,8)	(441,4)	(369,4)
<b>I) Current net debt</b>	<b>(349,3)</b>	<b>(86,0)</b>	<b>(263,3)</b>	<b>(248,1)</b>	<b>(400,3)</b>	<b>(37,1)</b>
<b>Net financial debt (G+H-I)</b>	<b>937,0</b>	<b>609,3</b>	<b>327,7</b>	<b>264,2</b>	<b>(65,6)</b>	<b>688,8</b>
<b>L) Total as in E)</b>	<b>1.399,9</b>	<b>982,1</b>	<b>417,8</b>	<b>333,5</b>	<b>(6,8)</b>	<b>1.064,3</b>



# Autogrill Group

## Annex

### Condensed Consolidated Cash Flow Statements

FY 2004	Million €	3RD QUARTER 2005 YTD	3RD QUARTER 2004 YTD
106,9	<b>Current financial indebtedness, net, at beginning of the year</b>	<b>253,2</b>	<b>106,9</b>
249,6	Profit/(loss) for the period (including minority interest)	252,2	223,0
187,2	Amortization, depreciation and write-downs, net, of revaluations	122,1	113,0
(1,1)	Adjustments to the value of investments and (capital gains)/capital losses on investment disposals	(1,1)	(0,7)
(2,0)	Net gain on realization of non-current assets	(1,1)	(0,4)
10,5	Net change in working capital <sup>(1)</sup>	(21,2)	(11,7)
(0,5)	Net change in non-current borrowings and termination benefits provision	7,3	8,1
<b>443,7</b>	<b>Cash Flow generated by (applied to) Operating Activities</b>	<b>358,2</b>	<b>331,3</b>
(74,9)	Taxes paid	(29,8)	(34,8)
(57,5)	Interests paid	(43,9)	(52,3)
<b>311,3</b>	<b>Net Cash Flow generated by (applied to) Operating Activities</b>	<b>284,5</b>	<b>244,2</b>
	<i>Investment in intangible fixed assets and property, plant and equipment</i>		
(153,6)	- intangible fixed assets and property, plant and equipment	(129,7)	(112,4)
2,3	- selling price or value of reimbursement of fixed assets	7,6	5,3
(4,5)	- acquisition of consolidated subsidiaries	(353,2)	(4,4)
2,6	- net change in investments	(2,7)	(0,7)
<b>(153,2)</b>	<b>Cash Flow generated by (applied to) Investing Activities</b>	<b>(477,9)</b>	<b>(112,2)</b>
<b>(156,0)</b>	<b>Cash Flow before Financing Activities</b>	<b>(193,4)</b>	<b>(132,0)</b>
(344,2)	Debentures issued (redeemed)	-	(344,2)
362,0	Issuance of medium-long term debt	550,0	366,1
(0,6)	Repayment of medium-long term debt	(42,9)	(7,8)
(19,2)	Issuance (repayment) of short term debt	(309,2)	101,6
-	Dividend paid	(50,9)	-
(4,7)	Other financing activities	(4,6)	(5,1)
<b>(6,7)</b>	<b>Cash Flow generated by (applied to) Financing Activities</b>	<b>142,3</b>	<b>110,6</b>
<b>151,4</b>	<b>Cash Flow for the period</b>	<b>(68,0)</b>	<b>242,6</b>
(5,1)	FOREX movement on current borrowings	20,9	1,3
<b>253,2</b>	<b>Current Net Financial Position at end of the period</b>	<b>206,2</b>	<b>350,8</b>

<sup>(1)</sup> includes FX translation



# Autogrill Group

## Annex

### Capex Detail – Breakdown by Country, Channel and Project

(m€)	3RD QUARTER 2005 YTD						3RD QUARTER 2004 YTD	
Country	Group (excluding Aldeasa)		Aldeasa		Group			
Autogrill Group, Inc	77,0	60,1%	-	-	77,0	59,4%	78,3	69,7%
Italy	33,2	25,9%	-	-	33,2	25,6%	18,2	16,2%
France	7,2	5,6%	-	-	7,2	5,6%	6,4	5,7%
Switzerland	3,8	3,0%	-	-	4,5	3,5%	2,2	2,0%
Spain	4,6	3,6%	1,5	100,0%	5,3	4,1%	5,4	4,8%
Others Countries	2,4	1,9%	-	-	2,4	1,9%	1,9	1,7%
<b>Total</b>	<b>128,2</b>	<b>100,0%</b>	<b>1,5</b>	<b>100,0%</b>	<b>129,6</b>	<b>100,0%</b>	<b>112,4</b>	<b>100,0%</b>



# Autogrill Group

## Annex

### Capex Detail – Breakdown by Country, Channel and Project

(m€)	3RD QUARTER 2005 YTD						3RD QUARTER 2004 YTD	
Channel	Group (excluding Aldeasa)		Aldeasa		Group			
Airport	72,4	56,5%	1,5	100%	73,9	57,0%	67,0	63,0%
Motorway	33,6	26,2%	0,0	0%	33,6	25,9%	33,3	29,7%
Railway Station	1,0	0,8%	0,0	0%	1,0	0,7%	2,0	2,0%
Non-Concessions	16,8	13,1%	0,0	0%	16,8	12,9%	3,6	1,7%
Not Allocable	4,5	3,5%	0,0	0%	4,5	3,5%	6,5	3,6%
<b>Total</b>	<b>128,2</b>	<b>100,0%</b>	<b>1,5</b>	<b>100,0%</b>	<b>129,7</b>	<b>100,0%</b>	<b>112,4</b>	<b>100,0%</b>

(m€)	3RD QUARTER 2005 YTD						3RD QUARTER 2004 YTD	
Project	Group (excluding Aldeasa)		Aldeasa		Group			
Development	111,1	86,7%	1,5	100,0%	112,6	86,8%	89,5	84,2%
Maintenance	13,6	10,6%	0,0	0,0%	13,6	10,5%	16,4	12,2%
Others	3,5	2,7%	0,0	0,0%	3,5	2,7%	6,5	3,6%
<b>Total</b>	<b>128,2</b>	<b>100,0%</b>	<b>1,5</b>	<b>100,0%</b>	<b>129,7</b>	<b>100,0%</b>	<b>112,4</b>	<b>100,0%</b>



# Autogrill Group

## Annex

### Contract Awards

COUNTRY	DATE	EVENTS	CHANNEL	ACTIVITY	CONCESSION LENGTH	TOTAL FORCASTED SALES (ML € for EU - ML \$ for N.A.)
NORTH AMERICA	February	New Contract	Motorways - Indiana Toll Road	F&B - Retail	10	60
	April	New Contract	Airports - Baltimore	F&B	5-10	60
ITALY	January - March	Contract Renewal	Motorways	F&B - Retail	13	270
	January - May	Contract Renewal	Motorways	F&B - Retail	6	80
RESTof EUROPE	July	New Contract	Airports - Palma de Majorca	F&B	10	8
	"	New Contract	Airports - Vienna	F&B	2	5
	"	Contract Renewal	Airports - Athens	F&B	5	20
	August	New Contract	Airports - Cork	F&B	10	100
	October	New Contract	Airports - Madrid	F&B	10	16
	"	New Contract	Motorways - Slovenia	F&B - Retail	20	200

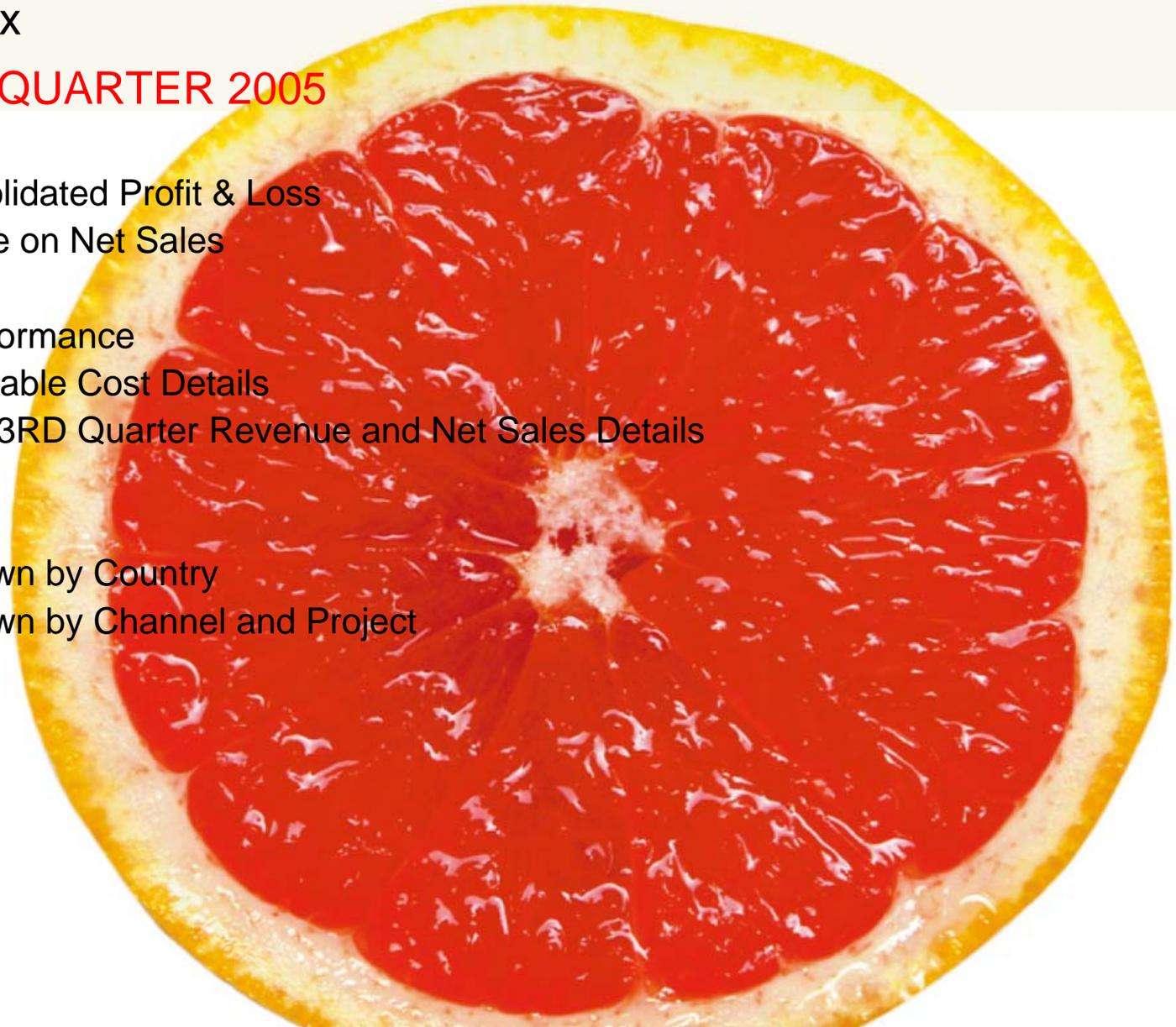


# Autogrill Group

Annex

3RD QUARTER 2005

- Condensed Consolidated Profit & Loss
  - Incidence on Net Sales
- Geographical Performance
  - Not Allocable Cost Details
  - Aldeasa 3RD Quarter Revenue and Net Sales Details
- Capex Details
  - Breakdown by Country
  - Breakdown by Channel and Project





# Autogrill Group

## Annex

### Condensed Consolidated Profit & Loss – 3RD QUARTER

Million €	3RD QUARTER 2005			3RD QUARTER 2004	CHANGE			
	Group (excluding Aldeasa)	Effect Aldeasa Consolidation	Group		Total		Total Excluding Aldeasa	
					Current FX	Constant FX	Current FX	Constant FX
Net Sales	917,0	97,7	1.014,7	883,1	14,9%	14,8%	3,8%	3,8%
Other Operating Revenues	20,1	2,0	22,1	20,7	7,3%	7,5%	-2,7%	-2,5%
<b>Operating Revenues</b>	<b>937,1</b>	<b>99,7</b>	<b>1.036,8</b>	<b>903,8</b>	<b>14,7%</b>	<b>14,7%</b>	<b>3,7%</b>	<b>3,6%</b>
Cost of Sales	(296,5)	(52,0)	(348,5)	(286,9)	21,4%	21,4%	3,3%	3,3%
Personnel Costs	(250,8)	(8,6)	(259,4)	(240,2)	8,0%	7,9%	4,4%	4,4%
Rents & Royalties	(124,2)	(22,6)	(146,8)	(120,1)	22,3%	22,2%	3,5%	3,4%
Other Operating Expenses	(94,1)	(6,5)	(100,6)	(92,8)	8,6%	8,6%	1,5%	1,4%
<b>EBITDA</b>	<b>171,5</b>	<b>10,0</b>	<b>181,5</b>	<b>163,8</b>	<b>10,8%</b>	<b>10,8%</b>	<b>4,7%</b>	<b>4,7%</b>
Amortisation / Depreciation / Writedowns	(41,0)	(1,6)	(42,6)	(39,3)	8,2%	8,1%	4,2%	4,2%
<b>EBIT</b>	<b>130,5</b>	<b>8,4</b>	<b>138,9</b>	<b>124,5</b>	<b>11,7%</b>	<b>11,6%</b>	<b>4,9%</b>	<b>4,9%</b>
Net Financial Expenses	(8,6)	(2,5)	(11,1)	(12,7)	-12,0%	-12,1%	-32,0%	-32,1%
Financial Assets Writedown	0,1	-	0,1	0,4	-81,2%	-81,3%	-81,2%	-81,3%
<b>Profit from Ordinary Activity</b>	<b>122,0</b>	<b>5,9</b>	<b>127,9</b>	<b>112,2</b>	<b>14,0%</b>	<b>14,0%</b>	<b>8,7%</b>	<b>8,7%</b>
Net Exceptional Income / (Costs)				(0,4)				
<b>Profit before Tax</b>	<b>122,0</b>	<b>5,9</b>	<b>127,9</b>	<b>111,8</b>	<b>14,5%</b>	<b>14,4%</b>	<b>9,2%</b>	<b>9,1%</b>
Income Tax	(48,5)	(2,0)	(50,5)	(47,1)	7,4%	7,3%	3,1%	3,0%
<b>Net Profit</b>	<b>73,5</b>	<b>3,9</b>	<b>77,4</b>	<b>64,7</b>	<b>19,6%</b>	<b>19,6%</b>	<b>13,6%</b>	<b>13,6%</b>
Group Interest	69,6	3,7	73,3	61,7	18,7%	18,7%	12,6%	12,6%
Minority Interest	3,9	0,2	4,1	3,0	39,7%	39,6%	35,3%	35,2%



# Autogrill Group

## Annex

### Condensed Consolidated Profit & Loss – 3RD QUARTER

% on Net Sales	3RD QUARTER 2005			3RD QUARTER 2004
	Group (excluding Aldeasa)	Effect Aldeasa Consolidation	Group	
Net Sales	100,0%	100,0%	100,0%	100,0%
Other Operating Revenues	2,2%	2,1%	2,2%	2,3%
<b>Operating Revenues</b>	<b>102,2%</b>	<b>102,1%</b>	<b>102,2%</b>	<b>102,3%</b>
Cost of Sales	-32,3%	-53,1%	-34,3%	-32,5%
Personnel Costs	-27,4%	-8,8%	-25,6%	-27,2%
Rents & Royalties	-13,5%	-23,1%	-14,5%	-13,6%
Other Operating Expenses	-10,3%	-6,8%	-9,9%	-10,5%
<b>EBITDA</b>	<b>18,7%</b>	<b>10,2%</b>	<b>17,9%</b>	<b>18,5%</b>
Amortisation / Depreciation / Writedowns	-4,5%	-1,6%	-4,2%	-4,5%
<b>EBIT</b>	<b>14,2%</b>	<b>8,6%</b>	<b>13,7%</b>	<b>14,1%</b>
Net Financial Expenses	-0,9%	-2,6%	-1,1%	-1,4%
Financial Assets Writedown	0,0%	0,0%	0,0%	0,0%
<b>Profit from Ordinary Activity</b>	<b>13,3%</b>	<b>6,0%</b>	<b>12,6%</b>	<b>12,7%</b>
Net Exceptional Income / (Costs)	0,0%	0,0%	0,0%	-0,1%
<b>Profit before Tax</b>	<b>13,3%</b>	<b>6,0%</b>	<b>12,6%</b>	<b>12,7%</b>
Income Tax	-5,3%	-2,0%	-5,0%	-5,3%
<b>Net Profit</b>	<b>8,0%</b>	<b>4,0%</b>	<b>7,6%</b>	<b>7,3%</b>
Group Interest	7,6%	3,9%	7,2%	7,0%
Minority Interest	0,4%	0,1%	0,4%	0,3%



# Autogrill Group

## Annex

### Condensed Consolidated Profit & Loss - Geographical Performance

(m€)	Europe				Autogrill Group, Inc.				Not Allocable			Group (excluding Aldeasa)			
	3Q2005	3Q2004	Change		3Q2005	3Q2004	Change		3Q2005	3Q2004	Diff. %	3Q2005	3Q2004	Change	
			Current FX	Constant FX			Current FX	Constant FX						Current FX	Constant FX
Sales	455,6	458,0	-0,5%	-0,5%	461,4	425,1	8,5%	8,9%	-	-		917,0	883,1	3,8%	3,8%
Ebitda	97,8	98,2	-0,4%	-0,4%	77,4	70,0	10,5%	11,3%	(3,7)	(4,4)	-15,0%	171,5	163,8	4,7%	4,7%
% on Net Sales	21,5%	21,4%			16,8%	16,5%						18,7%	18,5%		
Depreciation	17,7	17,5	0,8%	0,8%	23,1	21,2	9,1%	9,1%	0,2	0,6	-60,6%	41,0	39,3	4,3%	4,2%
Capex	19,9	12,8	52,8%	52,8%	27,9	28,4	-1,7%	-8,3%	-	-		47,8	41,3	15,4%	15,4%

(m€)	Group (excluding Aldeasa)				Aldeasa				Not Allocable			Group (excluding Aldeasa)			
	3Q2005	3Q2004	Change		3Q2005	3Q2004	Change		3Q2005	3Q2004	Diff. %	3Q2005	3Q2004	Change	
			Current FX	Constant FX			Current FX	Constant FX						Current FX	Constant FX
Sales	917,0	883,1	3,8%	3,8%	97,7	-	-	-	-	-		1.014,7	883,1	14,9%	14,8%
Ebitda	171,5	163,8	4,7%	4,7%	10,0	-	-	-	-	-		181,5	163,8	10,8%	10,8%
% on Net Sales	18,7%	18,5%			10,3%							17,9%	18,5%		
Depreciation	41,0	39,3	4,3%	4,2%	1,6	-	-	-	-	-		42,6	39,3	8,2%	8,1%
Capex	47,8	41,3	15,4%	15,4%	0,7	-	-	-	-	-		48,5	41,3	17,1%	17,1%



# Autogrill Group

## Annex

### Condensed Consolidated Profit & Loss - Geographical Performance

Million €	Italy			Rest of Europe				Europe			
	3Q2005	3Q2004	Change Total	3Q2005	3Q2004	Change		3Q2005	3Q2004	Change	
						Current FX	Constant FX			Current FX	Constant FX
Sales	295,5	298,7	-1,1%	160,1	159,3	0,5%	0,5%	<b>455,6</b>	<b>458,0</b>	-0,5%	-0,5%
Ebitda	63,7	63,8	-0,2%	34,1	34,4	-0,7%	-0,7%	<b>97,8</b>	<b>98,2</b>	-0,4%	-0,4%
% on Net Sales	21,5%	21,4%		21,3%	21,6%			21,5%	21,4%		
Depreciation	9,0	8,9	0,7%	8,8	8,7	1,0%	1,0%	<b>17,7</b>	<b>17,5</b>	0,8%	0,8%
Capex	12,8	7,4	72,1%	7,1	5,7	27,3%	27,3%	<b>19,9</b>	<b>12,9</b>	52,8%	52,8%

Million €	France			Switzerland			Spain			Belgium			Holland		
	3Q2005	3Q2004	Change Total	3Q2005	3Q2004	Change Total	3Q2005	3Q2004	Change Total	3Q2005	3Q2004	Change Total	3Q2005	3Q2004	Change Total
Sales	71,8	68,5	4,8%	25,9	28,0	-7,4%	30,5	30,4	0,3%	11,6	12,0	-3,1%	10,3	10,6	-2,6%
Ebitda	16,6	15,8	5,0%	3,5	5,1	-31,2%	7,4	7,2	2,6%	2,2	2,4	-5,0%	2,1	1,7	21,9%
% on Net Sales	23,1%	23,1%		13,4%	18,1%		24,2%	23,7%		19,3%	19,7%		24,0%	16,3%	
Depreciation	4,2	4,1	0,6%	1,5	1,6	-6,0%	1,3	1,2	4,9%	0,7	0,6	14,5%	0,7	0,7	1,8%
Capex	3,8	2,5	54,7%	0,5	1,2	-56,6%	1,8	1,2	52,4%	0,3	0,2	75,1%	0,4	0,2	76,8%

Million €	Austria			Greece			Elision e Not Allocable			Rest of Europe			
	3Q2005	3Q2004	Change Total	3Q2005	3Q2004	Change Total	3Q2005	3Q2004	Change Total	3Q2005	3Q2004	Change	
												Current _ FX	Constant FX
Sales	7,6	7,6	0,6%	2,3	2,4	-3,9%	-	(0,2)	65,5%	<b>160,1</b>	<b>159,3</b>	0,5%	0,5%
Ebitda	2,2	1,8	20,1%	0,1	0,3	-61,0%	(0,1)	-	433,3%	<b>34,1</b>	<b>34,4</b>	-0,7%	-0,7%
% on Net Sales	28,8%	24,1%		5,6%	13,7%					21,3%	21,6%		
Depreciation	0,3	0,3	-0,2%	0,1	0,1	-0,3%	-	-		<b>8,8</b>	<b>8,6</b>	1,0%	1,0%
Capex	0,2	0,1	93,1%	-	0,2	-90,6%	-	-		<b>7,1</b>	<b>5,7</b>	27,0%	27,3%



# Autogrill Group

## Annex

### Condensed Consolidated Profit & Loss - Geographical Performance

(m€)	Europe				Autogrill Group, Inc.				Not Allocable			Group (excluding Aldeasa)			
	3Q2005	3Q2004	Change		3Q2005	3Q2004	Change		3Q2005	3Q2004	Diff. %	3Q2005	3Q2004	Change	
			Current FX	Constant FX			Current FX	Constant FX						Current FX	Constant FX
Sales	455,6	458,0	-0,5%	-0,5%	461,4	425,1	8,5%	8,9%	-	-	-	917,0	883,1	3,8%	3,8%
Ebitda	97,8	98,2	-0,4%	-0,4%	77,4	70,0	10,5%	11,3%	(3,7)	(4,4)	-15,0%	171,5	163,8	4,7%	4,7%
% on Net Sales	21,5%	21,4%			16,8%	16,5%						18,7%	18,5%		
Depreciation	17,7	17,5	0,8%	0,8%	23,1	21,2	9,1%	9,1%	0,2	0,6	-60,6%	41,0	39,3	4,3%	4,2%
Capex	19,9	12,8	52,8%	52,8%	27,9	28,4	-1,7%	-8,3%	-	-		47,8	41,3	15,4%	15,4%

(m€)	Group (excluding Aldeasa)				Aldeasa				Not Allocable			Group (excluding Aldeasa)			
	3Q2005	3Q2004	Change		3Q2005	3Q2004	Change		3Q2005	3Q2004	Diff. %	3Q2005	3Q2004	Change	
			Current FX	Constant FX			Current FX	Constant FX						Current FX	Constant FX
Sales	917,0	883,1	3,8%	3,8%	97,7	-	-	-	-	-	-	1.014,7	883,1	14,9%	14,8%
Ebitda	171,5	163,8	4,7%	4,7%	10,0	-	-	-	-	-	-	181,5	163,8	10,8%	10,8%
% on Net Sales	18,7%	18,5%			10,3%							17,9%	18,5%		
Depreciation	41,0	39,3	4,3%	4,2%	1,6	-	-	-	-	-	-	42,6	39,3	8,2%	8,1%
Capex	47,8	41,3	15,4%	15,4%	0,7	-	-	-	-	-	-	48,5	41,3	17,1%	17,1%

3RD QUARTER 2004			
Restated IAS	Historical	Change	Explanation
(4,4)	(5,8)	1,4	Riallocation of costs



# Autogrill Group

## Annex

### Condensed Consolidated Profit & Loss - Geographical Performance

- Aldeasa 3RD Quarter Revenue and Net Sales details

3RD QUARTER	2005	2004	Change
<i>Euros in Millions</i>			
Airports	192,3	183,3	4,9%
- Spanish airport	160,0	154,1	3,8%
- Non-Spanish airport	26,1	21,9	19,1%
- Other	6,1	7,3	-16,1%
Others	8,3	8,4	-1,1%
<b>Consolidated</b>	<b>200,6</b>	<b>191,7</b>	<b>4,6%</b>

	3Q2005	3Q2004
<b>Revenue</b>	<b>200,5</b>	<b>191,7</b>
Advertising Revenue	4,9	5,2
- Airports, Other	3,9	4,2
- Others	1,0	1,0
<b>Net Sales</b>	<b>195,6</b>	<b>186,5</b>



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## Annex

### Capex Detail – Breakdown by Country, Channel and Project

(m€)	3RD QUARTER 2005						3RD QUARTER 2004	
	Group (excluding Aldeasa)		Aldeasa		Group			
Autogrill Group, Inc	27,9	58,4%	-	-	27,9	57,5%	28,4	68,8%
Italy	12,8	26,8%	-	-	12,8	26,4%	7,4	17,9%
France	3,8	7,9%	-	-	3,8	7,8%	2,5	6,1%
Switzerland	0,5	1,0%	-	-	0,5	1,0%	1,2	2,9%
Spain	1,8	3,8%	0,7	100,0%	2,5	5,2%	1,2	2,9%
Others Countries	1,0	2,1%	-	-	1,0	2,1%	0,7	1,7%
<b>Total</b>	<b>47,8</b>	<b>100,0%</b>	<b>0,7</b>	<b>100,0%</b>	<b>48,5</b>	<b>100,0%</b>	<b>41,3</b>	<b>100,0%</b>



# Autogrill Group

Annex

## Capex Detail – Breakdown by Country, Channel and Project

(m€)	3RD QUARTER 2005						3RD QUARTER 2004	
	Group (excluding Aldeasa)		Aldeasa		Group			
Channel								
Airport	28,6	59,8%	0,7	100%	29,3	60,4%	22,3	63,0%
Motorway	11,2	23,5%	0,0	0%	11,2	23,2%	12,2	29,7%
Railway Station	0,5	1,0%	0,0	0%	0,5	1,0%	0,6	2,0%
Non-Concessions	5,8	12,2%	0,0	0%	5,8	12,0%	2,3	1,7%
Not Allocable	1,6	3,4%	0,0	0%	1,6	3,4%	3,9	3,6%
<b>Total</b>	<b>47,8</b>	<b>100,0%</b>	<b>0,7</b>	<b>100,0%</b>	<b>48,5</b>	<b>100,0%</b>	<b>41,3</b>	<b>100,0%</b>

(m€)	3RD QUARTER 2005						3RD QUARTER 2004	
	Group (excluding Aldeasa)		Aldeasa		Group			
Project								
Development	40,6	84,8%	0,7	100,0%	41,3	85,0%	29,7	84,2%
Maintenance	6,0	12,6%	0,0	0,0%	6,0	12,4%	7,7	12,2%
Others	1,2	2,6%	0,0	0,0%	1,2	2,7%	3,9	3,6%
<b>Total</b>	<b>47,8</b>	<b>100,0%</b>	<b>0,7</b>	<b>100,0%</b>	<b>48,5</b>	<b>100,0%</b>	<b>41,3</b>	<b>100,0%</b>



## Autogrill Group

### Contact

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